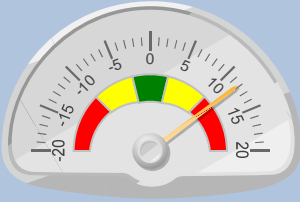


GENERAL FUND

Year End Projected Rev - Exp
 (% of Budget Expense)

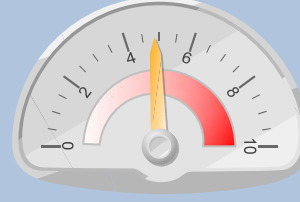


\$12,403,000

Non Sustainable Revenue
 (% of Budget Expense)



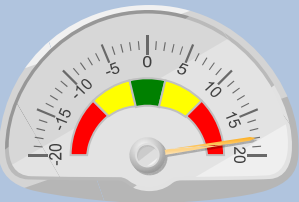
Positions
 (Unfilled as a % of Total Positions)



| Filled | Unfilled | Total |
|--------|----------|-------|
| 763 | 39 | 802 |

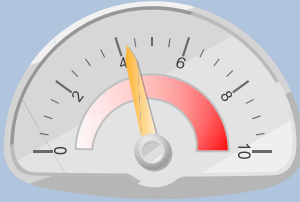
STREET FUND

Projected Rev - Exp
 (% of Budget Expense)



\$2,896,000

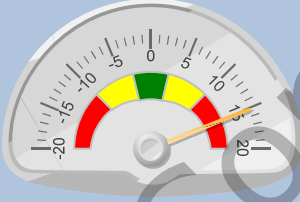
Positions
 (Unfilled as a % of Total Positions)



| Filled | Unfilled | Total |
|--------|----------|-------|
| 45 | 2 | 47 |

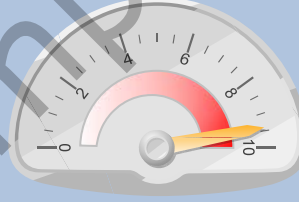
WATER FUND

Projected Rev - Exp
 (% of Budget Expense)



\$5,751,000

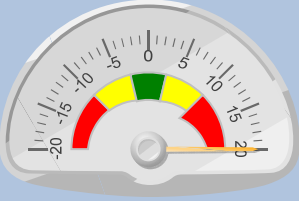
Positions
 (Unfilled as a % of Total Positions)



| Filled | Unfilled | Total |
|--------|----------|-------|
| 106 | 11 | 117 |

WASTEWATER FUND

Projected Rev - Exp
 (% of Budget Expense)



\$4,911,000

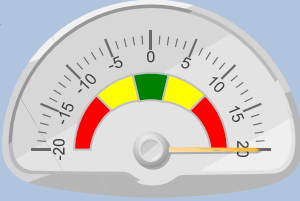
Positions
 (Unfilled as a % of Total Positions)



| Filled | Unfilled | Total |
|--------|----------|-------|
| 39 | 1 | 40 |

RESIDENTIAL SOLID WASTE

Projected Rev - Exp
 (% of Budget Expense)



\$3,622,000

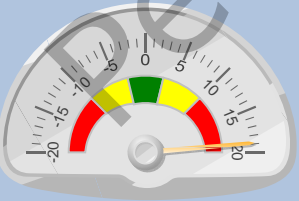
Positions
 (Unfilled as a % of Total Positions)



| Filled | Unfilled | Total |
|--------|----------|-------|
| 66 | 4 | 70 |

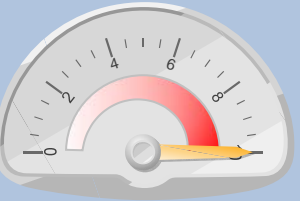
COMMERCIAL SOLID WASTE

Projected Rev - Exp
 (% of Budget Expense)



\$424,000

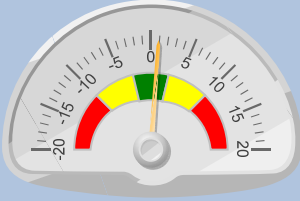
Positions
 (Unfilled as a % of Total Positions)



| Filled | Unfilled | Total |
|--------|----------|-------|
| 9 | 1 | 10 |

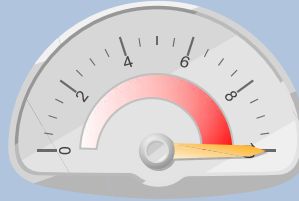
FLEET MAINTENANCE

Projected Rev - Exp
 (% of Budget Expense)



\$69,000

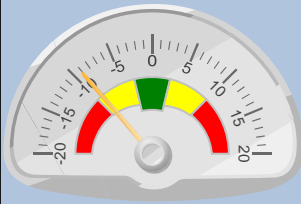
Positions
 (Unfilled as a % of Total Positions)



| Filled | Unfilled | Total |
|--------|----------|-------|
| 21 | 5 | 26 |

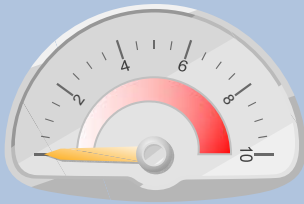
HEALTH SELF-INSURANCE

Projected Rev - Exp
(% of Budget Expense)



(\$1,203,000)

Positions
(Unfilled as a % of Total Positions)



| Filled | Unfilled | Total |
|--------|----------|-------|
| 0 | 0 | 0 |

Pending Audit Completion

| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 802 | 39 | 763 |

| YTD Amount | Remaining Periods | Projected Balance |
|--------------|-------------------|-------------------|
| \$12,403,000 | \$0 | \$12,403,000 |

Dashboard

| Revenue | Expense | Operating | Auto Scale |
|---------|---------|-----------|------------|
|---------|---------|-----------|------------|

General Fund

Street Fund

Water Fund

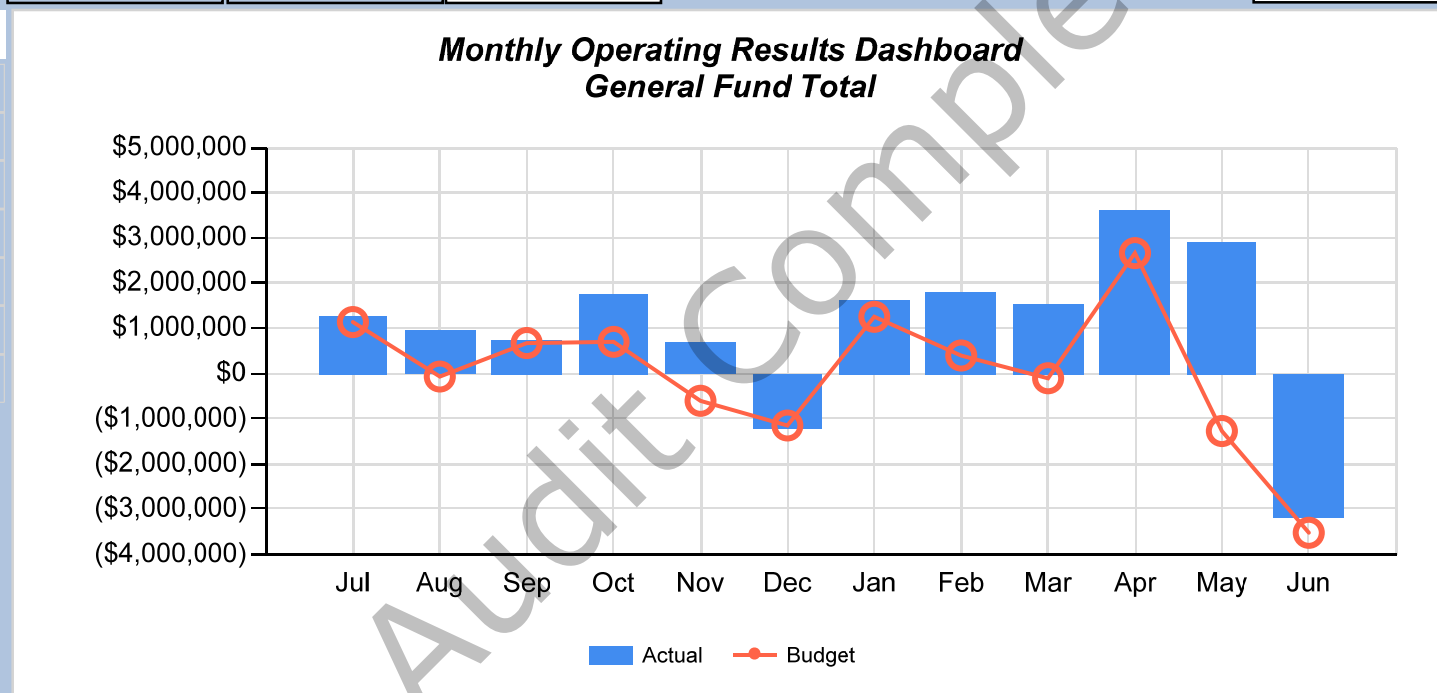
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 47 | 2 | 45 |

| YTD Amount | Remaining Periods | Projected Balance |
|-------------|-------------------|-------------------|
| \$2,896,000 | \$0 | \$2,896,000 |

Dashboard

General Fund

Street Fund

Water Fund

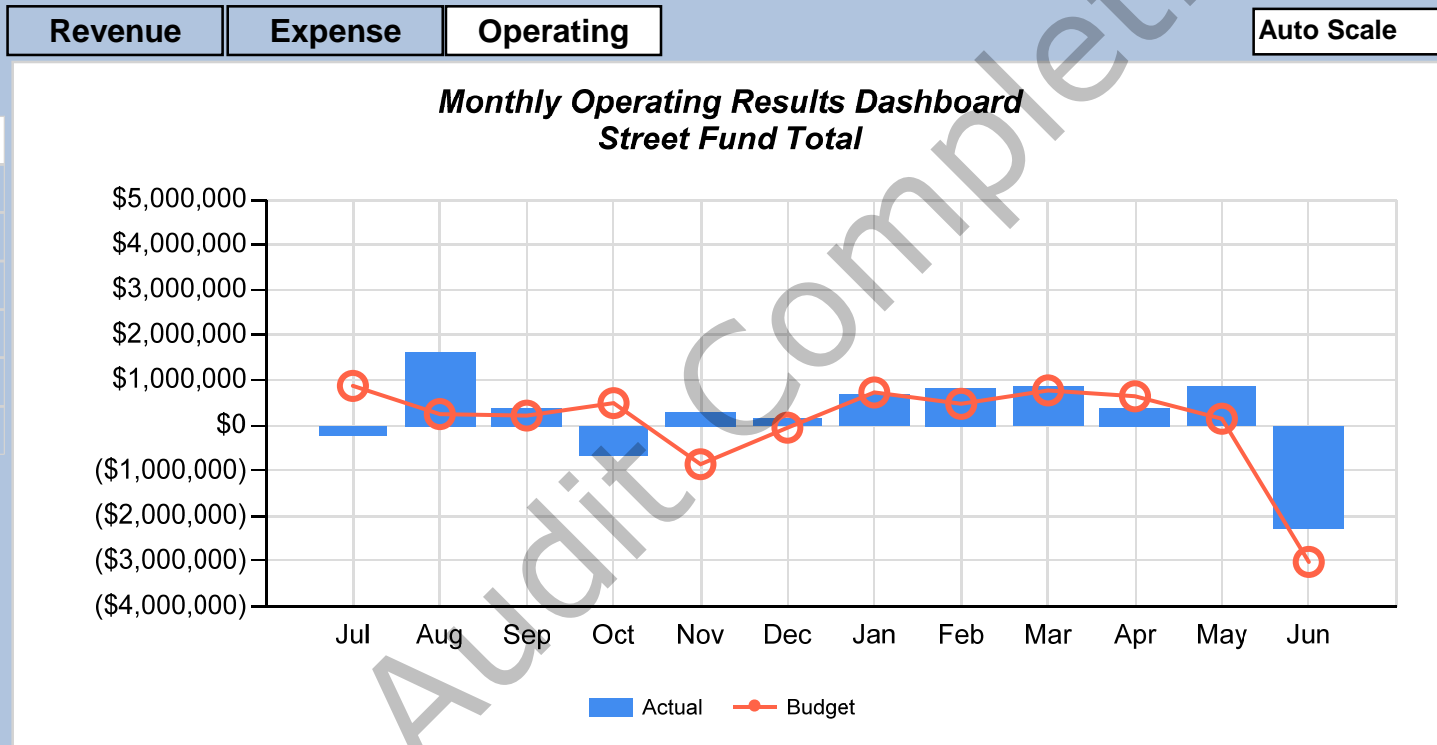
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 117 | 11 | 106 |

| YTD Amount | Remaining Periods | Projected Balance |
|-------------|-------------------|-------------------|
| \$5,751,000 | \$0 | \$5,751,000 |

Dashboard

General Fund

Street Fund

Water Fund

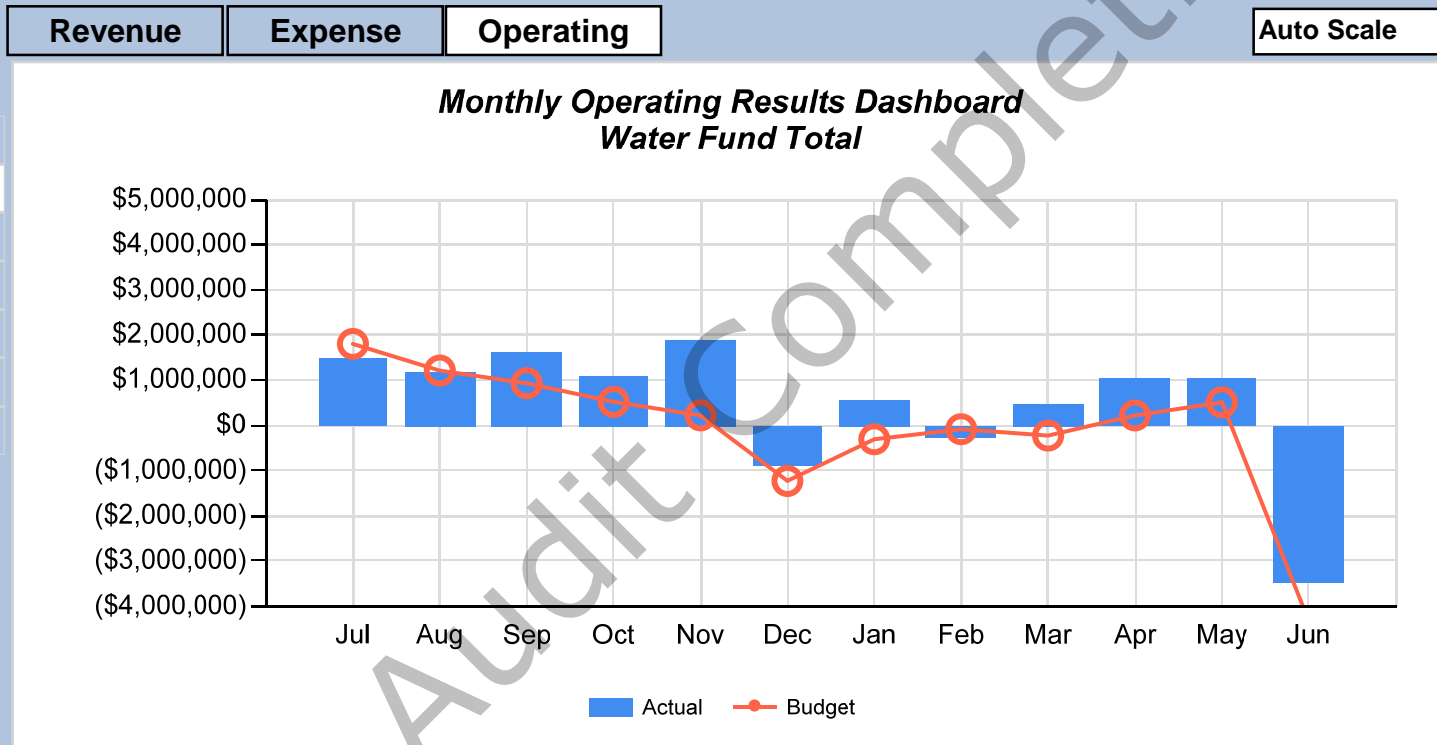
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 40 | 1 | 39 |

| YTD Amount | Remaining Periods | Projected Balance |
|-------------|-------------------|-------------------|
| \$4,911,000 | \$0 | \$4,911,000 |

Dashboard

General Fund

Street Fund

Water Fund

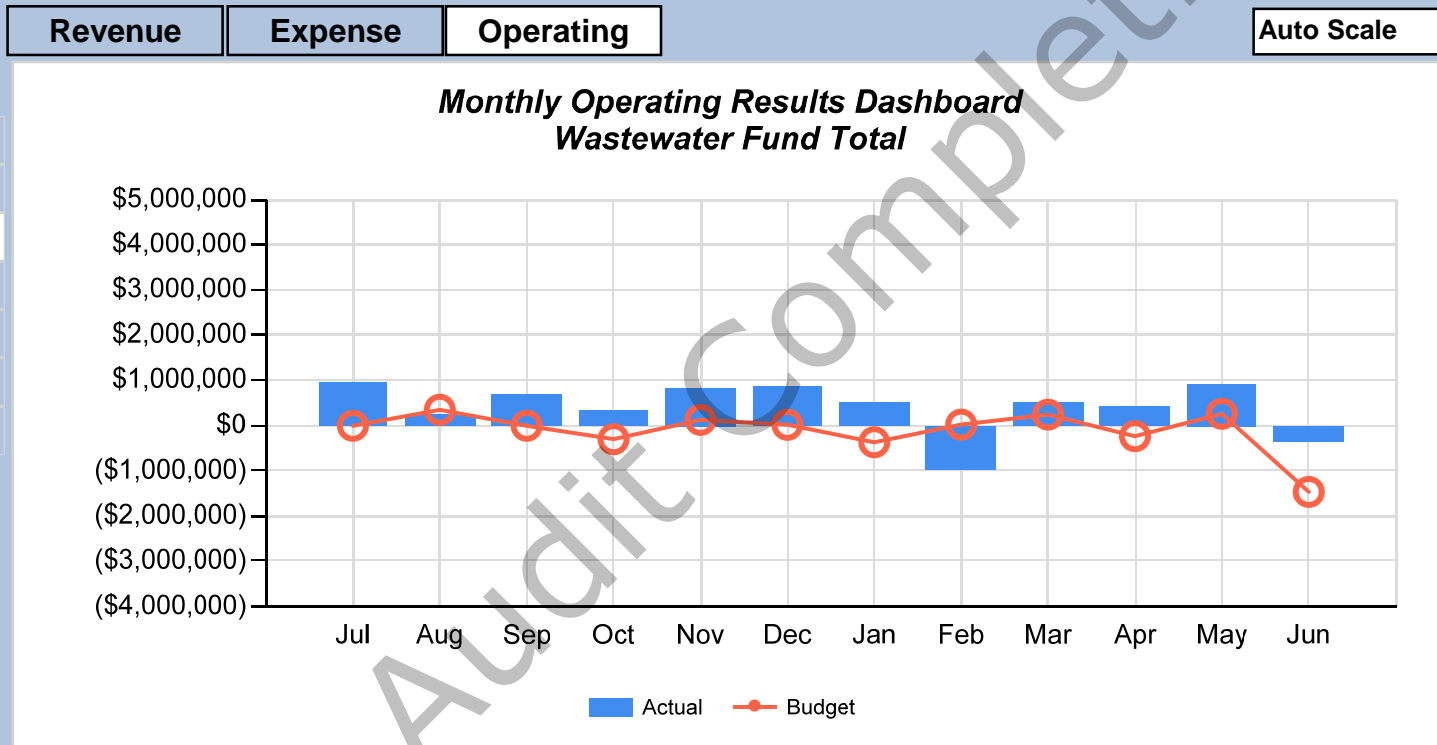
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 70 | 4 | 66 |

| YTD Amount | Remaining Periods | Projected Balance |
|-------------|-------------------|-------------------|
| \$3,622,000 | \$0 | \$3,622,000 |

Dashboard

General Fund

Street Fund

Water Fund

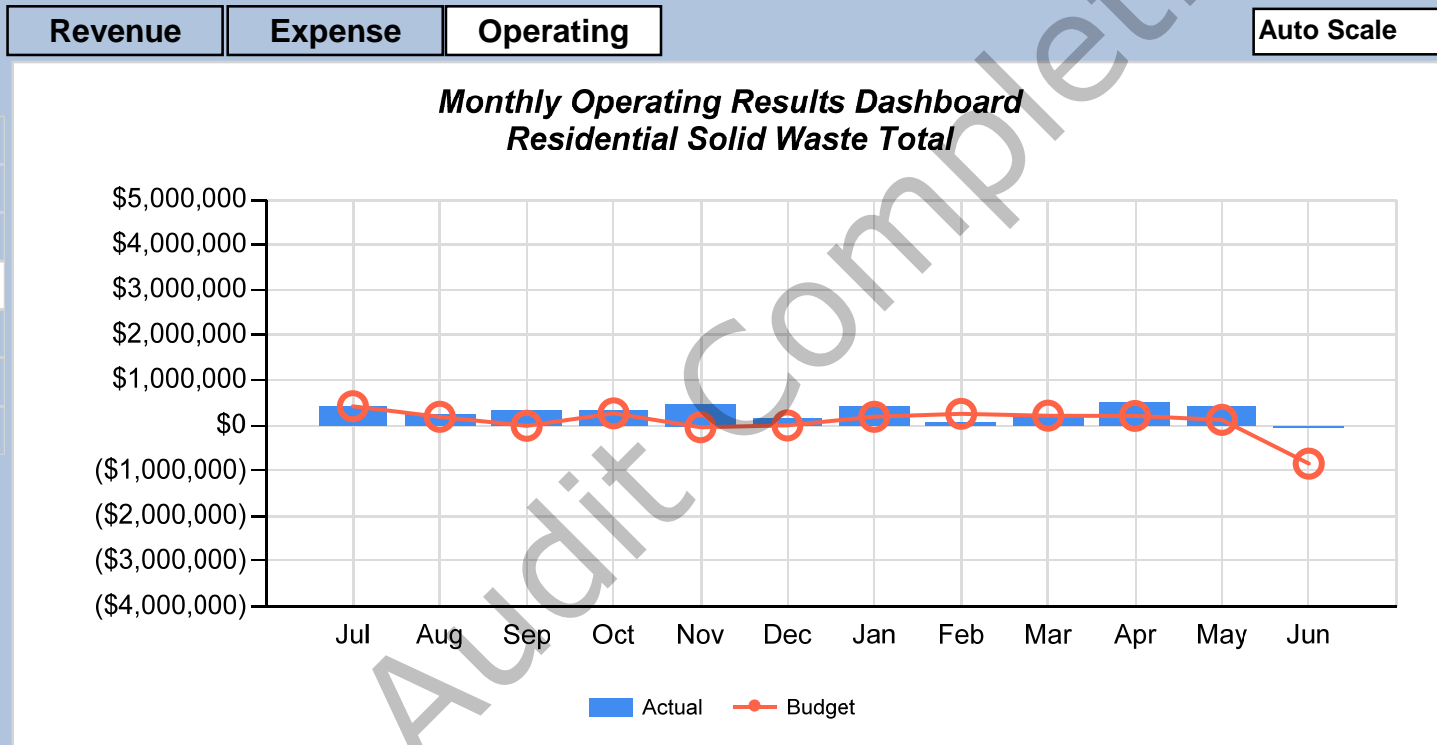
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 10 | 1 | 9 |

| YTD Amount | Remaining Periods | Projected Balance |
|------------|-------------------|-------------------|
| \$424,000 | \$0 | \$424,000 |

Dashboard

General Fund

Street Fund

Water Fund

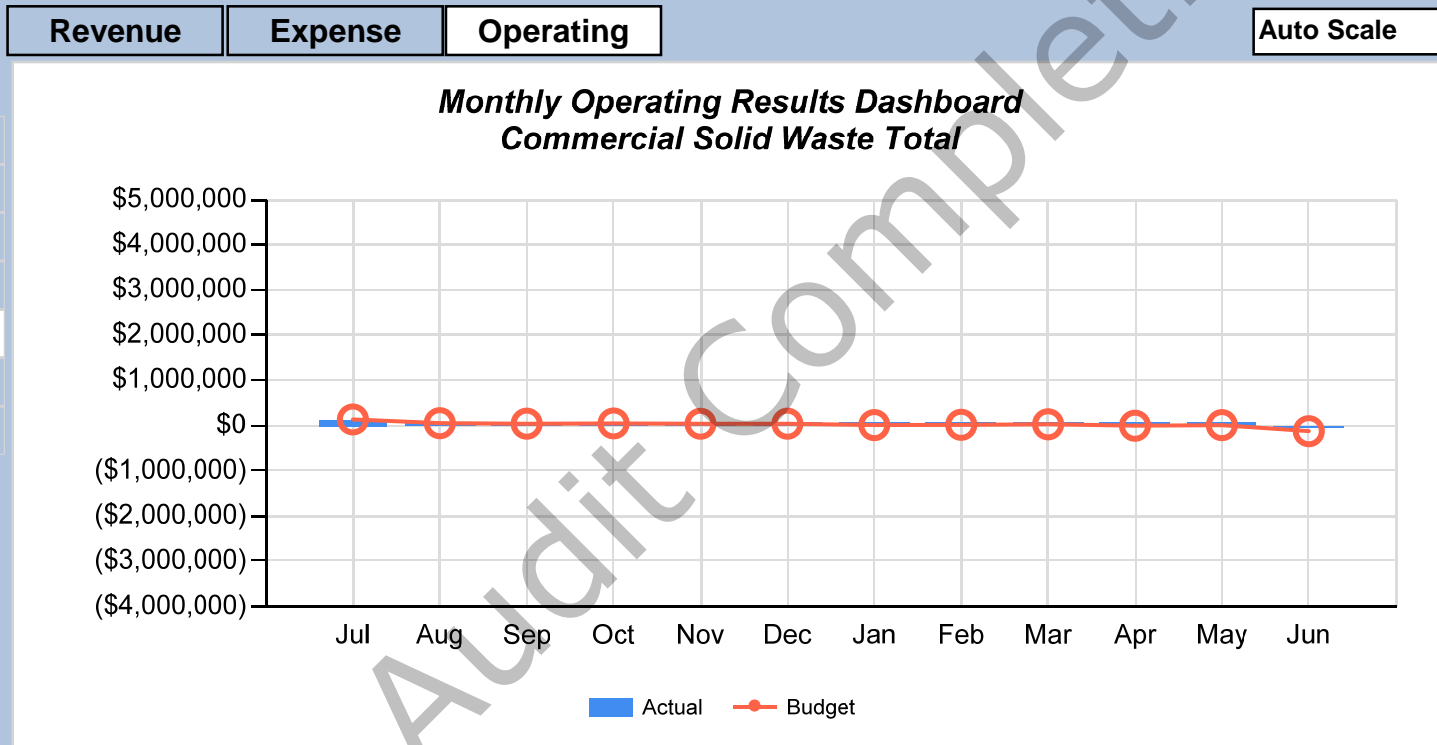
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 26 | 5 | 21 |

| YTD Amount | Remaining Periods | Projected Balance |
|------------|-------------------|-------------------|
| \$69,000 | \$0 | \$69,000 |

Dashboard

General Fund

Street Fund

Water Fund

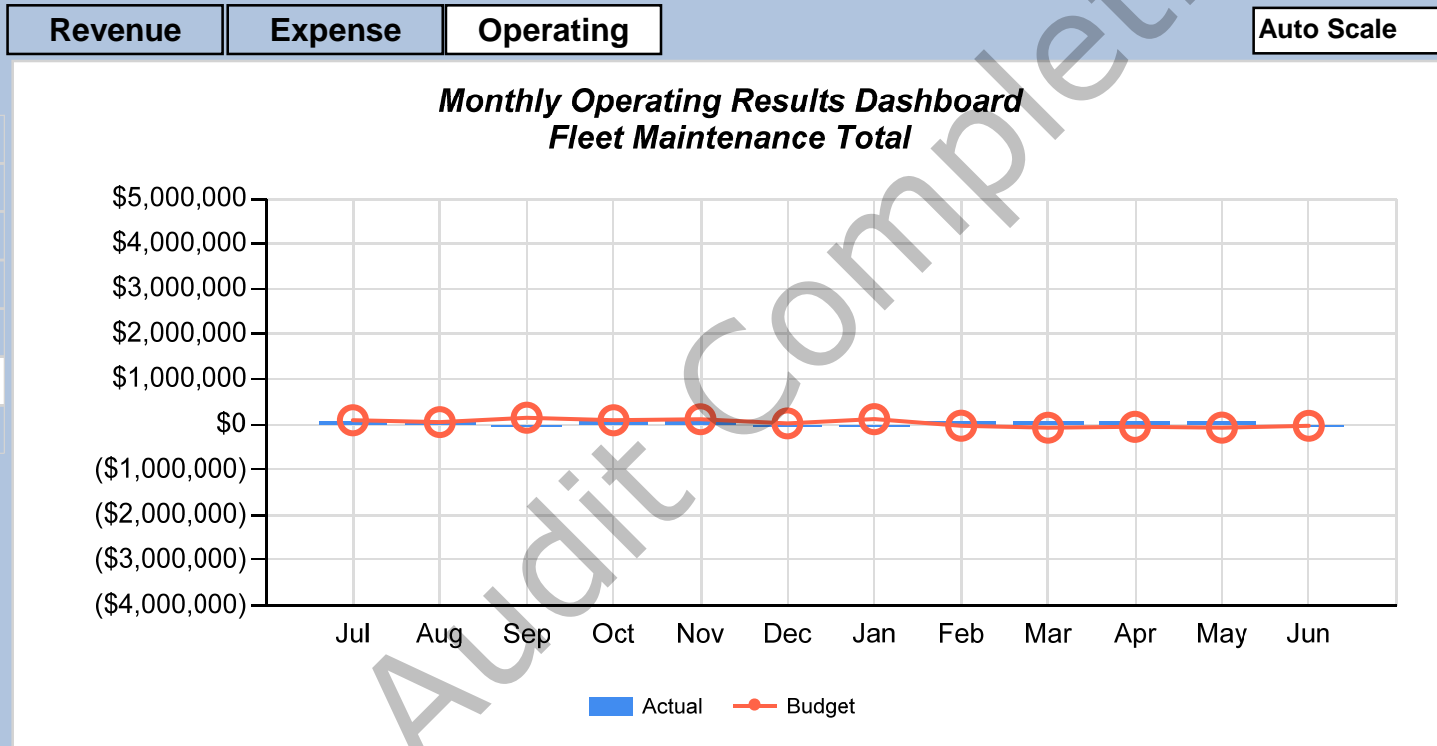
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 0 | 0 | 0 |

| YTD Amount | Remaining Periods | Projected Balance |
|---------------|-------------------|-------------------|
| (\$1,203,000) | \$0 | (\$1,203,000) |

Dashboard

General Fund

Street Fund

Water Fund

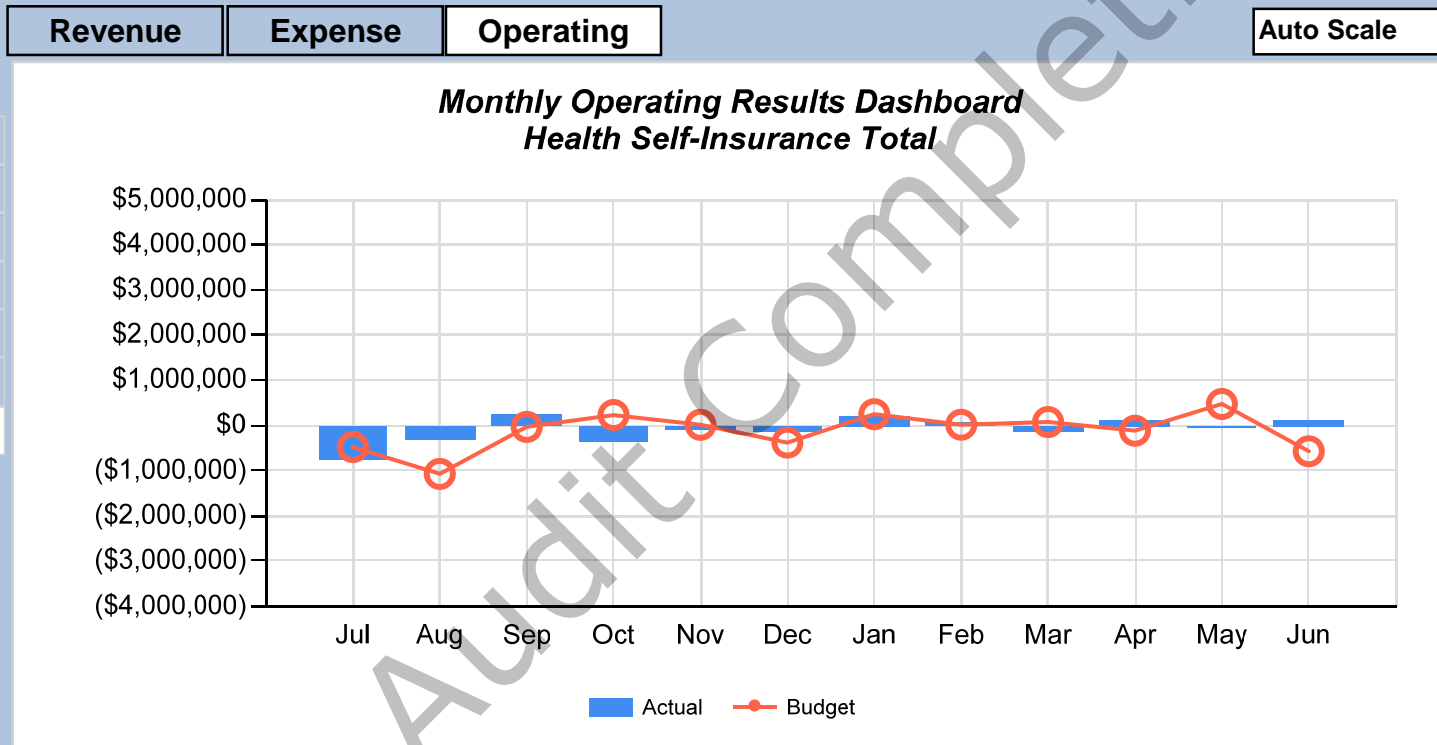
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 802 | 39 | 763 |

| YTD Amount | Remaining Periods | Projected Balance |
|--------------|-------------------|-------------------|
| \$12,403,000 | \$0 | \$12,403,000 |

Dashboard

General Fund

Street Fund

Water Fund

Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance

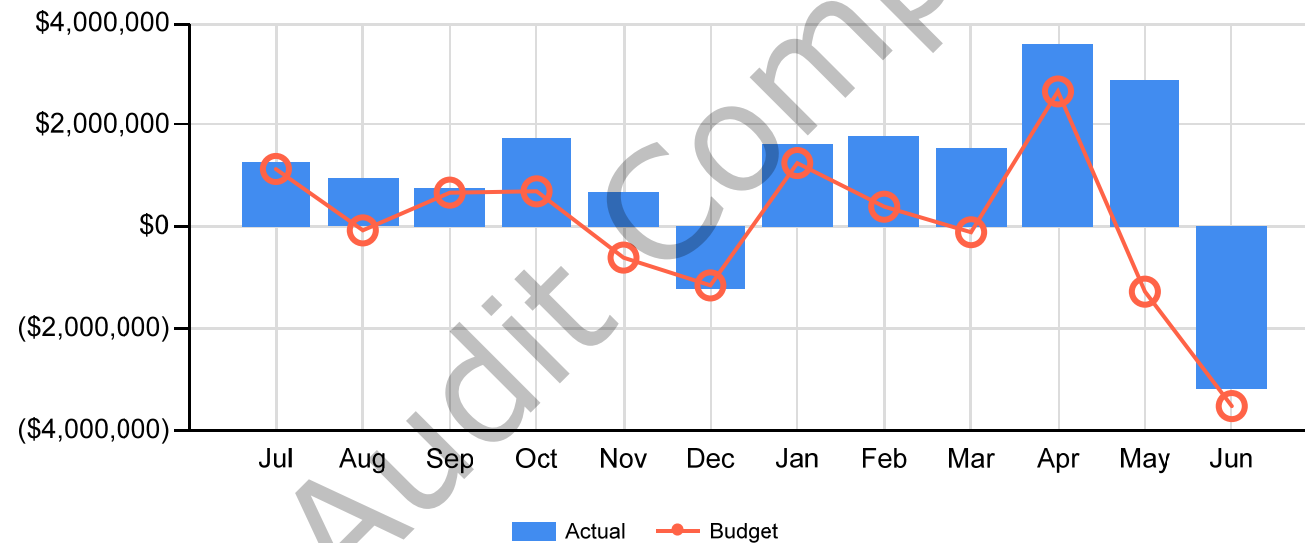
Revenue

Expense

Operating

Fixed Scale

Monthly Operating Results Dashboard
General Fund Total



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 47 | 2 | 45 |

| YTD Amount | Remaining Periods | Projected Balance |
|-------------|-------------------|-------------------|
| \$2,896,000 | \$0 | \$2,896,000 |

Dashboard

General Fund

Street Fund

Water Fund

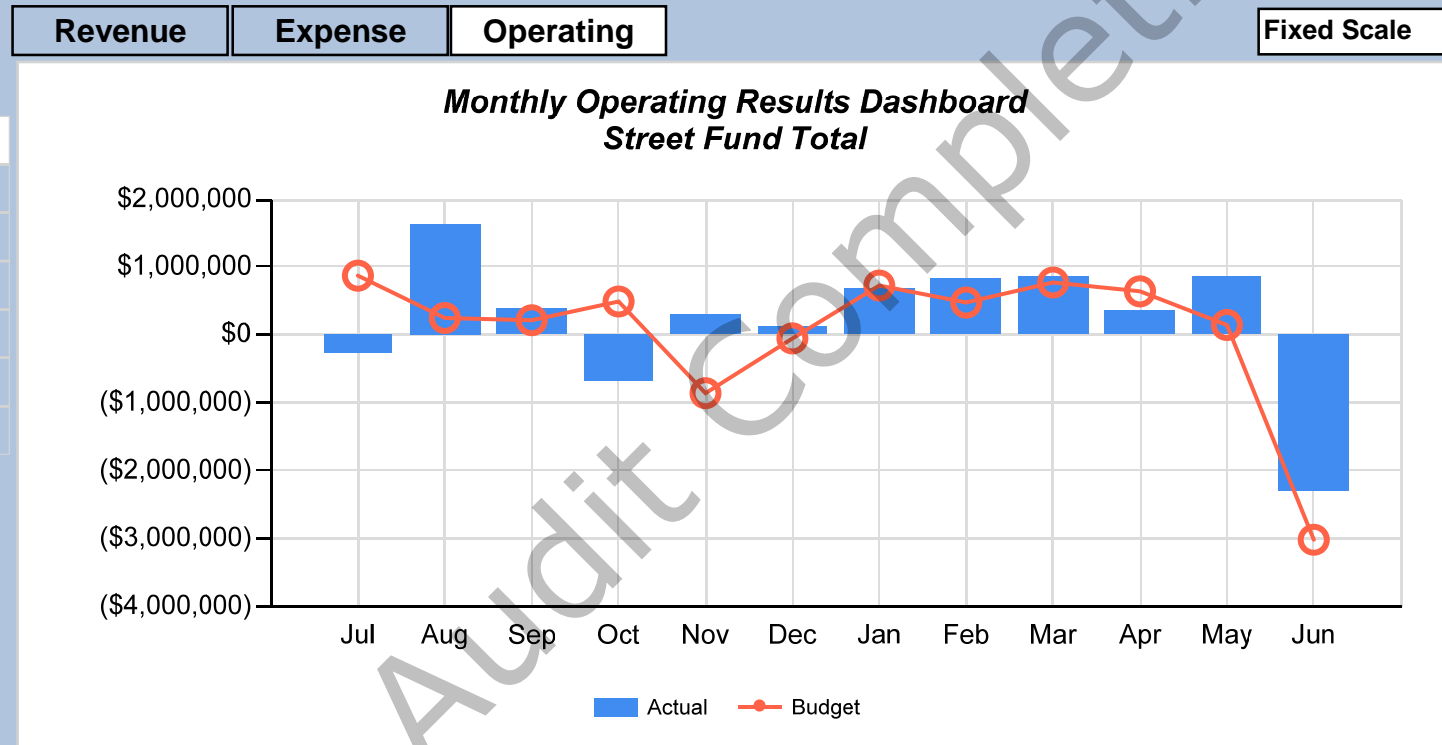
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 117 | 11 | 106 |

| YTD Amount | Remaining Periods | Projected Balance |
|-------------|-------------------|-------------------|
| \$5,751,000 | \$0 | \$5,751,000 |

Dashboard

General Fund

Street Fund

Water Fund

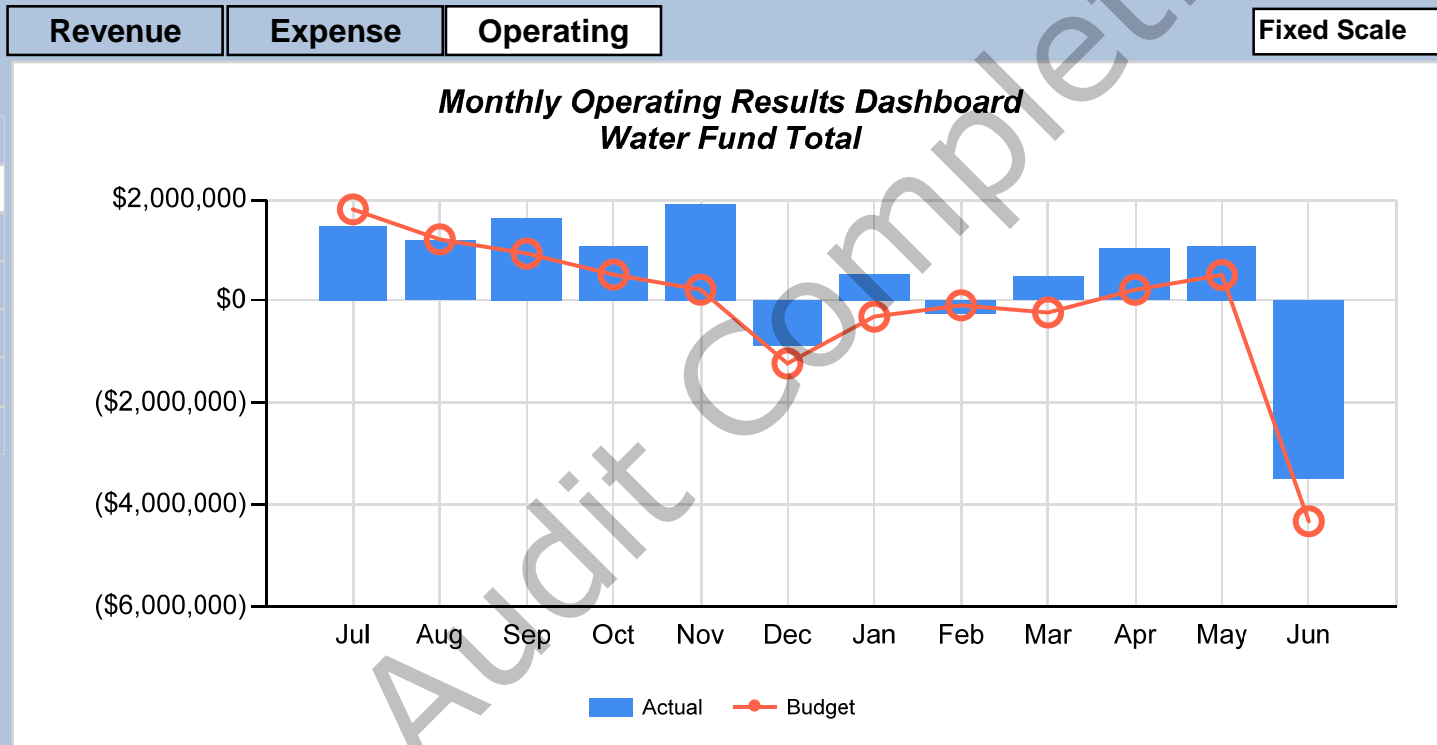
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 40 | 1 | 39 |

| YTD Amount | Remaining Periods | Projected Balance |
|-------------|-------------------|-------------------|
| \$4,911,000 | \$0 | \$4,911,000 |

Dashboard

General Fund

Street Fund

Water Fund

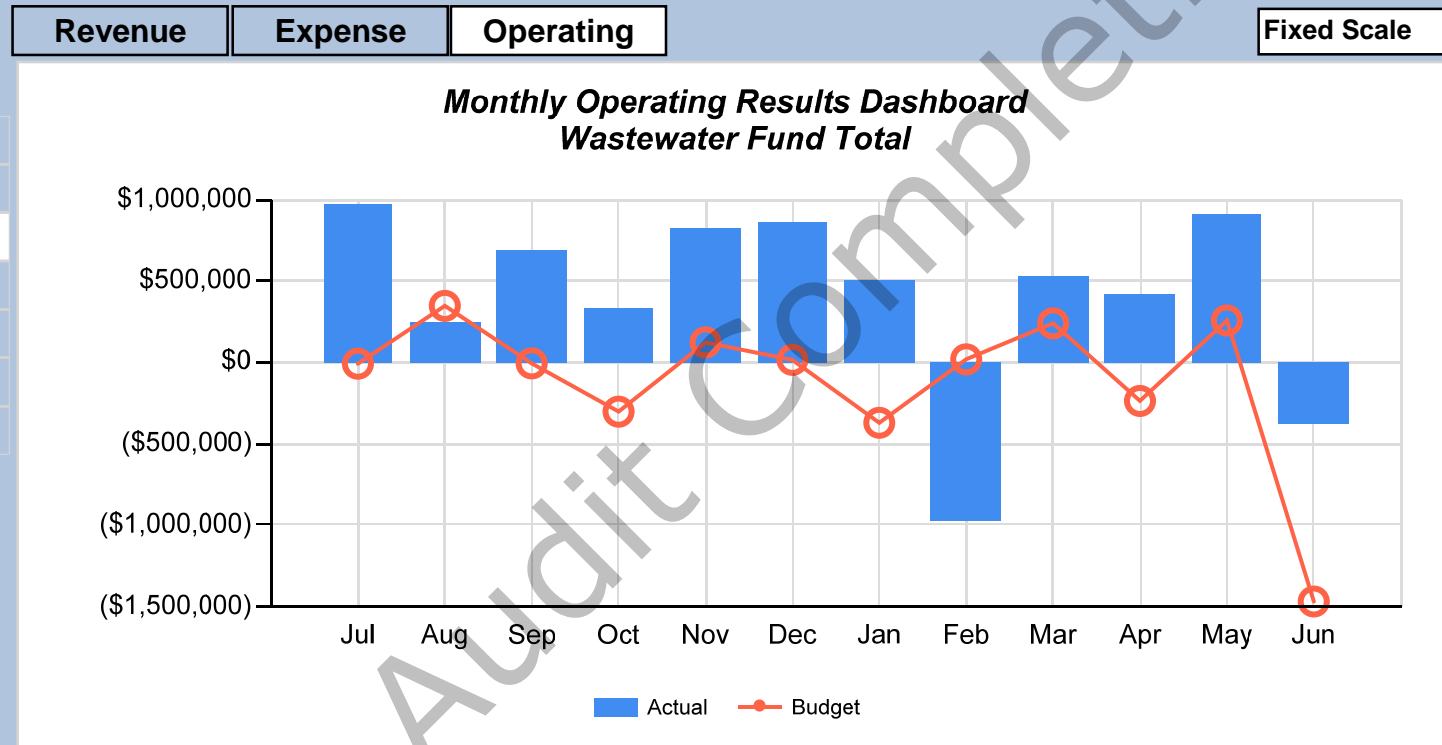
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 70 | 4 | 66 |

| YTD Amount | Remaining Periods | Projected Balance |
|-------------|-------------------|-------------------|
| \$3,622,000 | \$0 | \$3,622,000 |

Dashboard

General Fund

Street Fund

Water Fund

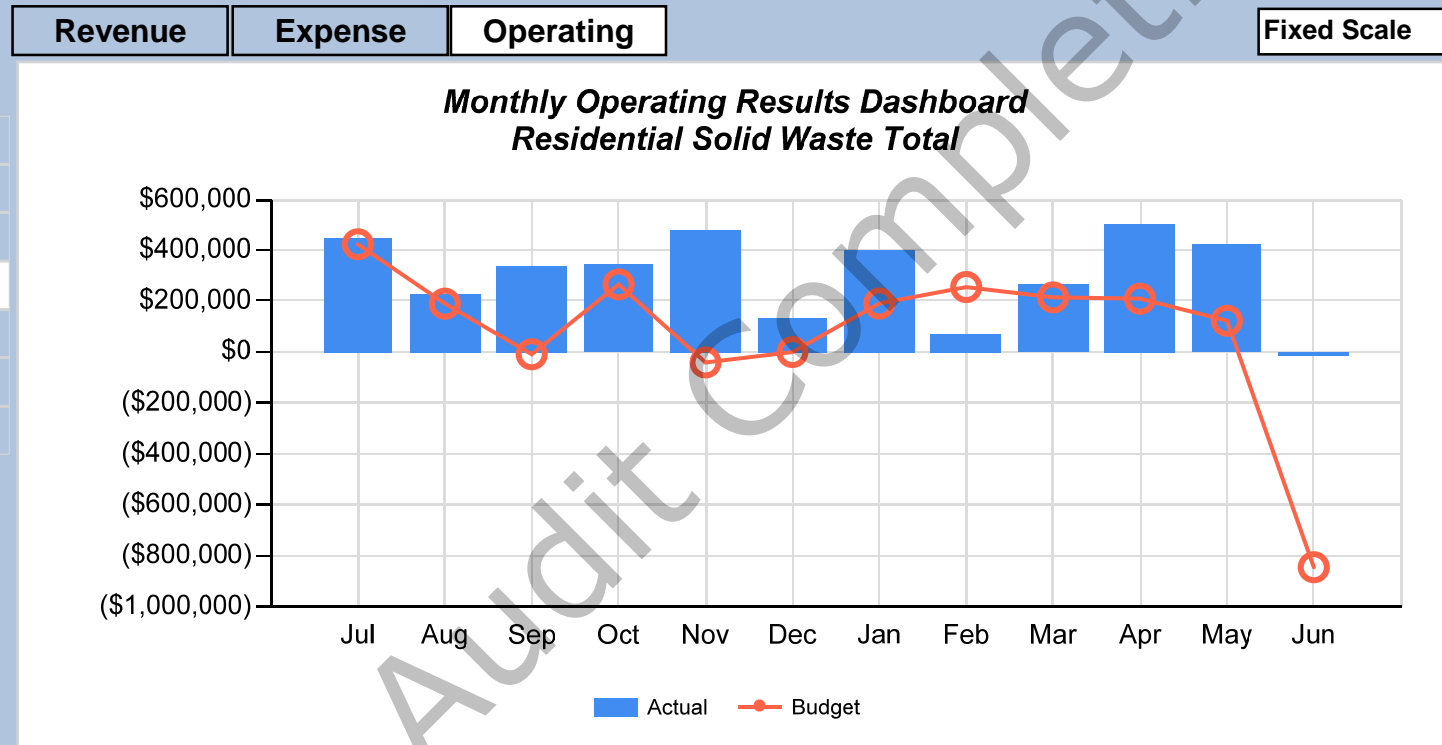
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 10 | 1 | 9 |

| YTD Amount | Remaining Periods | Projected Balance |
|------------|-------------------|-------------------|
| \$424,000 | \$0 | \$424,000 |

Dashboard

General Fund

Street Fund

Water Fund

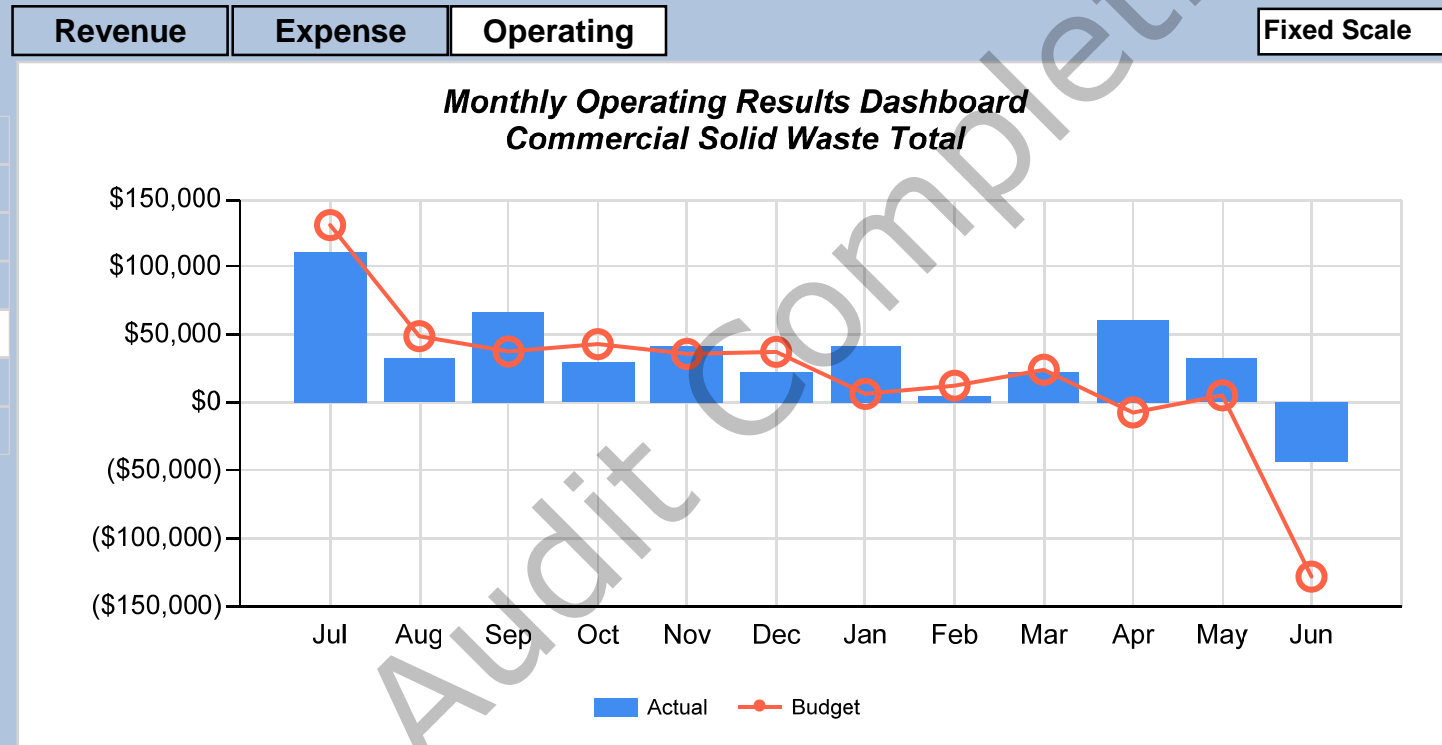
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 26 | 5 | 21 |

| YTD Amount | Remaining Periods | Projected Balance |
|------------|-------------------|-------------------|
| \$69,000 | \$0 | \$69,000 |

Dashboard

General Fund

Street Fund

Water Fund

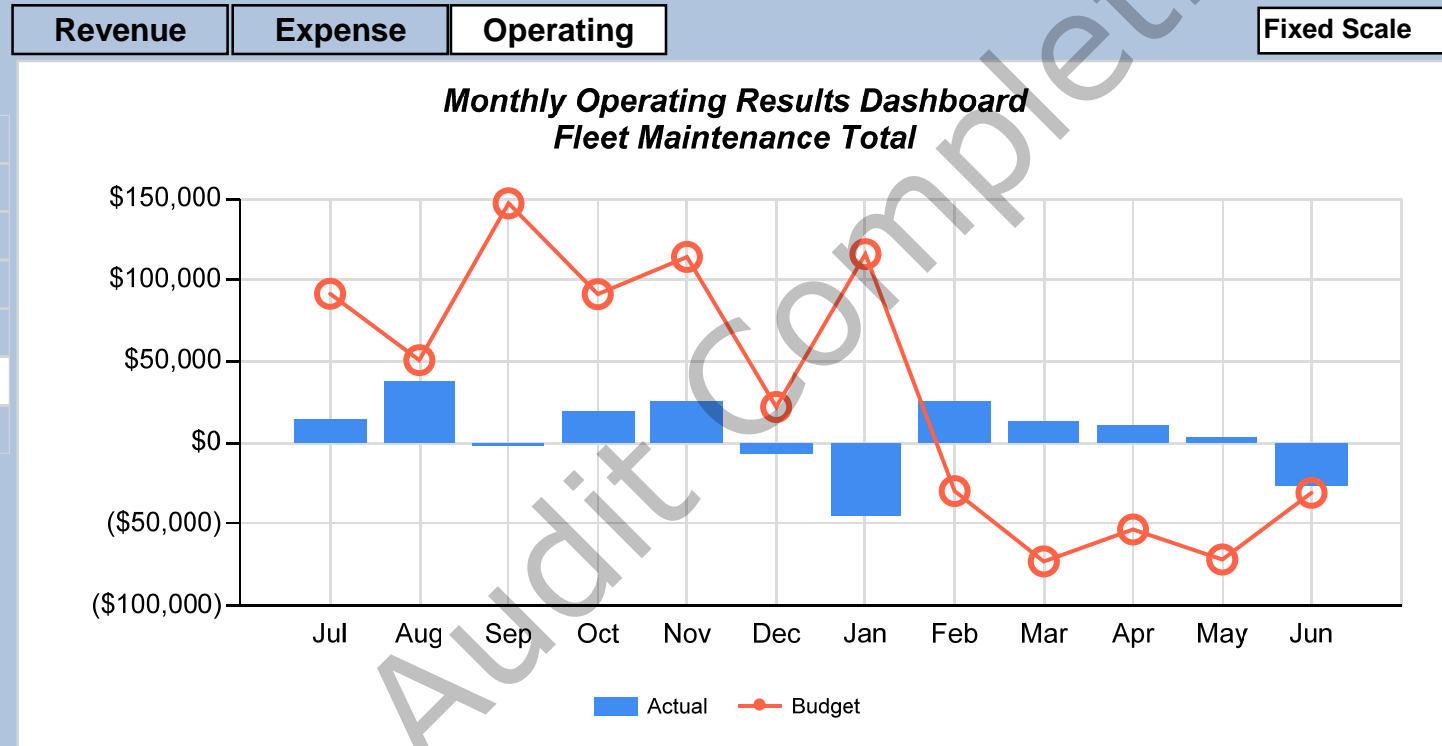
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 0 | 0 | 0 |

| YTD Amount | Remaining Periods | Projected Balance |
|---------------|-------------------|-------------------|
| (\$1,203,000) | \$0 | (\$1,203,000) |

Dashboard

General Fund

Street Fund

Water Fund

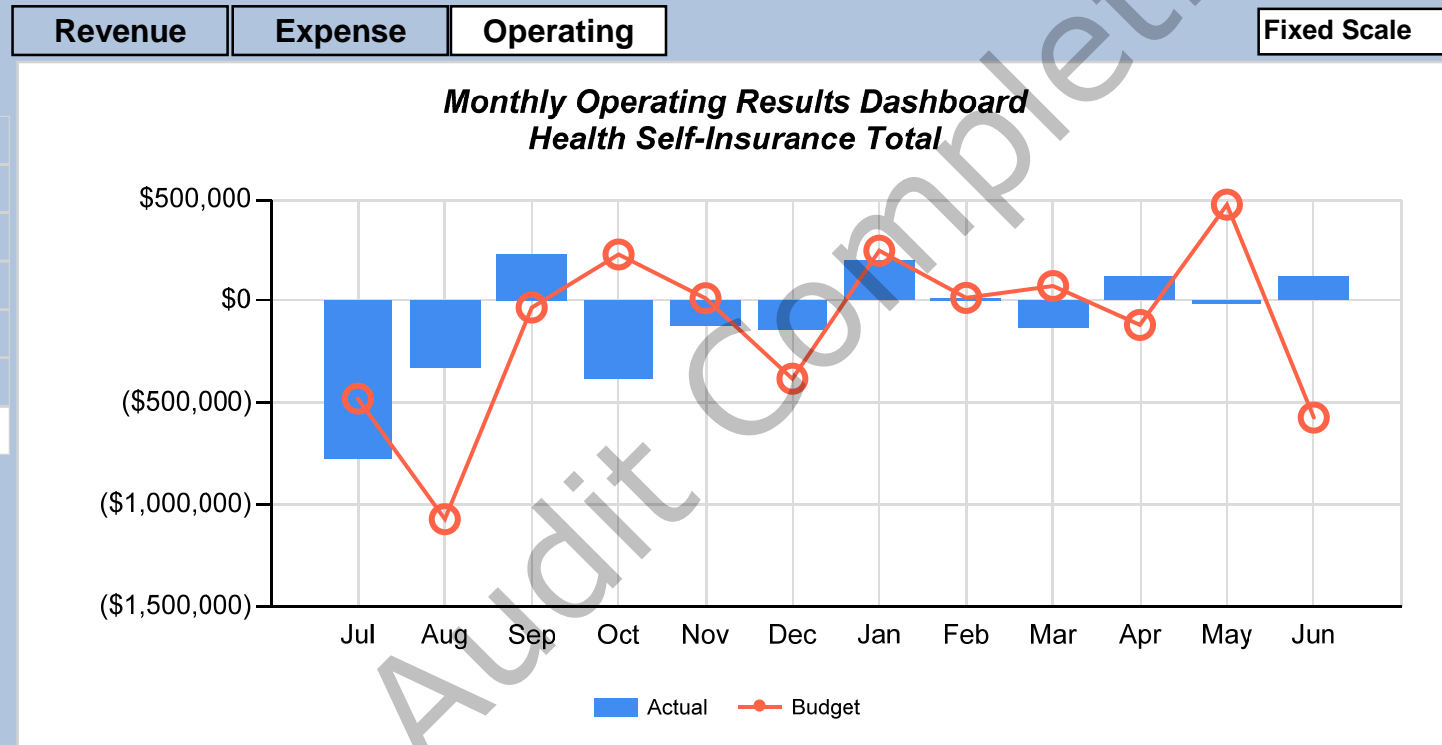
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 802 | 39 | 763 |

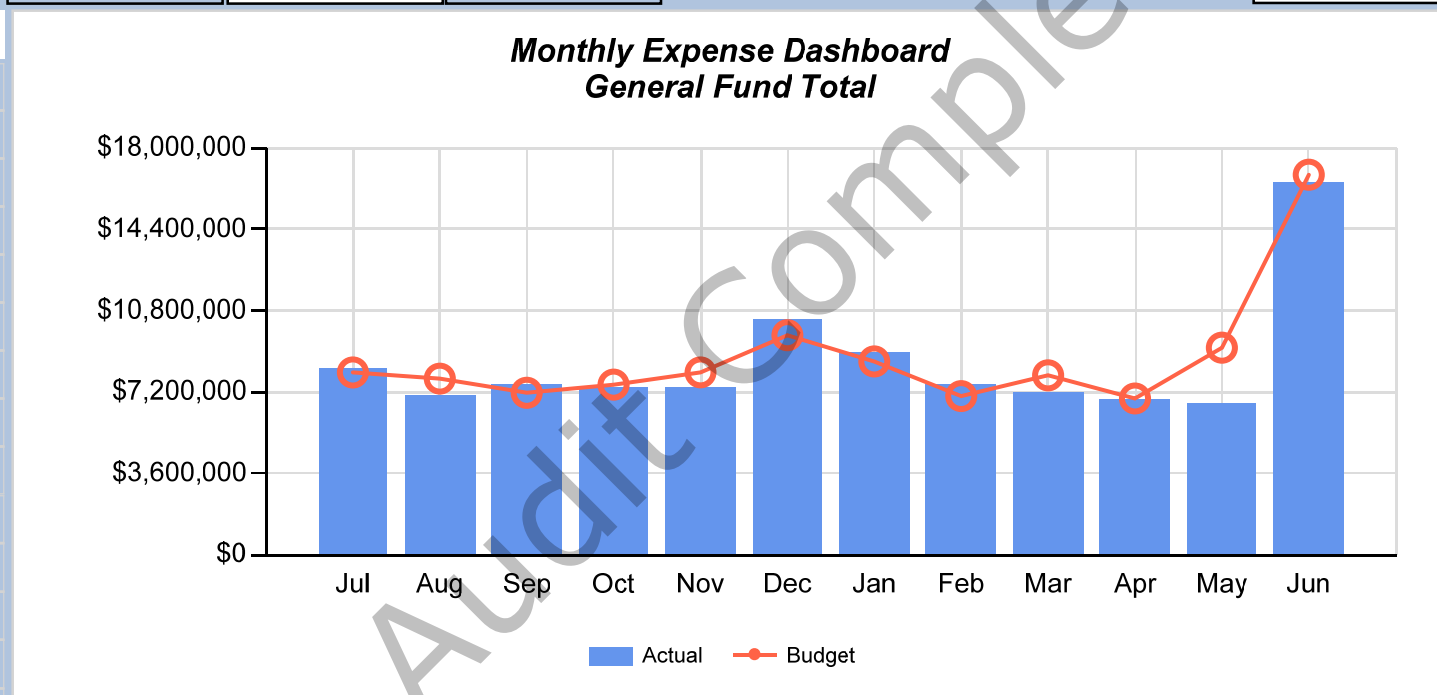
| Year to Date Expense | | |
|----------------------|---------------|---------------|
| Budget | Actual | Difference |
| \$104,774,000 | \$101,683,000 | (\$3,091,000) |

Dashboard

| Revenue | Expense | Operating | Auto Scale |
|---------|---------|-----------|------------|
|---------|---------|-----------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 32 | 4 | 28 |

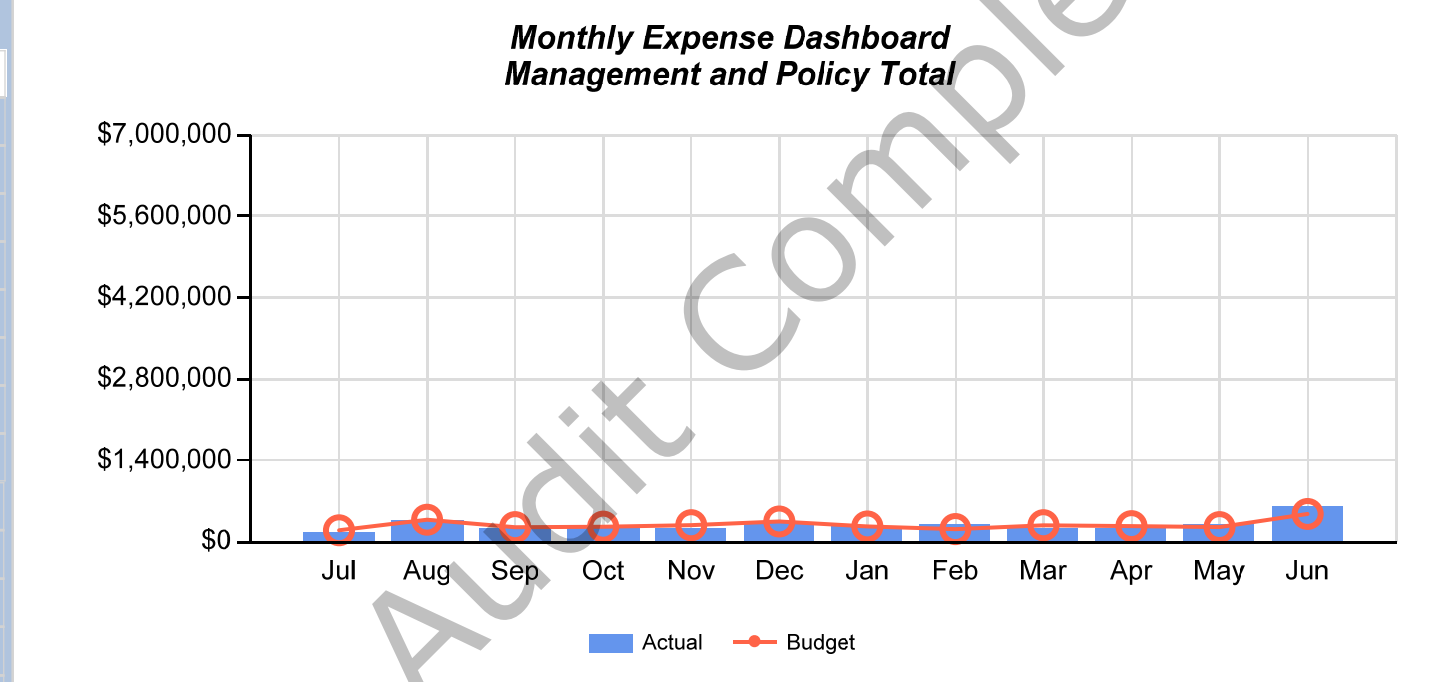
| Year to Date Expense | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$3,523,000 | \$3,662,000 |  | \$139,000 |

Dashboard


| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 57 | 6 | 51 |

| Year to Date Expense | | | |
|----------------------|-------------|---|-------------|
| Budget | Actual | | Difference |
| \$9,438,000 | \$9,278,000 |  | (\$160,000) |

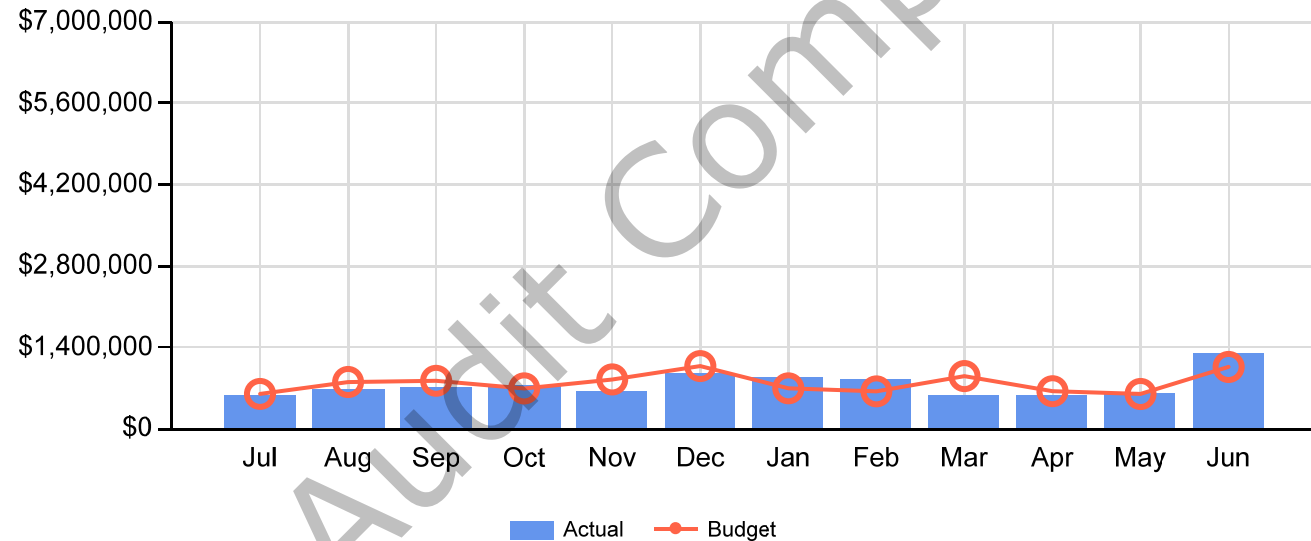
Dashboard

| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|


General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance

Monthly Expense Dashboard Support Services Total



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 18 | 0 | 18 |

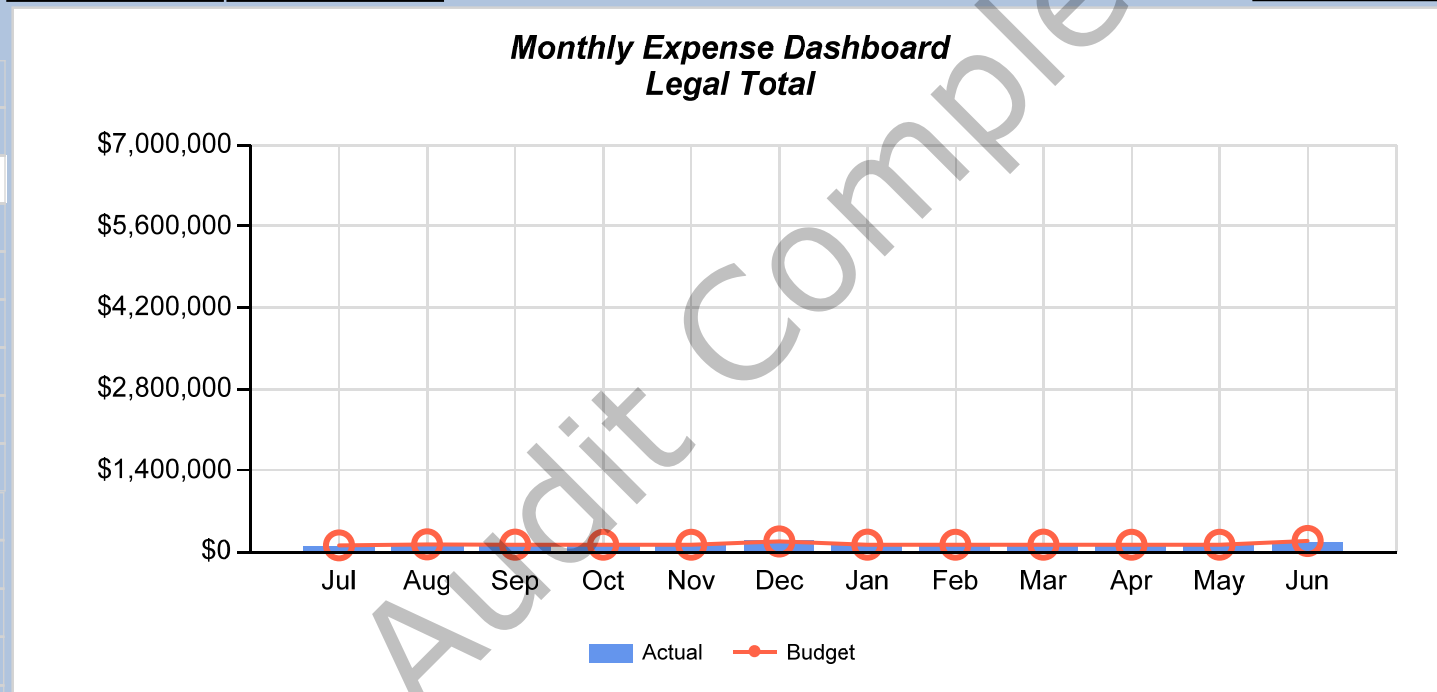
| Year to Date Expense | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$1,603,000 | \$1,618,000 |  | \$15,000 |

Dashboard


| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



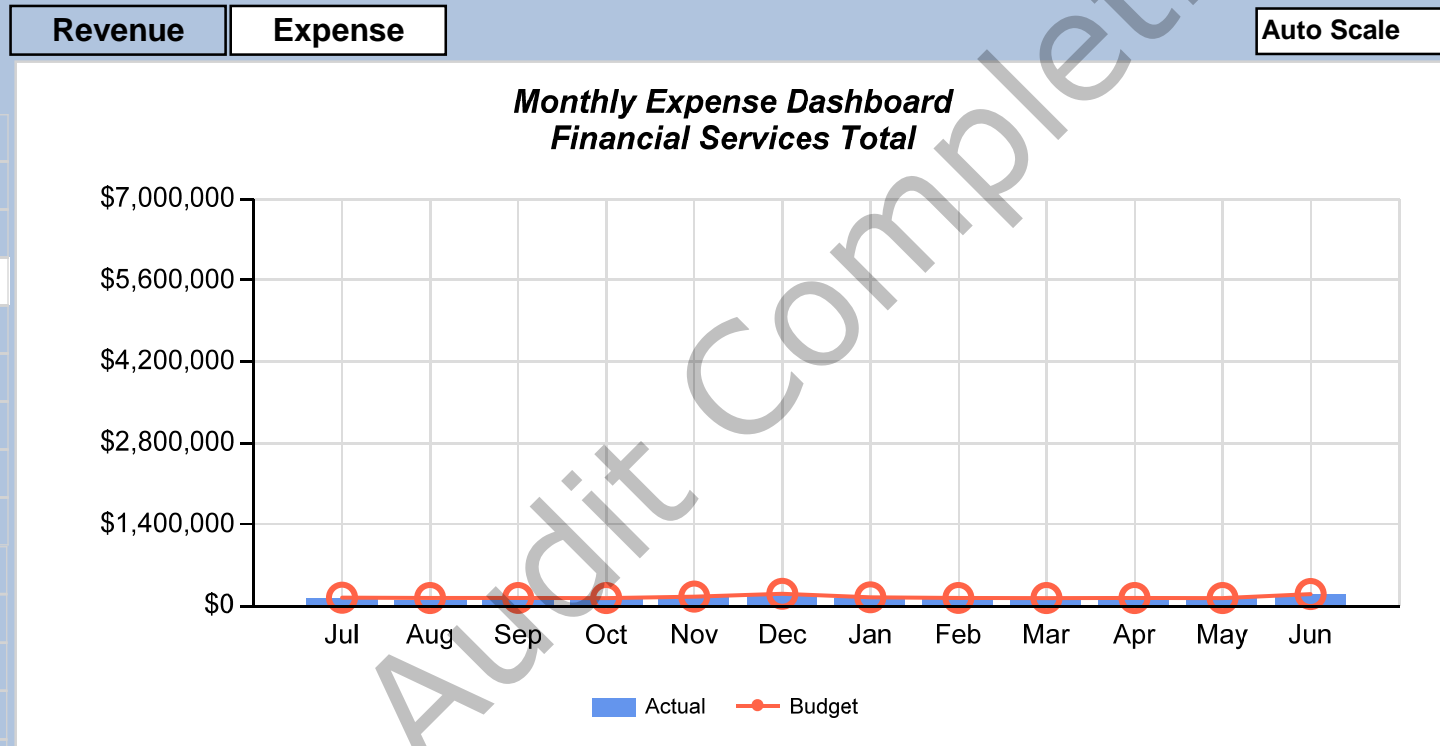
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 21 | 0 | 21 |

| Year to Date Expense | | | |
|----------------------|-------------|---|-------------|
| Budget | Actual | | Difference |
| \$1,818,000 | \$1,710,000 |  | (\$108,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 29 | 1 | 28 |

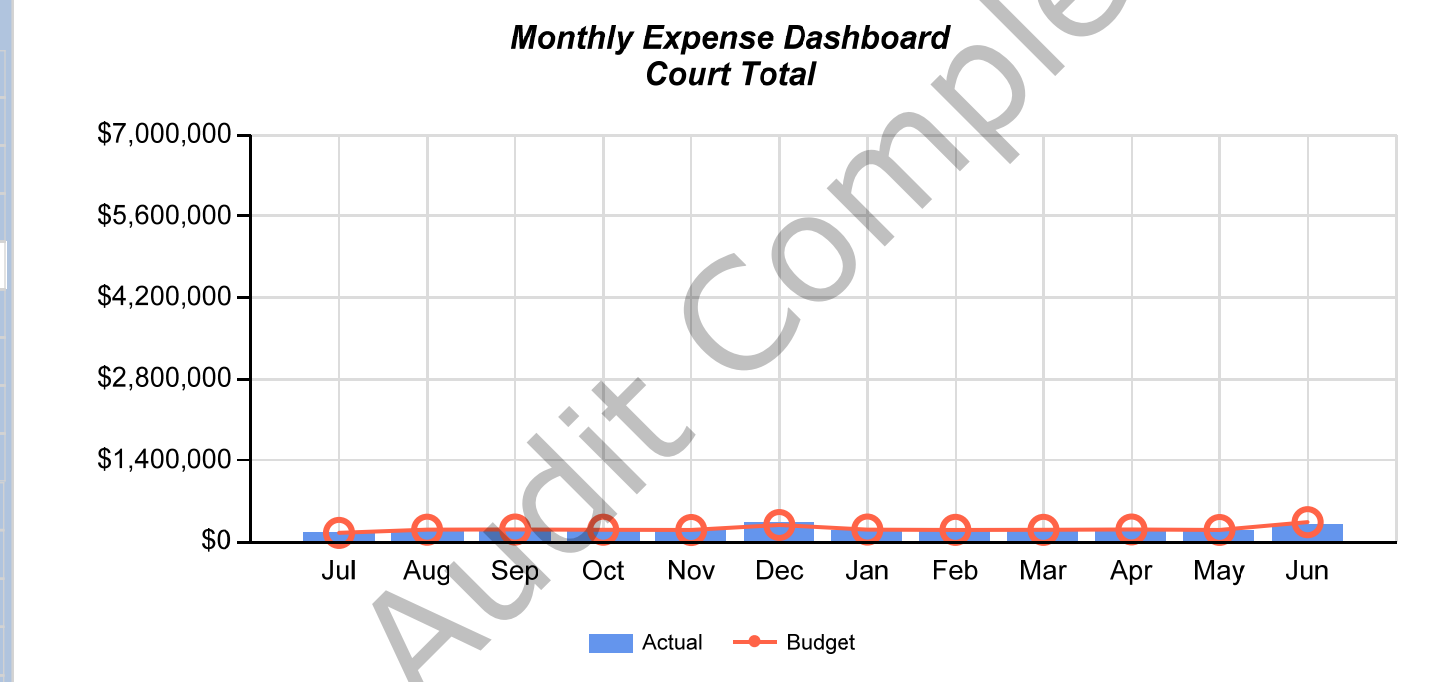
| Year to Date Expense | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$2,673,000 | \$2,668,000 | (\$5,000) |

Dashboard


| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court**
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 62 | 13 | 49 |

| Year to Date Expense | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$6,509,000 | \$6,542,000 |  | \$33,000 |

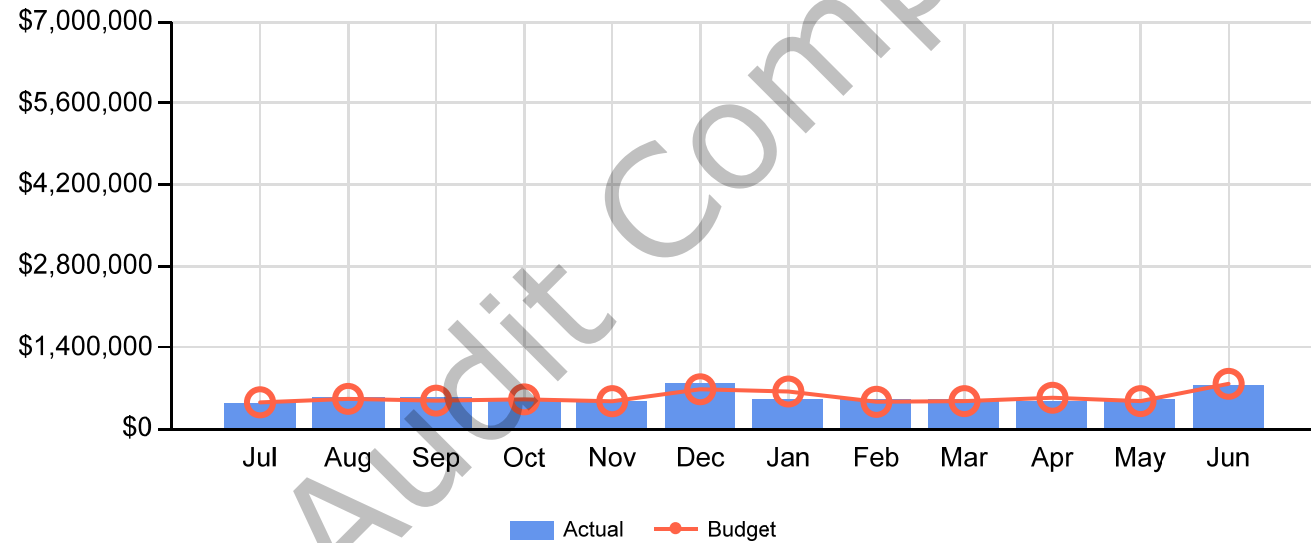
Dashboard

| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance

Monthly Expense Dashboard Development Services Total



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 340 | 11 | 329 |

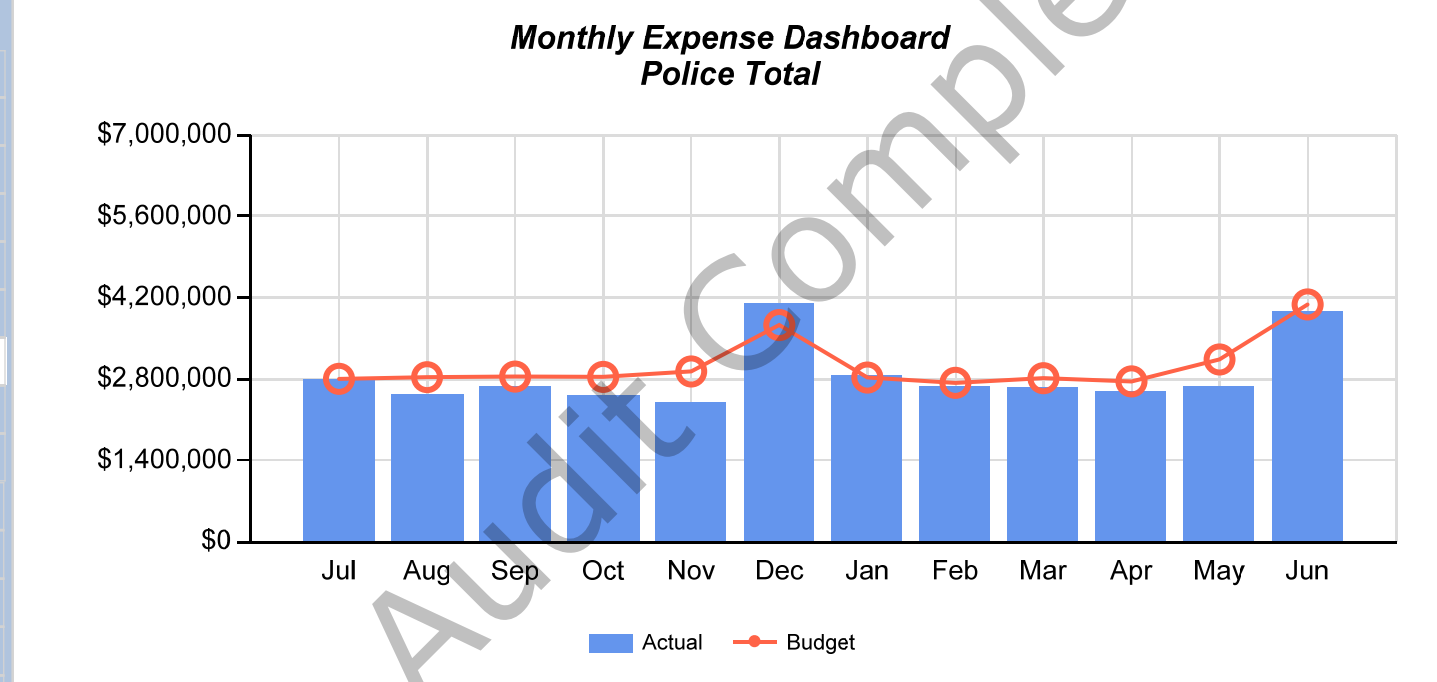
| Year to Date Expense | | |
|----------------------|--------------|---------------|
| Budget | Actual | Difference |
| \$36,345,000 | \$34,475,000 | (\$1,870,000) |

Dashboard


| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police**
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 197 | 2 | 195 |

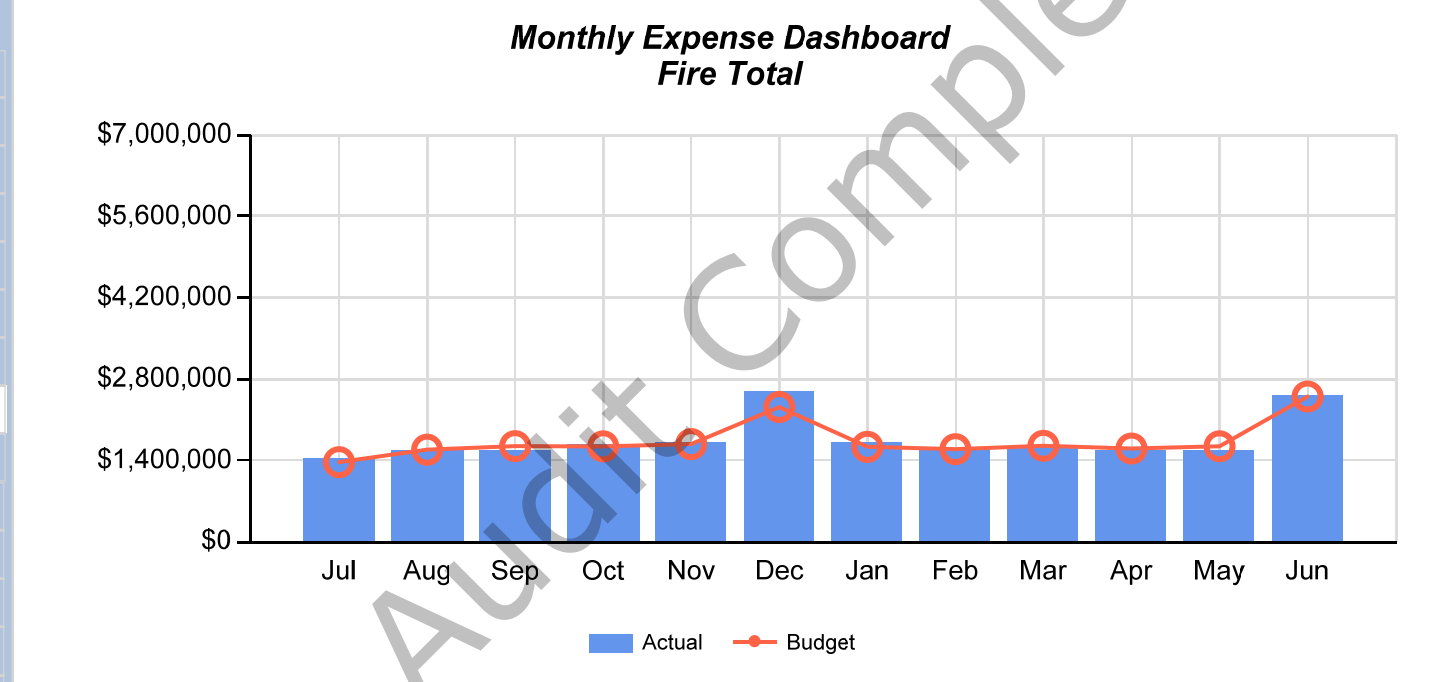
| Year to Date Expense | | | |
|----------------------|--------------|---|------------|
| Budget | Actual | | Difference |
| \$20,891,000 | \$21,185,000 |  | \$294,000 |

Dashboard

| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire**
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 50 | 2 | 48 |

| Year to Date Expense | | |
|----------------------|--------------|------------|
| Budget | Actual | Difference |
| \$11,413,000 | \$10,884,000 | (529,000) |

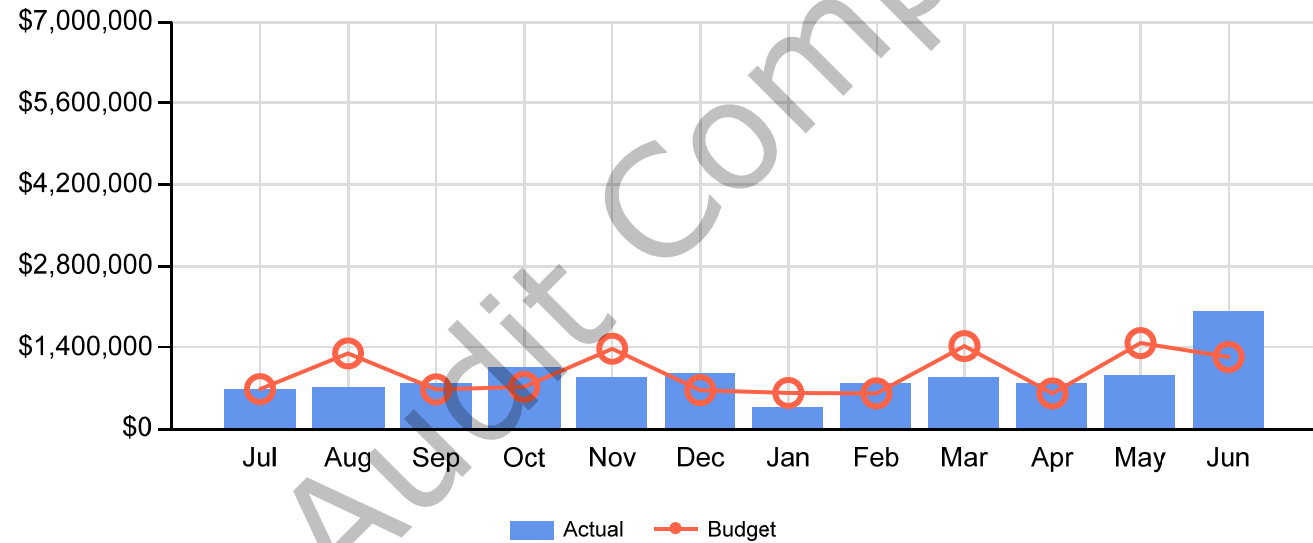
Dashboard

| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|


General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance

**Monthly Expense Dashboard
Community Services Total**



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 47 | 2 | 45 |

| Year to Date Expense | | | |
|----------------------|--------------|---|---------------|
| Budget | Actual | | Difference |
| \$16,095,000 | \$14,587,000 |  | (\$1,508,000) |

Dashboard

General Fund

Management and Policy
Support Services
Legal
Financial Services
Court
Development Services
Police
Fire
Community Services

Street Fund

Water Fund

Wastewater Fund

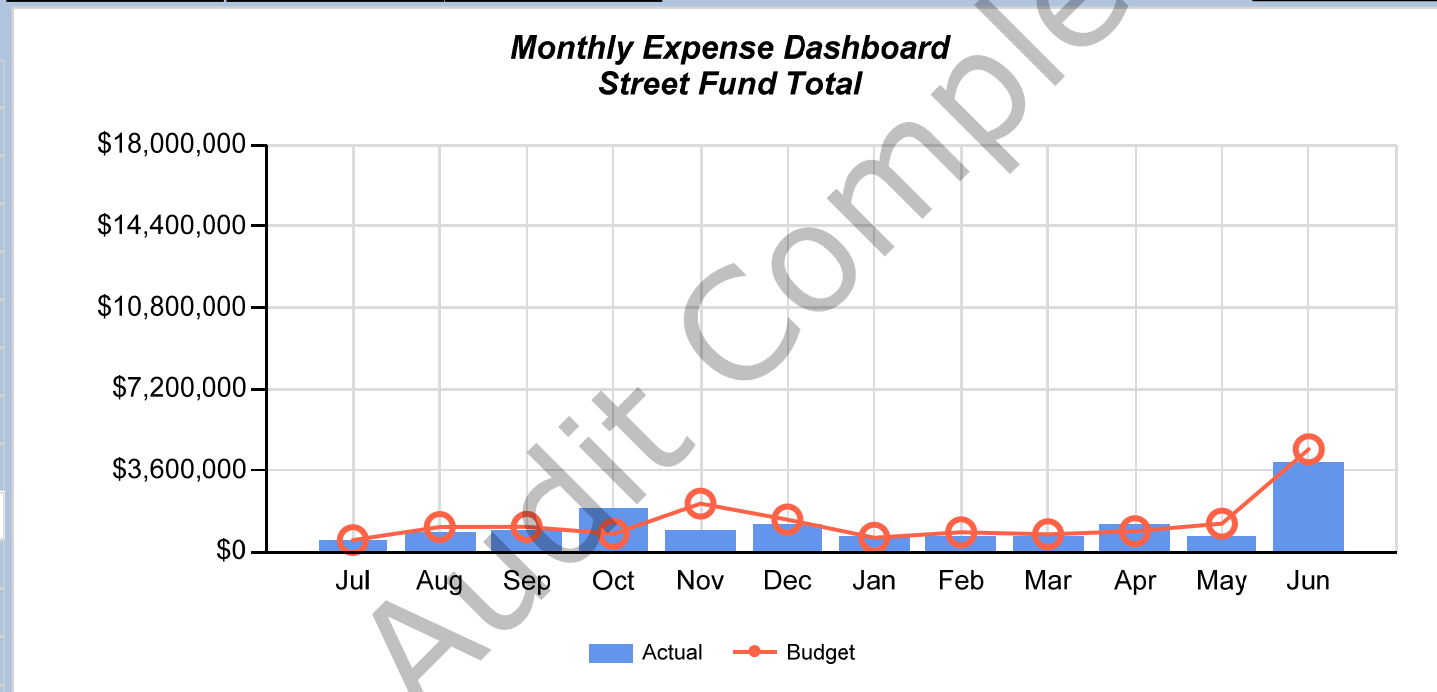
Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance

| Revenue | Expense | Operating | Auto Scale |
|---------|---------|-----------|------------|
|---------|---------|-----------|------------|



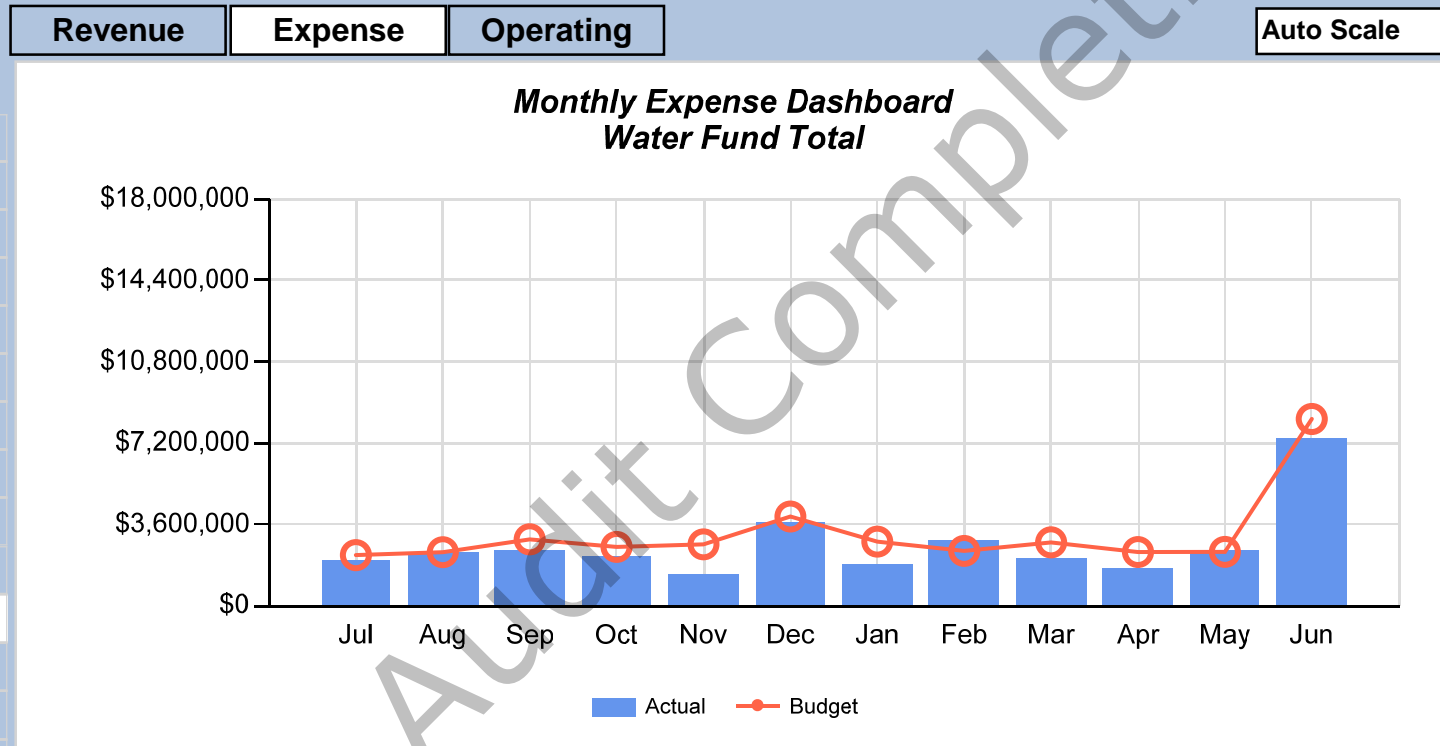
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 117 | 11 | 106 |

| Year to Date Expense | | |
|----------------------|--------------|---------------|
| Budget | Actual | Difference |
| \$37,992,000 | \$32,743,000 | (\$5,249,000) |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund**
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



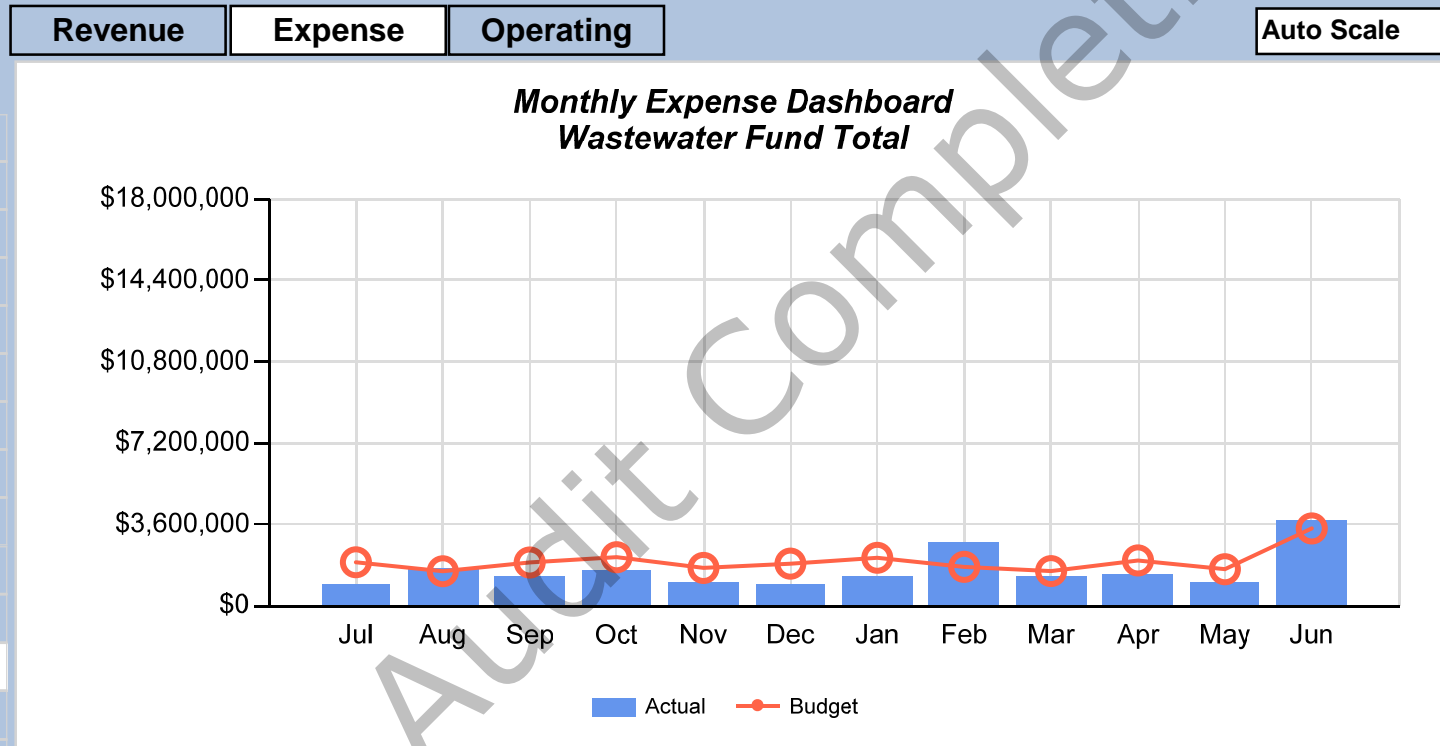
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 40 | 1 | 39 |

| Year to Date Expense | | |
|----------------------|--------------|--|
| Budget | Actual | Difference |
| \$23,558,000 | \$19,155,000 | <div>  (\$4,403,000) </div> |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund**
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



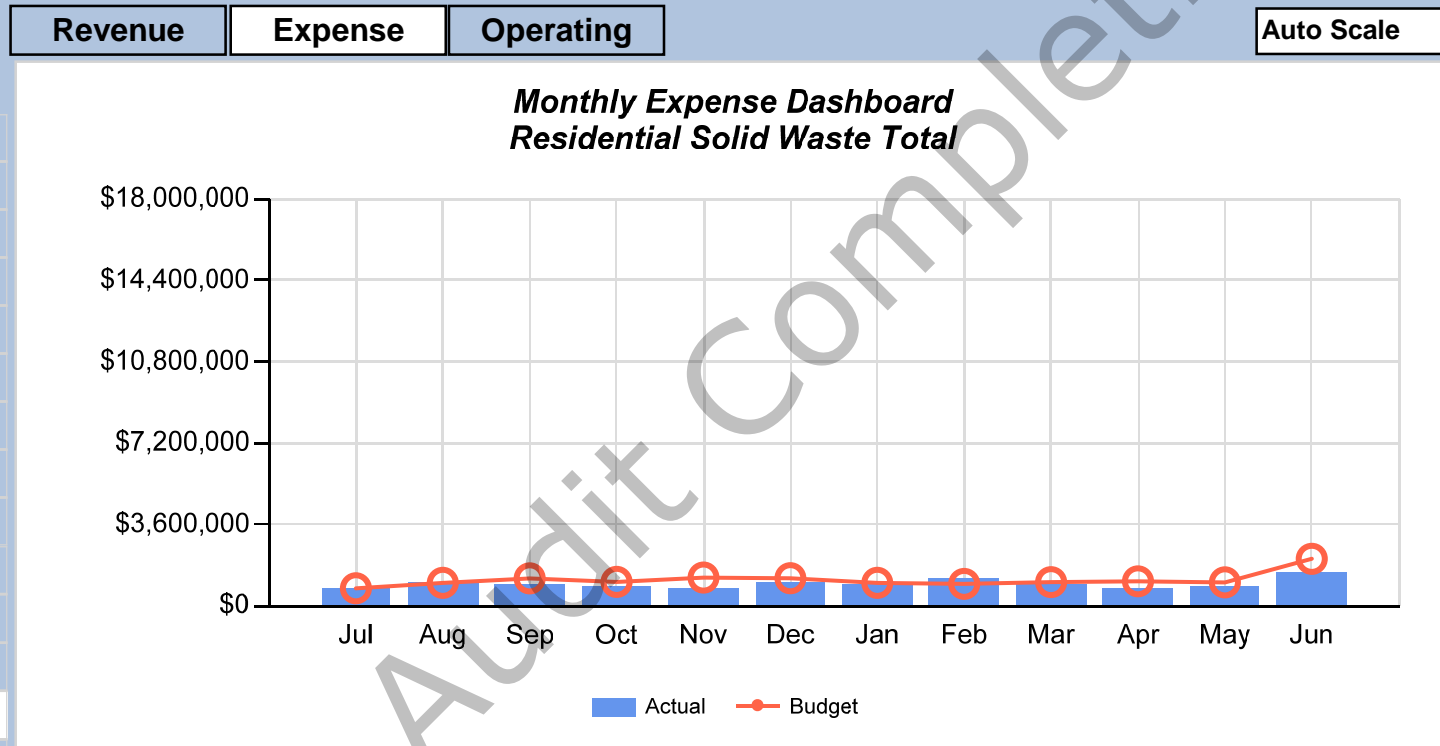
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 70 | 4 | 66 |

| Year to Date Expense | | | |
|----------------------|--------------|---|---------------|
| Budget | Actual | | Difference |
| \$13,829,000 | \$11,849,000 |  | (\$1,980,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste**
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



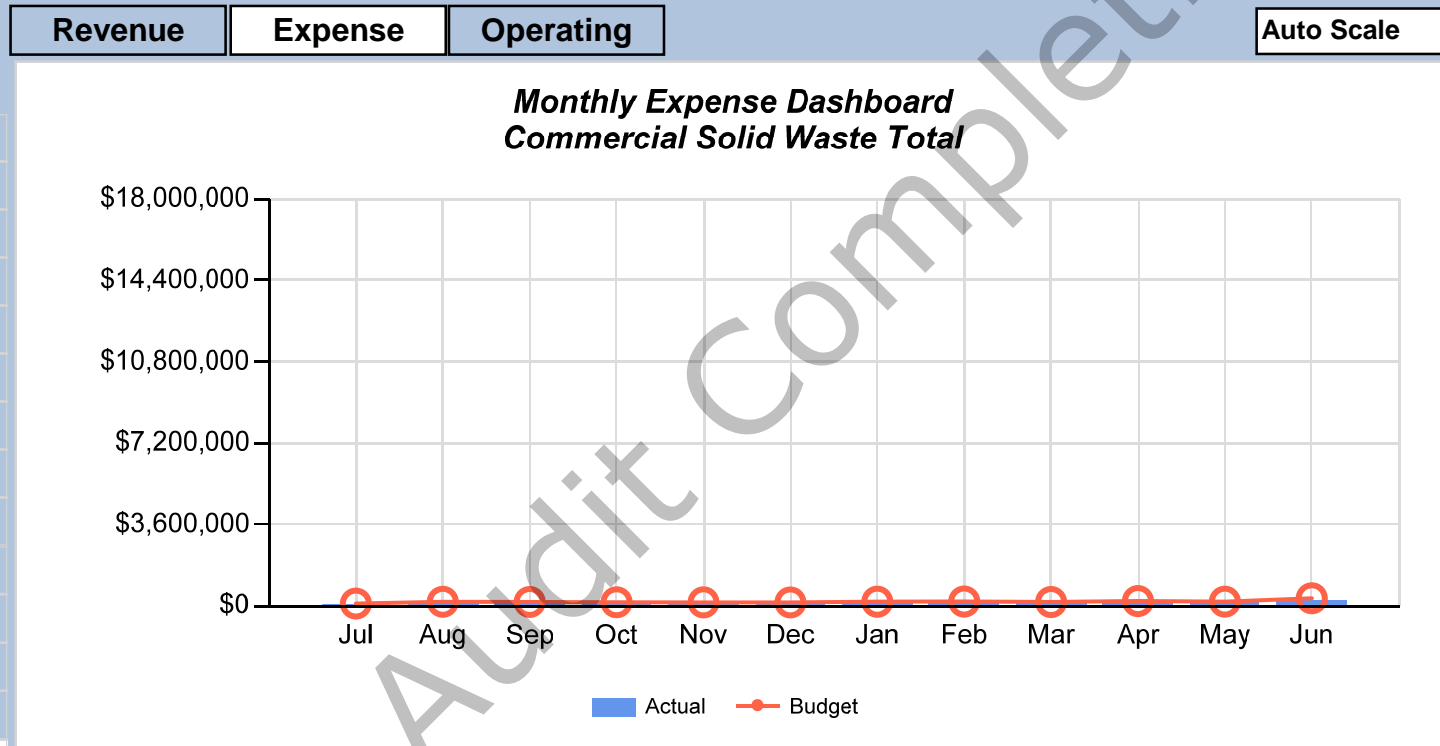
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 10 | 1 | 9 |

| Year to Date Expense | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$2,244,000 | \$2,011,000 | (233,000) |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



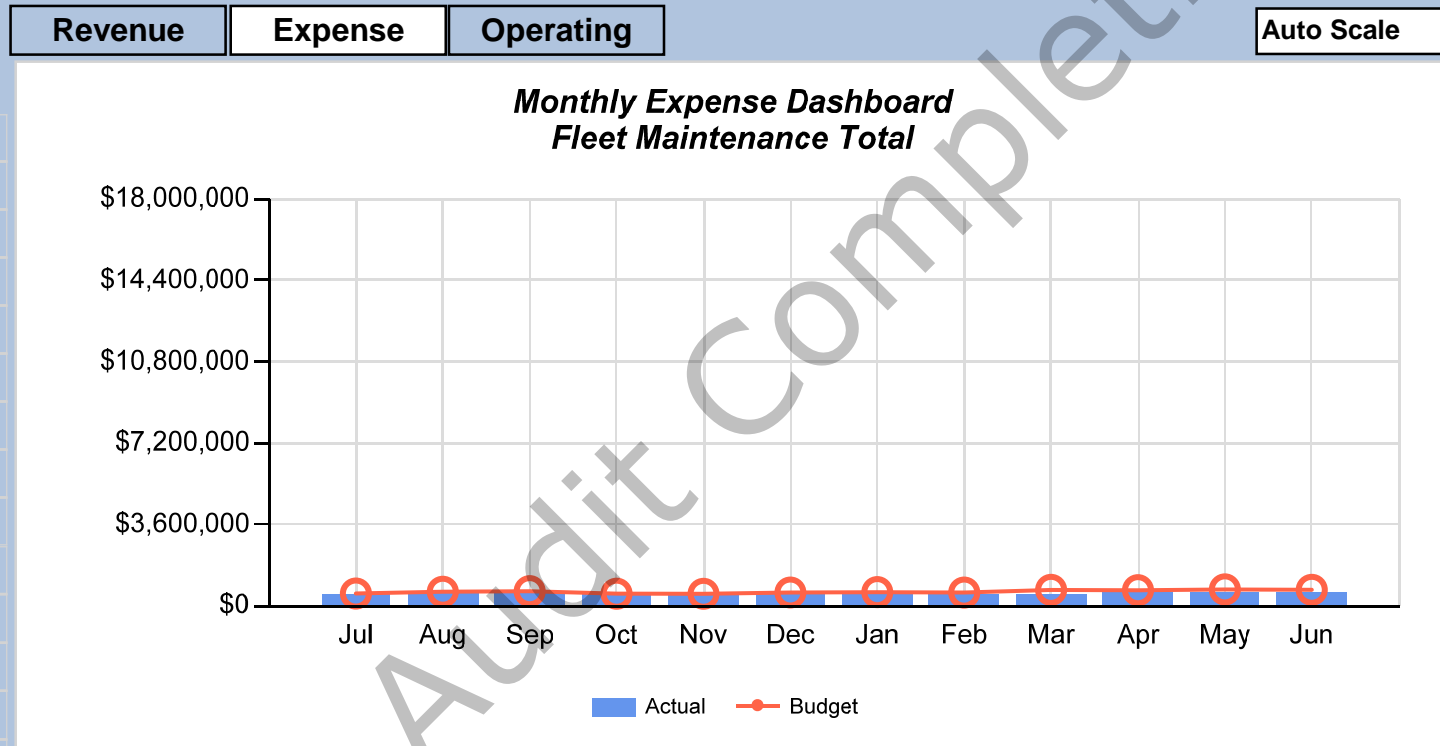
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 26 | 5 | 21 |

| Year to Date Expense | | |
|----------------------|-------------|---|
| Budget | Actual | Difference |
| \$7,559,000 | \$6,895,000 |  (\$664,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance**
- Health Self-Insurance



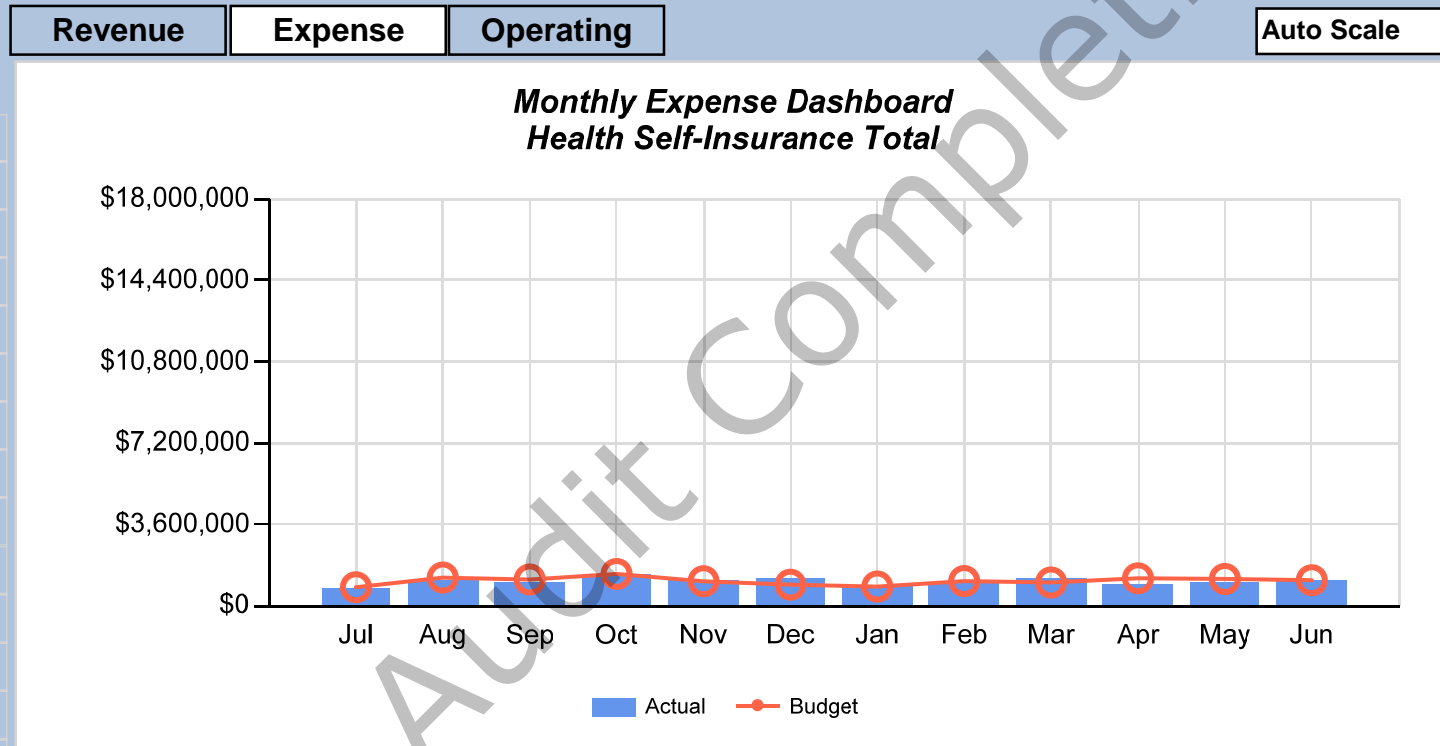
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 0 | 0 | 0 |

| Year to Date Expense | | |
|----------------------|--------------|------------|
| Budget | Actual | Difference |
| \$13,249,000 | \$13,046,000 | (203,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 802 | 39 | 763 |

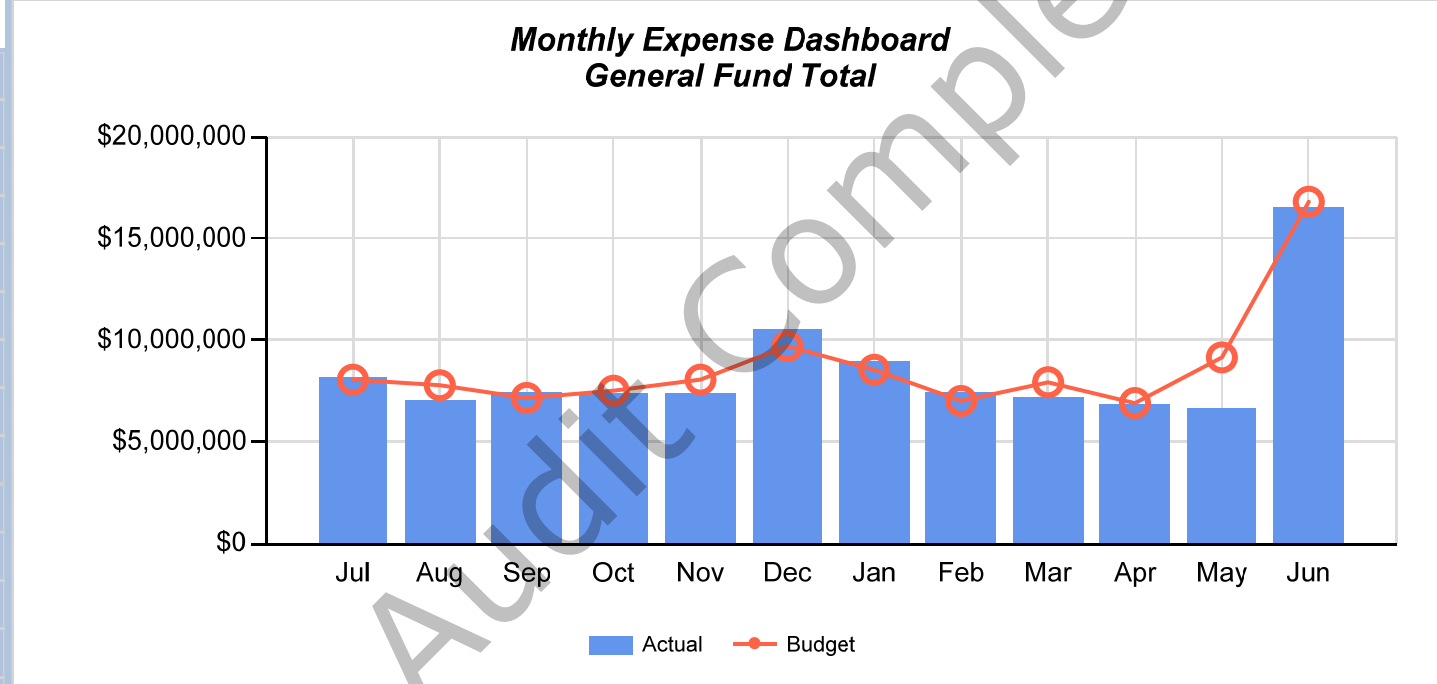
| Year to Date Expense | | |
|----------------------|---------------|---------------|
| Budget | Actual | Difference |
| \$104,774,000 | \$101,683,000 | (\$3,091,000) |

Dashboard

| Revenue | Expense | Operating | Fixed Scale |
|---------|---------|-----------|-------------|
|---------|---------|-----------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 32 | 4 | 28 |

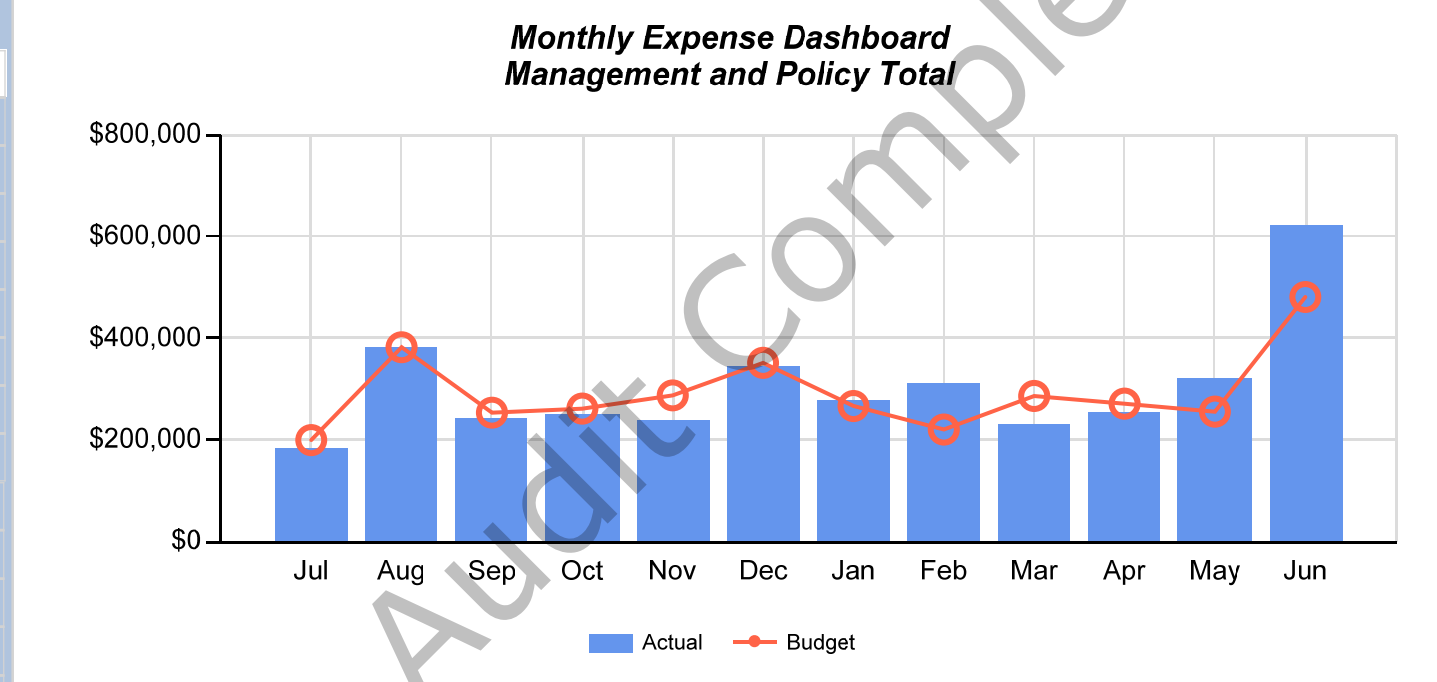
| Year to Date Expense | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$3,523,000 | \$3,662,000 | \$139,000 |

Dashboard

| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 57 | 6 | 51 |

| Year to Date Expense | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$9,438,000 | \$9,278,000 | (160,000) |

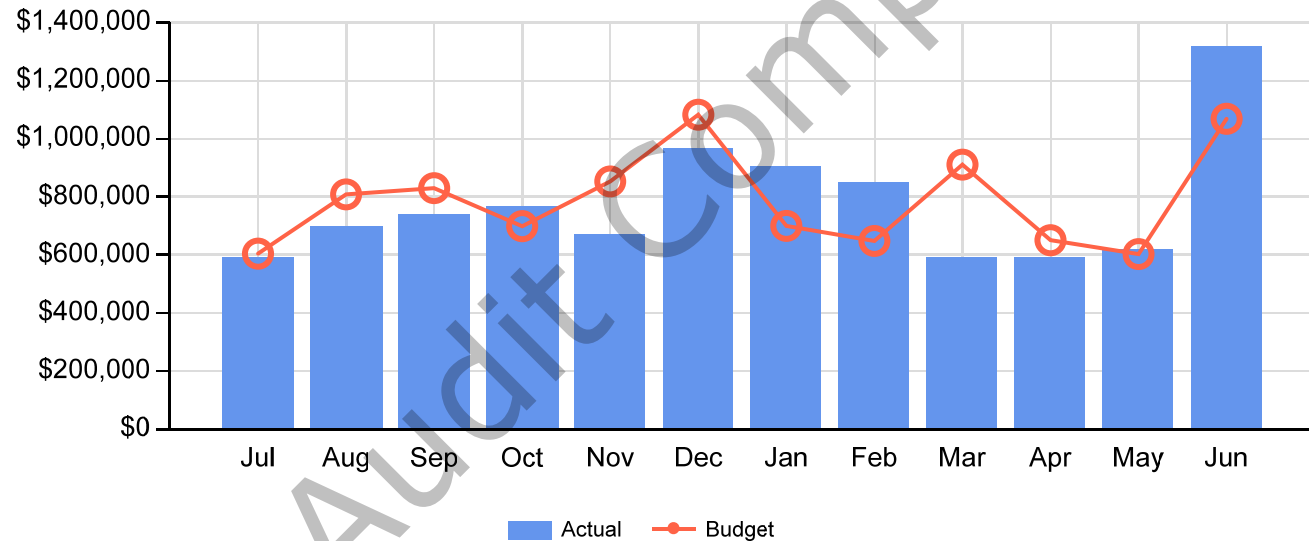
Dashboard

| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|


General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance

**Monthly Expense Dashboard
Support Services Total**



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 18 | 0 | 18 |

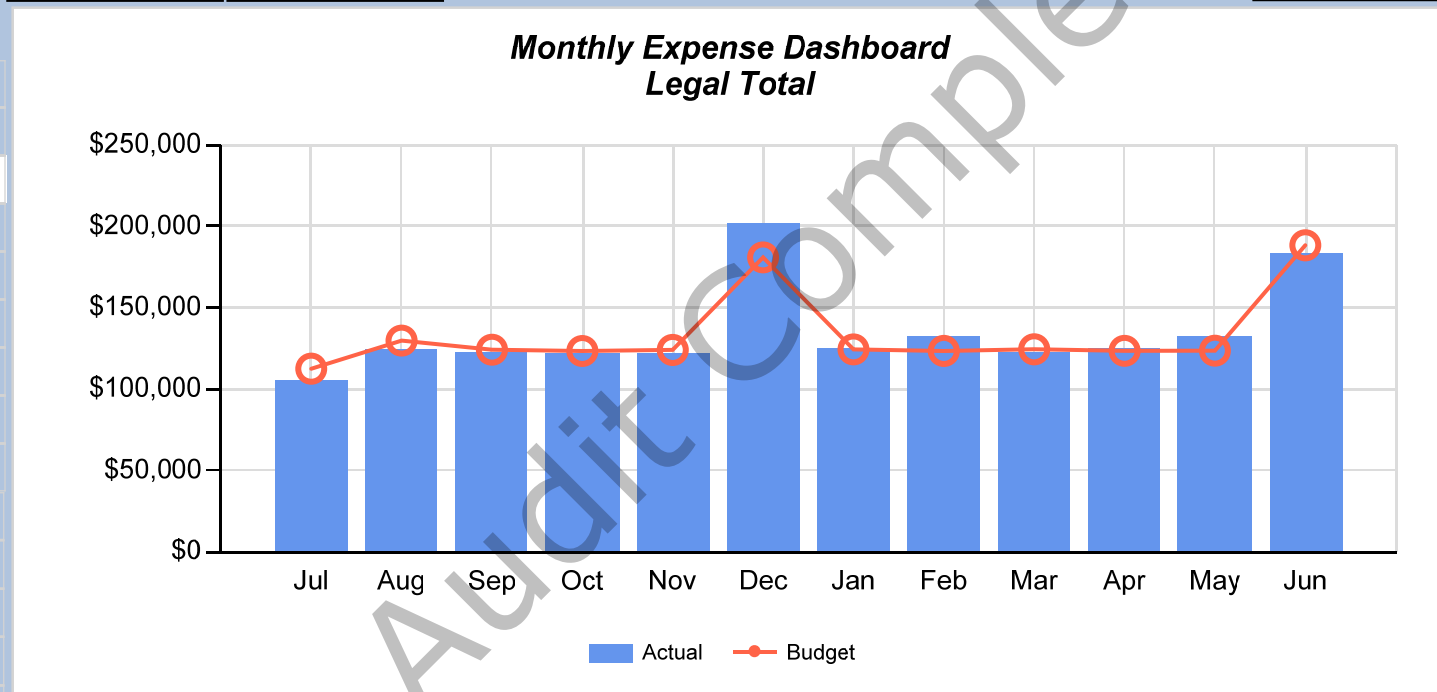
| Year to Date Expense | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$1,603,000 | \$1,618,000 |  | \$15,000 |

Dashboard


| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 21 | 0 | 21 |

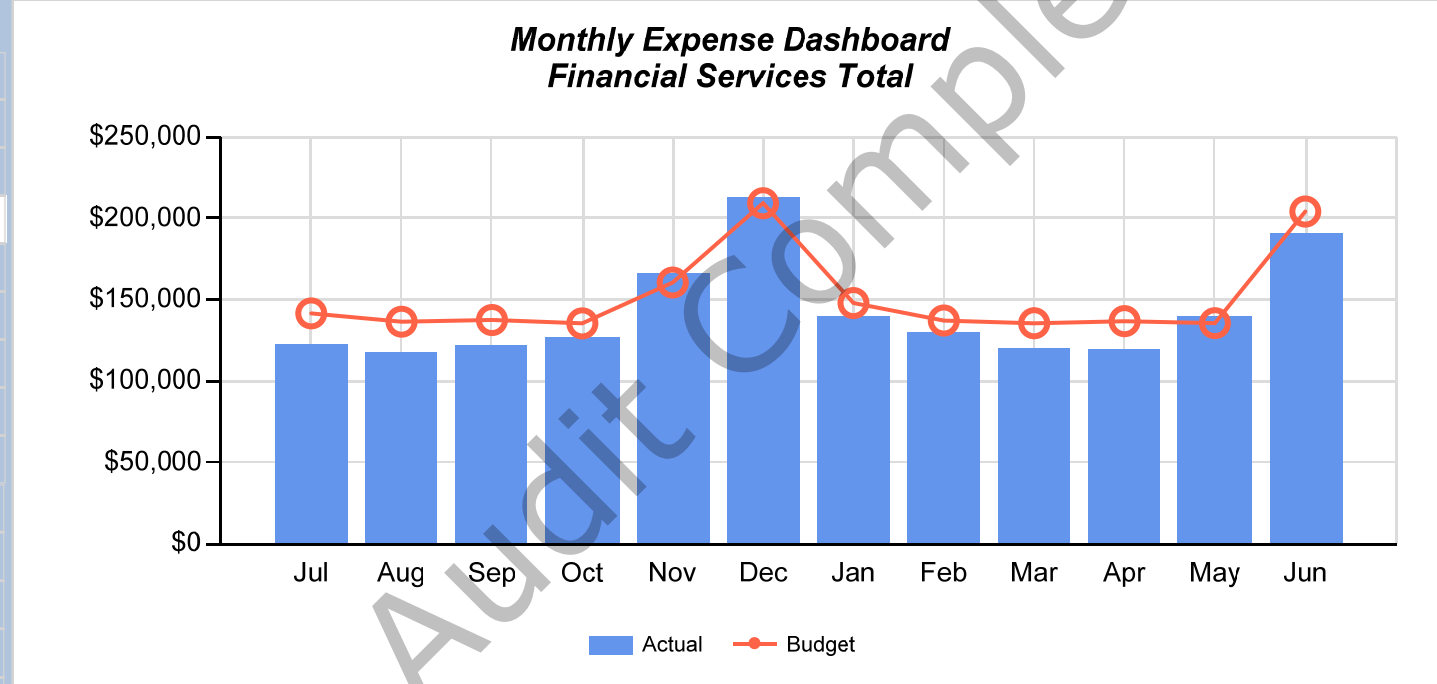
| Year to Date Expense | | |
|----------------------|---|-------------|
| Budget | Actual | Difference |
| \$1,818,000 | \$1,710,000  | (\$108,000) |

Dashboard

| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 29 | 1 | 28 |

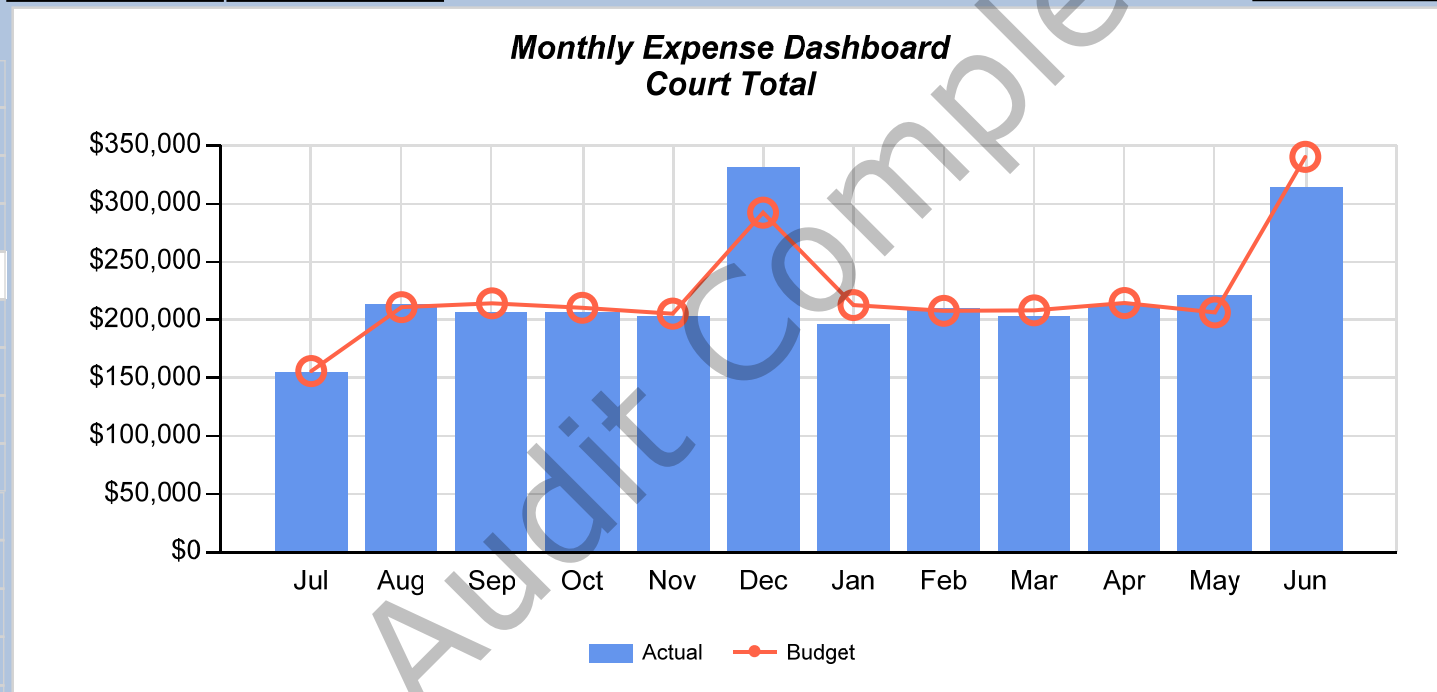
| Year to Date Expense | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$2,673,000 | \$2,668,000 | (\$5,000) |

Dashboard


General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court**
- Development Services
- Police
- Fire
- Community Services
- Street Fund**
- Water Fund**
- Wastewater Fund**
- Residential Solid Waste**
- Commercial Solid Waste**
- Fleet Maintenance**
- Health Self-Insurance**

| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 62 | 13 | 49 |

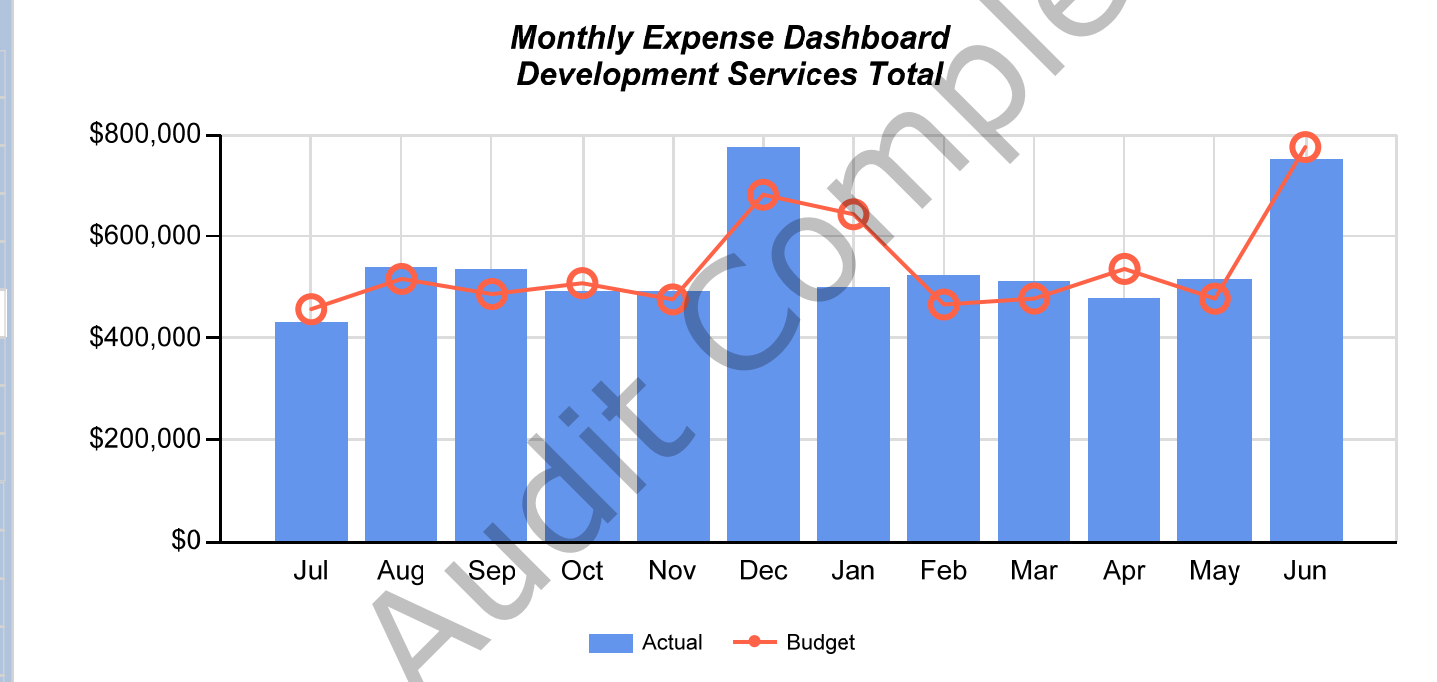
| Year to Date Expense | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$6,509,000 | \$6,542,000 |  | \$33,000 |

Dashboard

| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 340 | 11 | 329 |

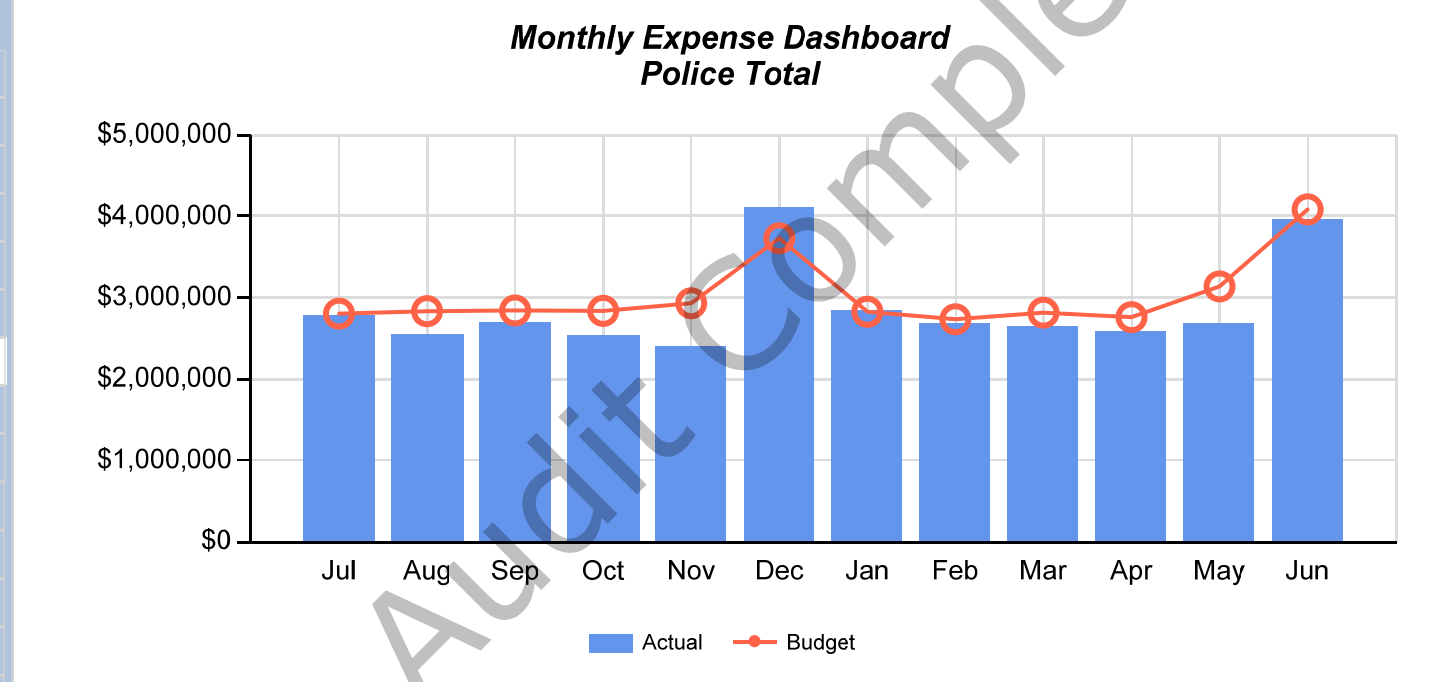
| Year to Date Expense | | |
|----------------------|--------------|---------------|
| Budget | Actual | Difference |
| \$36,345,000 | \$34,475,000 | (\$1,870,000) |

Dashboard


| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



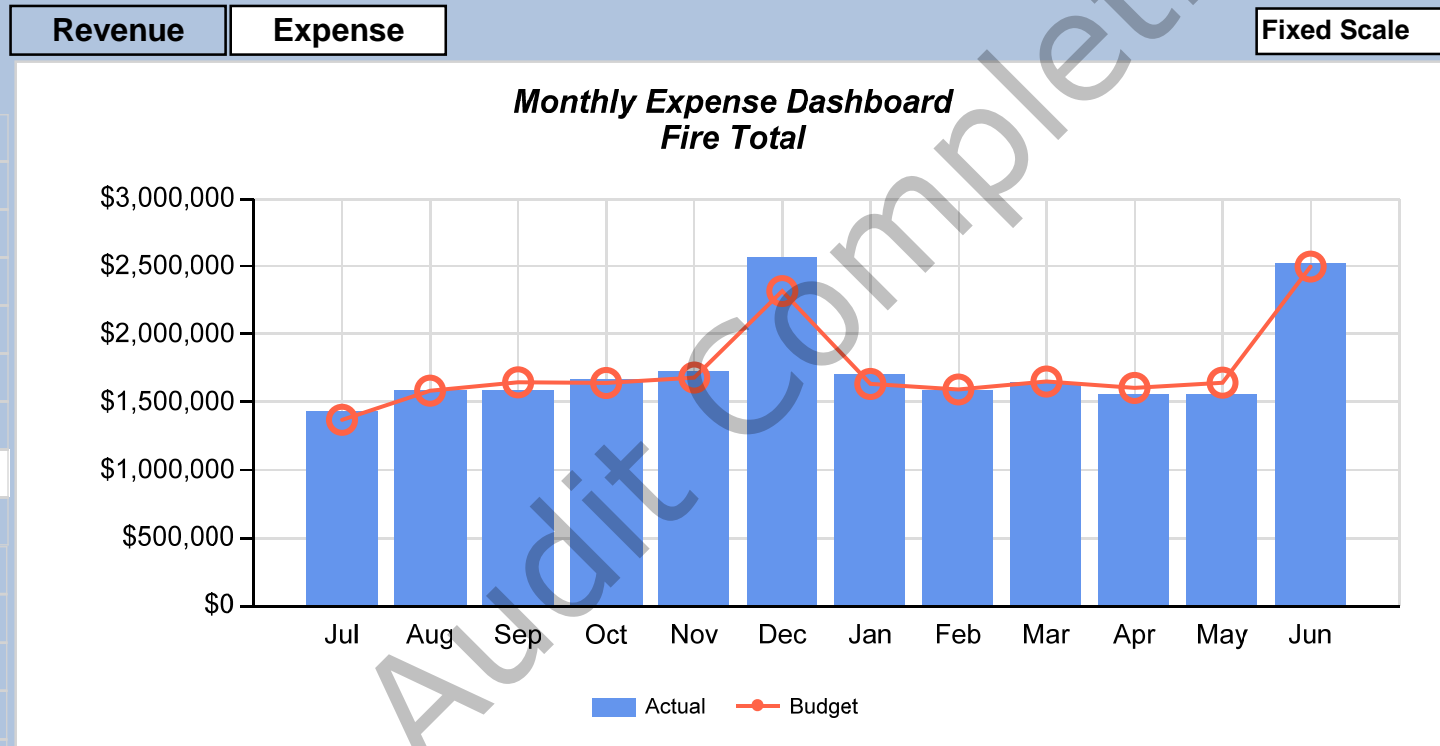
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 197 | 2 | 195 |

| Year to Date Expense | | | |
|----------------------|--------------|---|------------|
| Budget | Actual | | Difference |
| \$20,891,000 | \$21,185,000 |  | \$294,000 |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire**
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 50 | 2 | 48 |

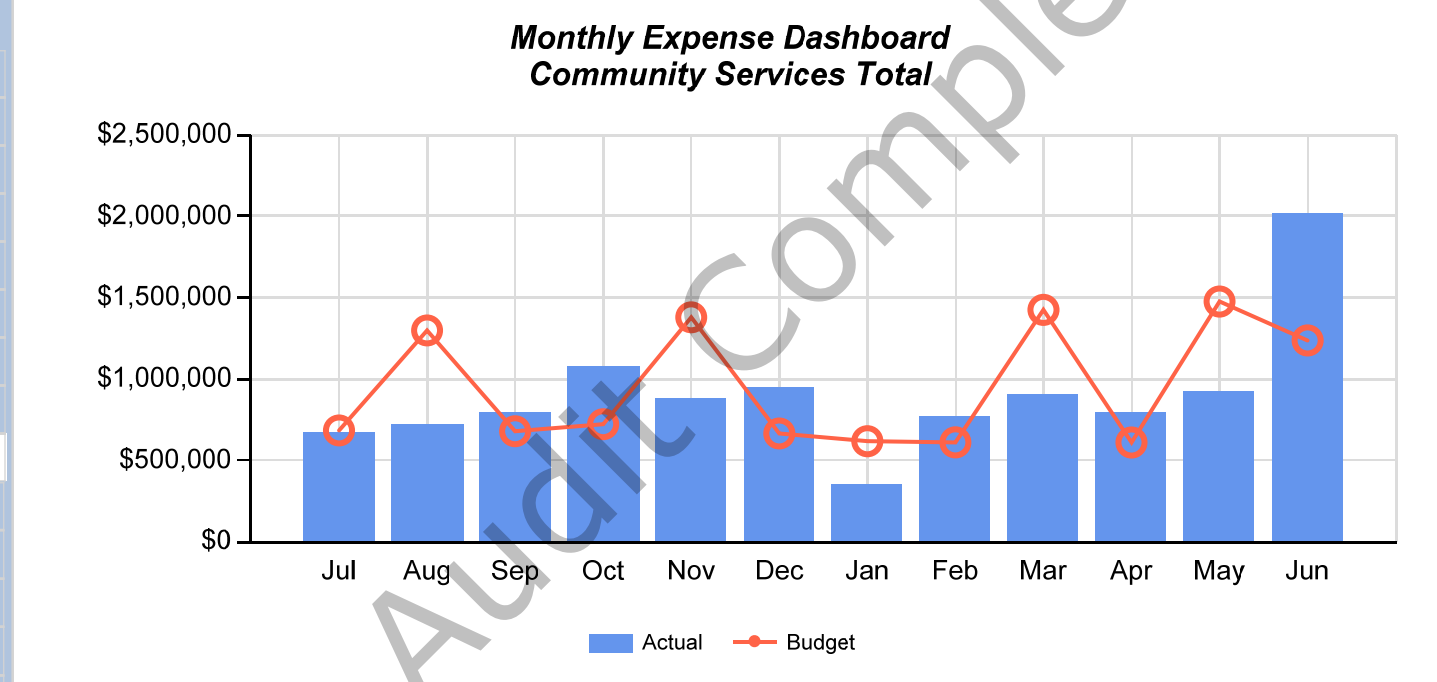
| Year to Date Expense | | |
|----------------------|--------------|------------|
| Budget | Actual | Difference |
| \$11,413,000 | \$10,884,000 | (529,000) |

Dashboard

| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



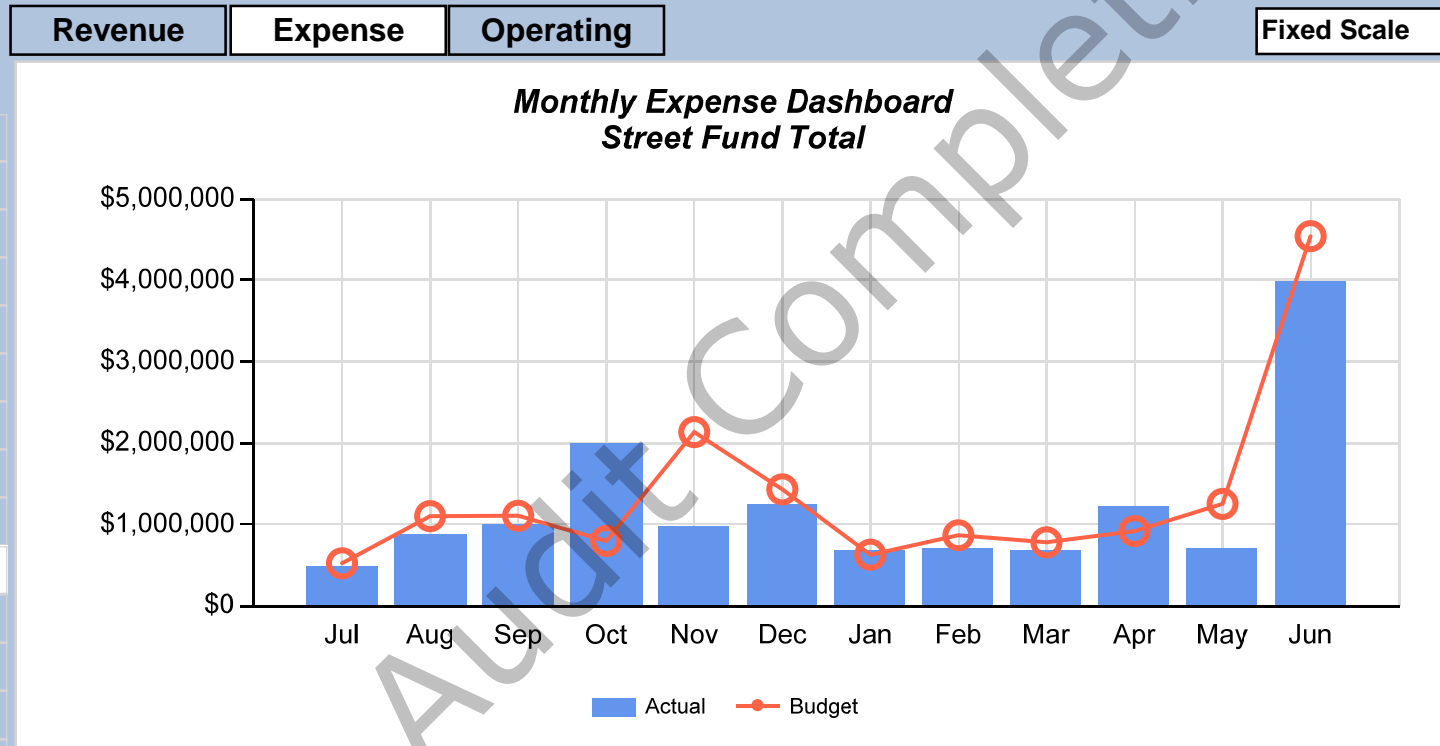
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 47 | 2 | 45 |

| Year to Date Expense | | |
|----------------------|--------------|---------------|
| Budget | Actual | Difference |
| \$16,095,000 | \$14,587,000 | (\$1,508,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund**
- Water Fund**
- Wastewater Fund**
- Residential Solid Waste**
- Commercial Solid Waste**
- Fleet Maintenance**
- Health Self-Insurance**



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 117 | 11 | 106 |

| Year to Date Expense | | |
|----------------------|--------------|---|
| Budget | Actual | Difference |
| \$37,992,000 | \$32,743,000 |  (\$5,249,000) |

Dashboard

| Revenue | Expense | Operating | Fixed Scale |
|---------|---------|-----------|-------------|
|---------|---------|-----------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services

Street Fund

Water Fund

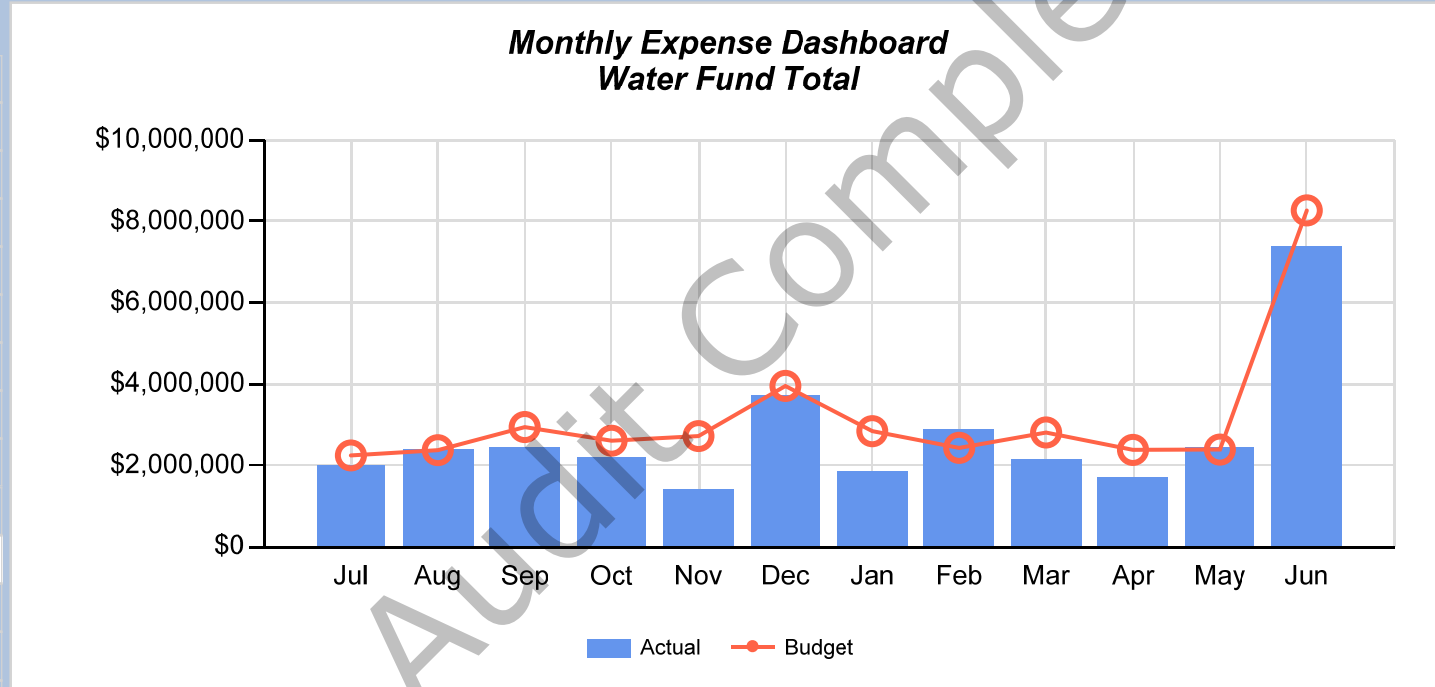
Wastewater Fund

Residential Solid Waste


Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 40 | 1 | 39 |

| Year to Date Expense | | |
|----------------------|--------------|---|
| Budget | Actual | Difference |
| \$23,558,000 | \$19,155,000 |  (\$4,403,000) |

Dashboard

| Revenue | Expense | Operating | Fixed Scale |
|---------|---------|-----------|-------------|
|---------|---------|-----------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services

Street Fund

Water Fund

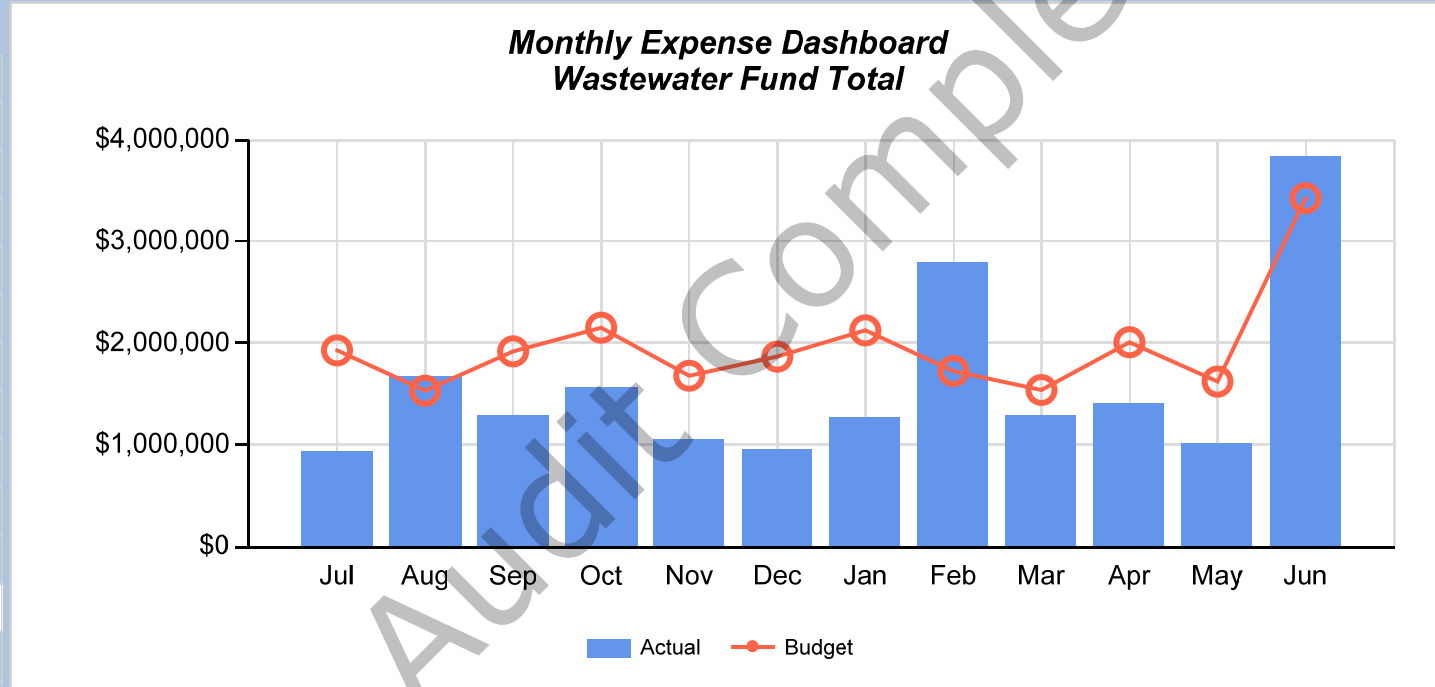
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



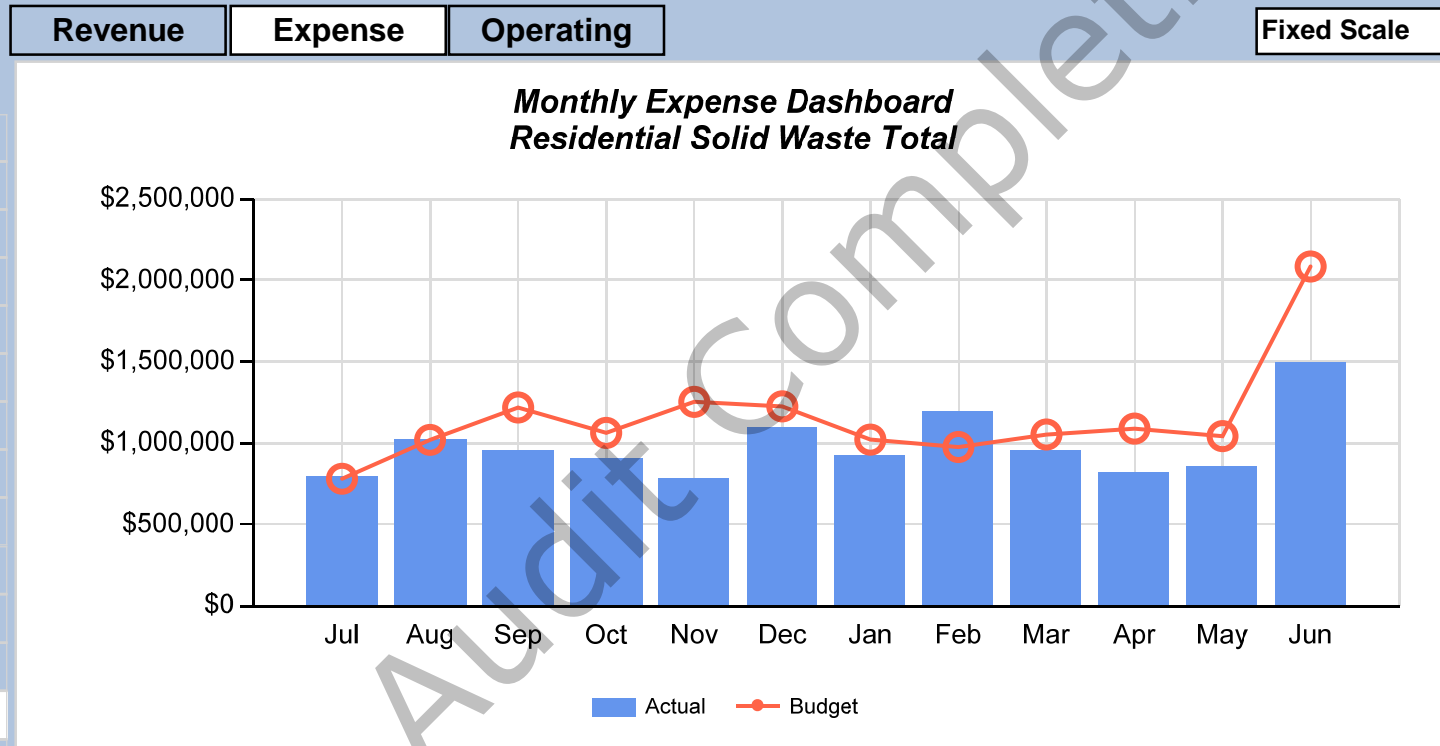
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 70 | 4 | 66 |

| Year to Date Expense | | |
|----------------------|--------------|---------------|
| Budget | Actual | Difference |
| \$13,829,000 | \$11,849,000 | (\$1,980,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste**
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



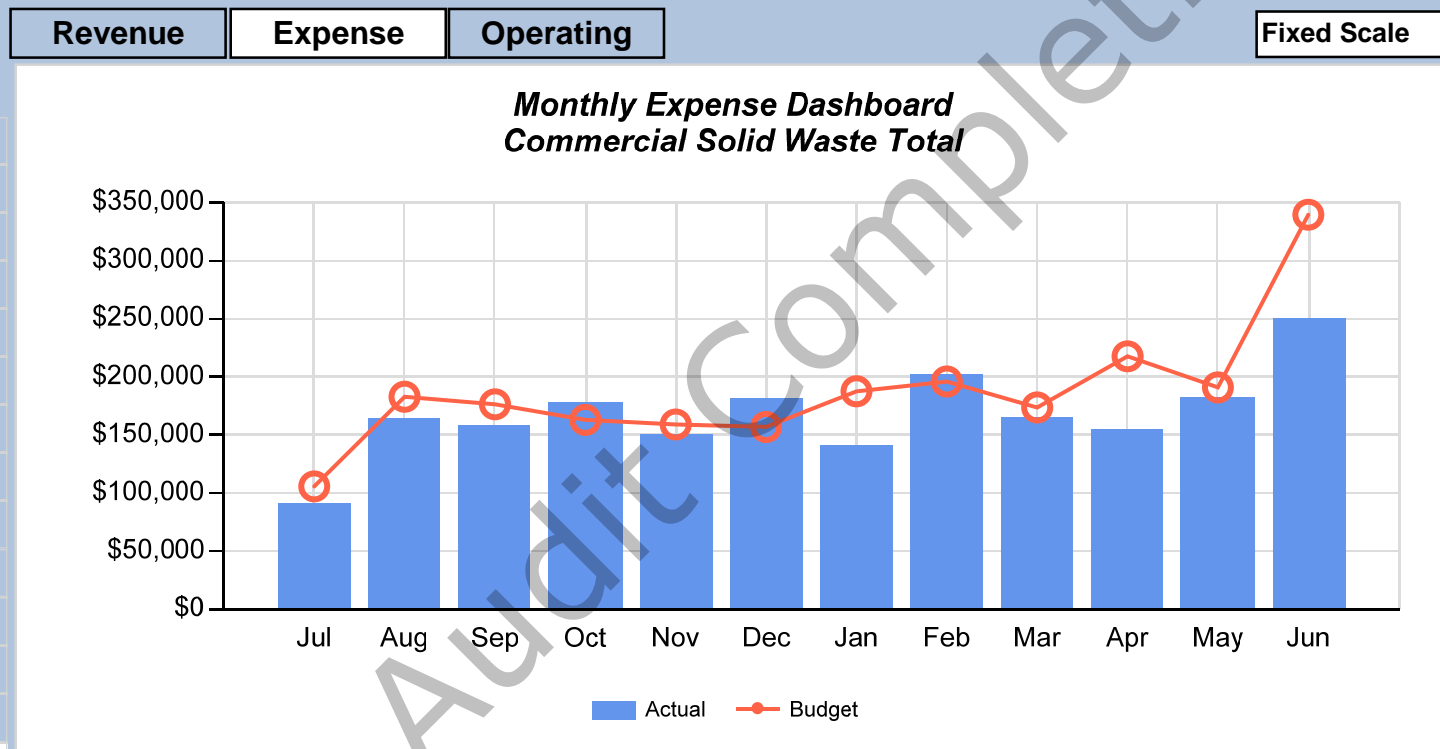
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 10 | 1 | 9 |

| Year to Date Expense | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$2,244,000 | \$2,011,000 | (233,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



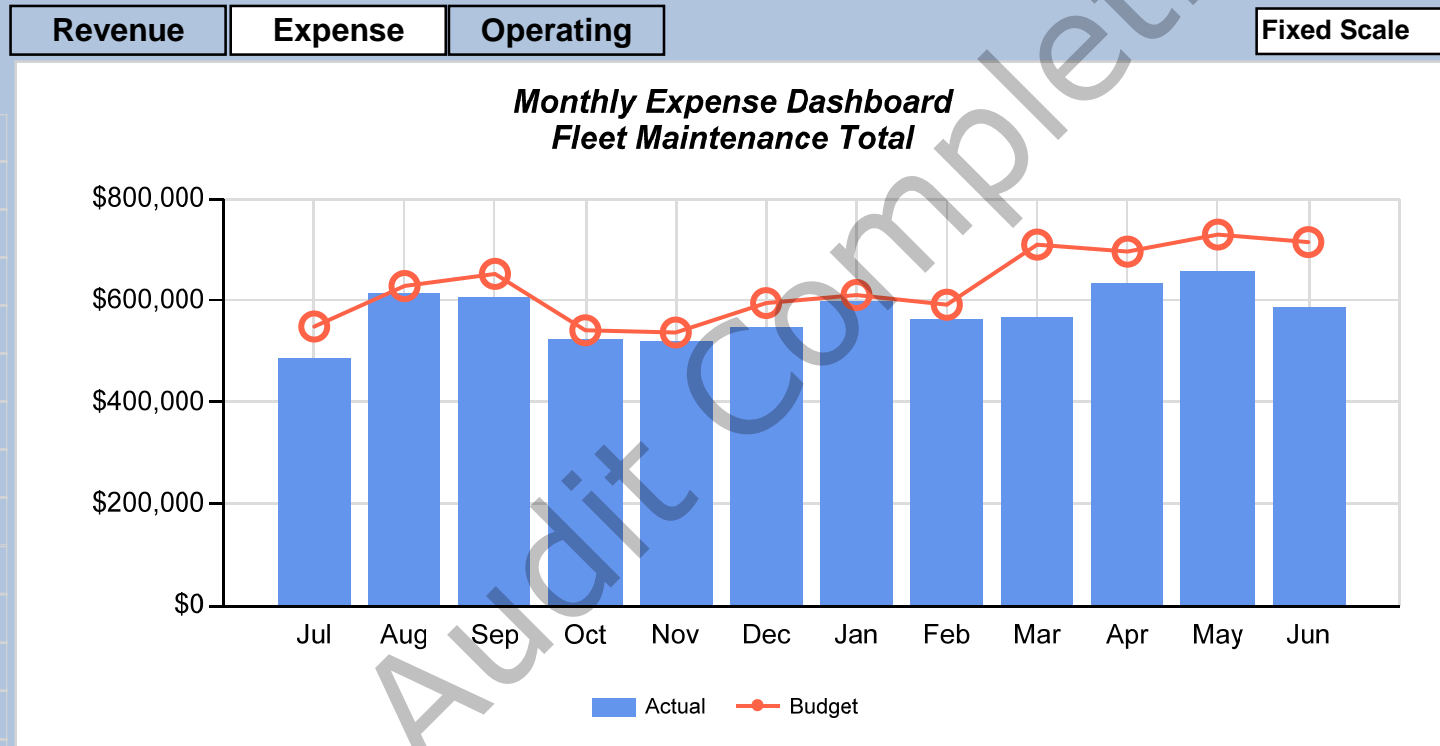
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 26 | 5 | 21 |

| Year to Date Expense | | | |
|----------------------|-------------|---|-------------|
| Budget | Actual | | Difference |
| \$7,559,000 | \$6,895,000 |  | (\$664,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance**
- Health Self-Insurance



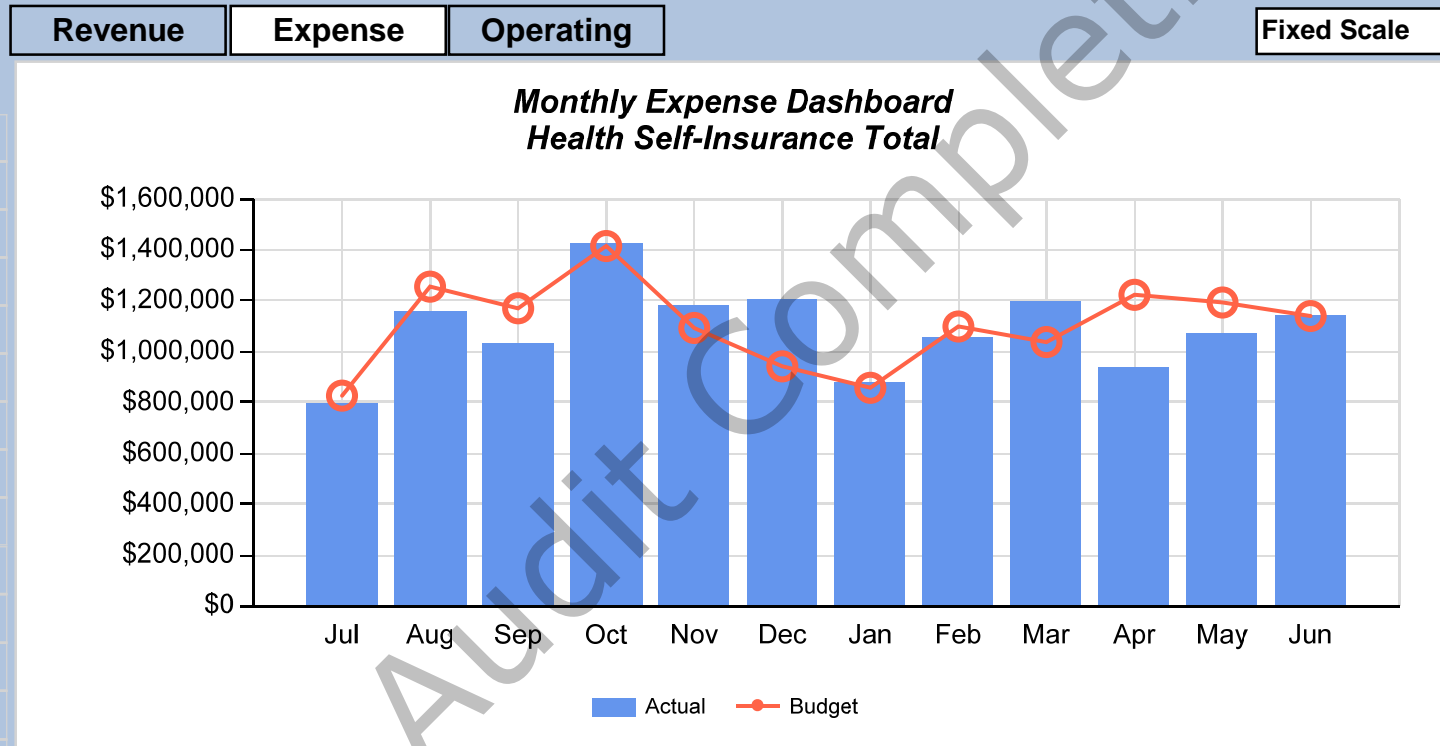
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 0 | 0 | 0 |

| Year to Date Expense | | |
|----------------------|--------------|------------|
| Budget | Actual | Difference |
| \$13,249,000 | \$13,046,000 | (203,000) |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 802 | 39 | 763 |

| Year to Date Revenue | | | |
|----------------------|---------------|---|-------------|
| Budget | Actual | | Difference |
| \$104,848,000 | \$114,086,000 |  | \$9,238,000 |

Dashboard

| Revenue | Expense | Operating | Auto Scale |
|---------|---------|-----------|------------|
|---------|---------|-----------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services

Street Fund

Water Fund

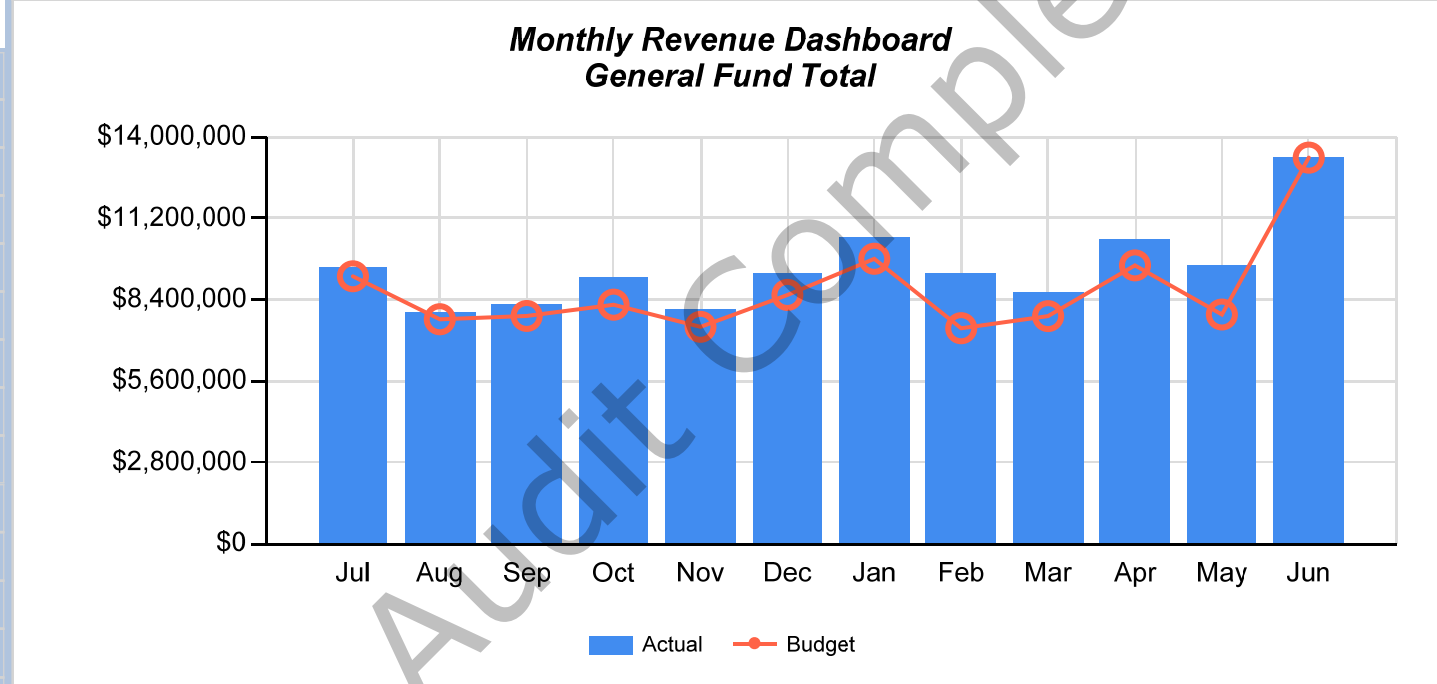
Wastewater Fund

Residential Solid Waste


Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 32 | 4 | 28 |

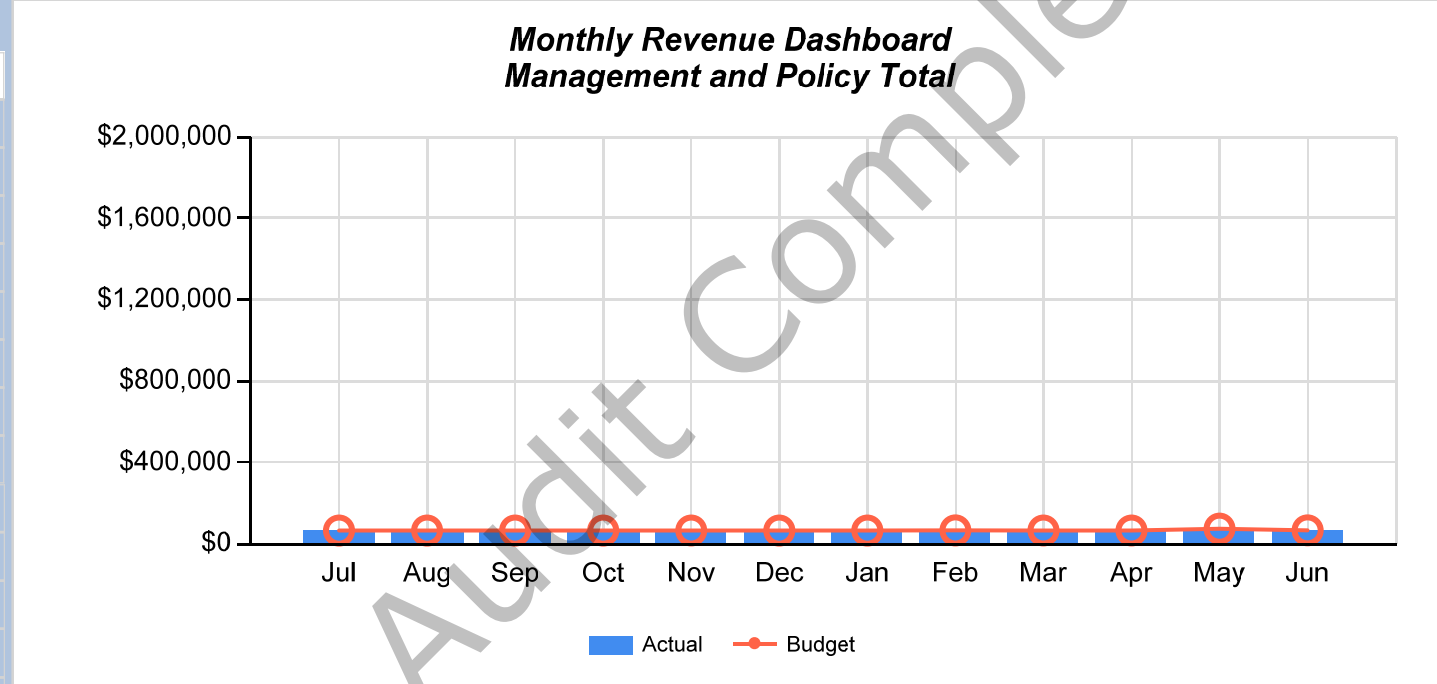
| Year to Date Revenue | | | |
|----------------------|-----------|---|------------|
| Budget | Actual | | Difference |
| \$801,000 | \$805,000 |  | \$4,000 |

Dashboard

| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

| |
|-------------------------|
| Management and Policy |
| Support Services |
| Legal |
| Financial Services |
| Court |
| Development Services |
| Police |
| Fire |
| Community Services |
| Street Fund |
| Water Fund |
| Wastewater Fund |
| Residential Solid Waste |
| Commercial Solid Waste |
| Fleet Maintenance |
| Health Self-Insurance |



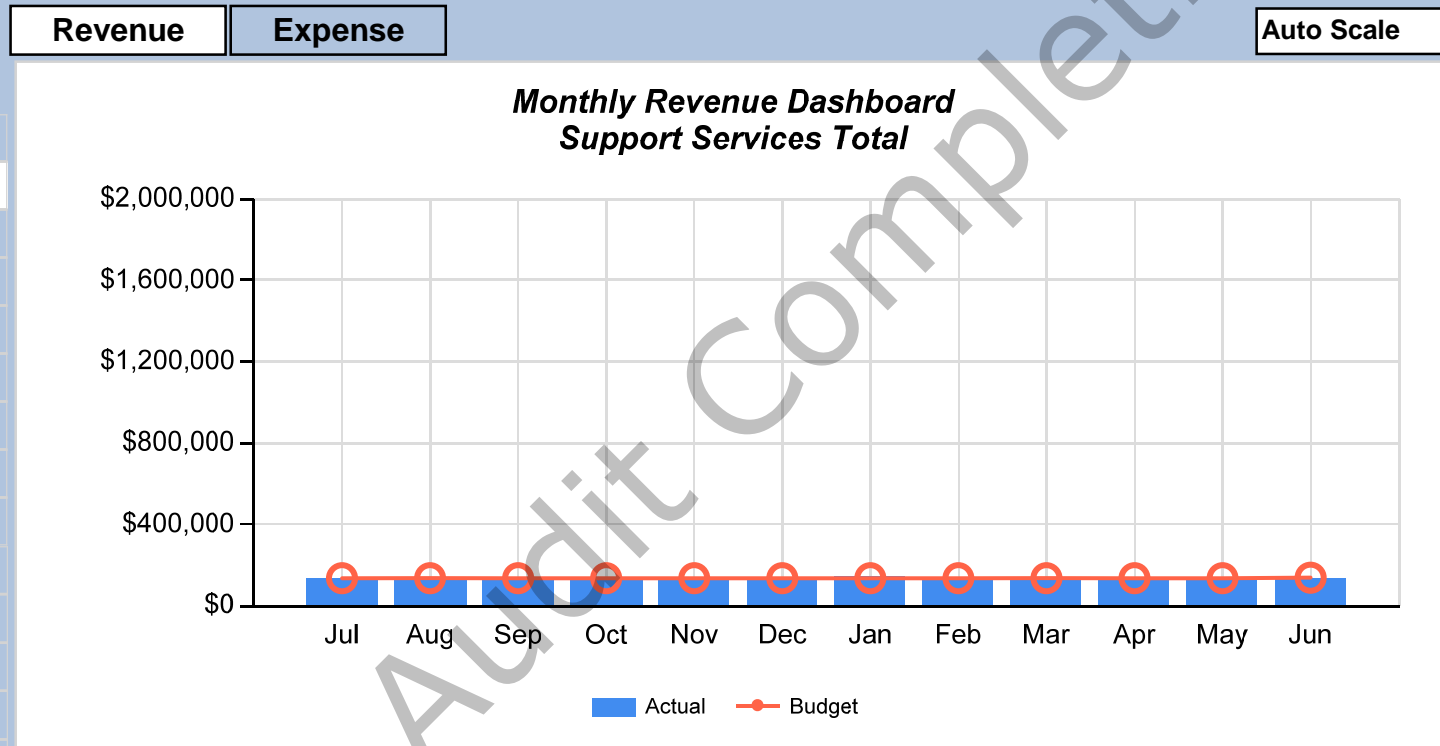
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 57 | 6 | 51 |

| Year to Date Revenue | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$1,638,000 | \$1,606,000 | (\$32,000) |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 18 | 0 | 18 |

| Year to Date Revenue | | | |
|----------------------|---------|---|------------|
| Budget | Actual | | Difference |
| \$4,000 | \$8,000 |  | \$4,000 |

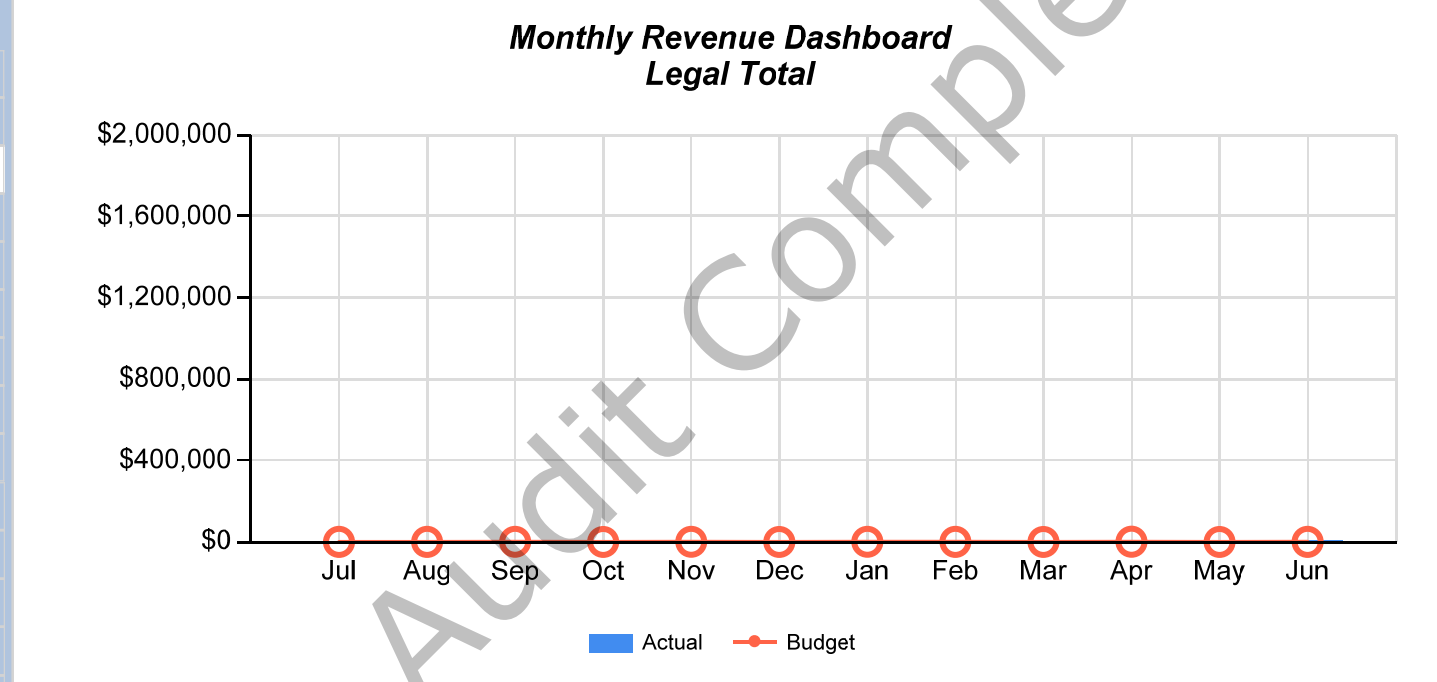
Dashboard

| | |
|---------|---------|
| Revenue | Expense |
|---------|---------|

| |
|------------|
| Auto Scale |
|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



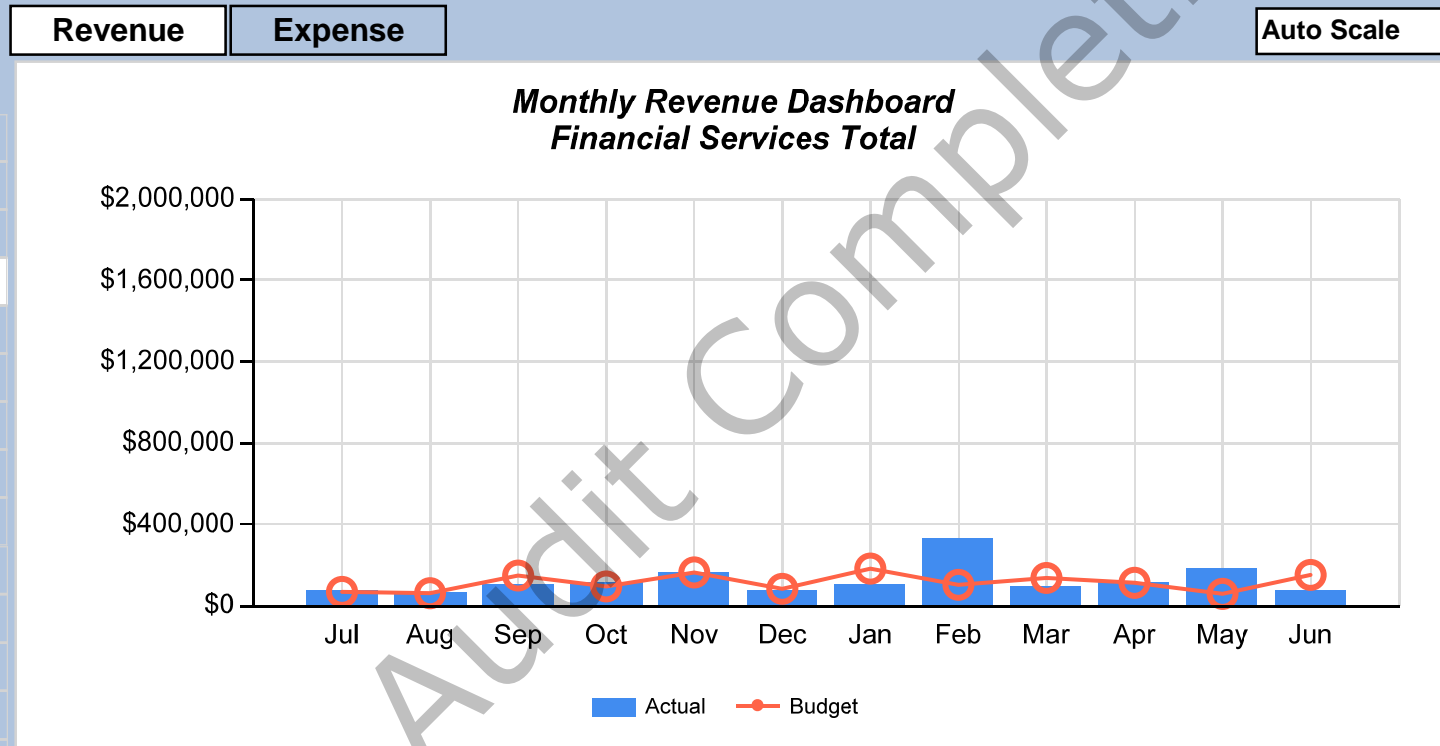
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 21 | 0 | 21 |

| Year to Date Revenue | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$1,376,000 | \$1,518,000 |  | \$142,000 |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 29 | 1 | 28 |

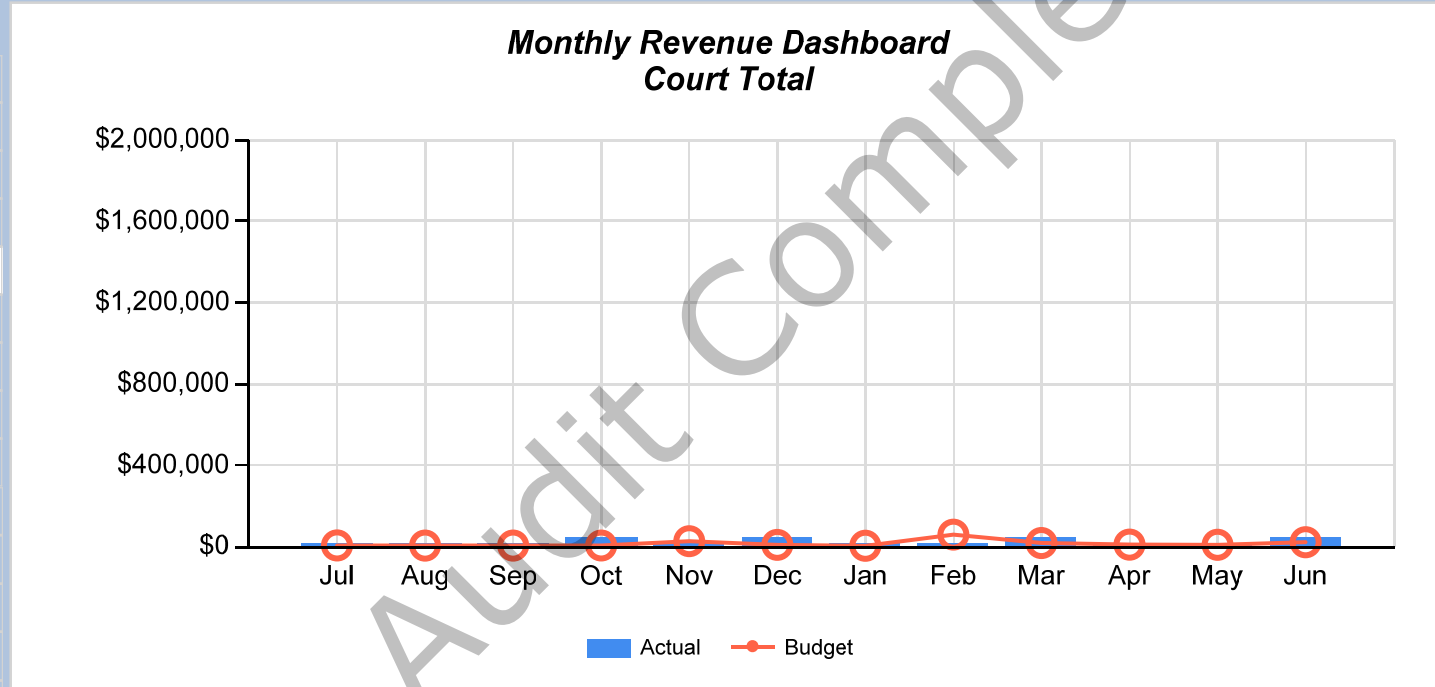
| Year to Date Revenue | | | |
|----------------------|-----------|---|------------|
| Budget | Actual | | Difference |
| \$197,000 | \$339,000 |  | \$142,000 |

Dashboard

| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court**
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



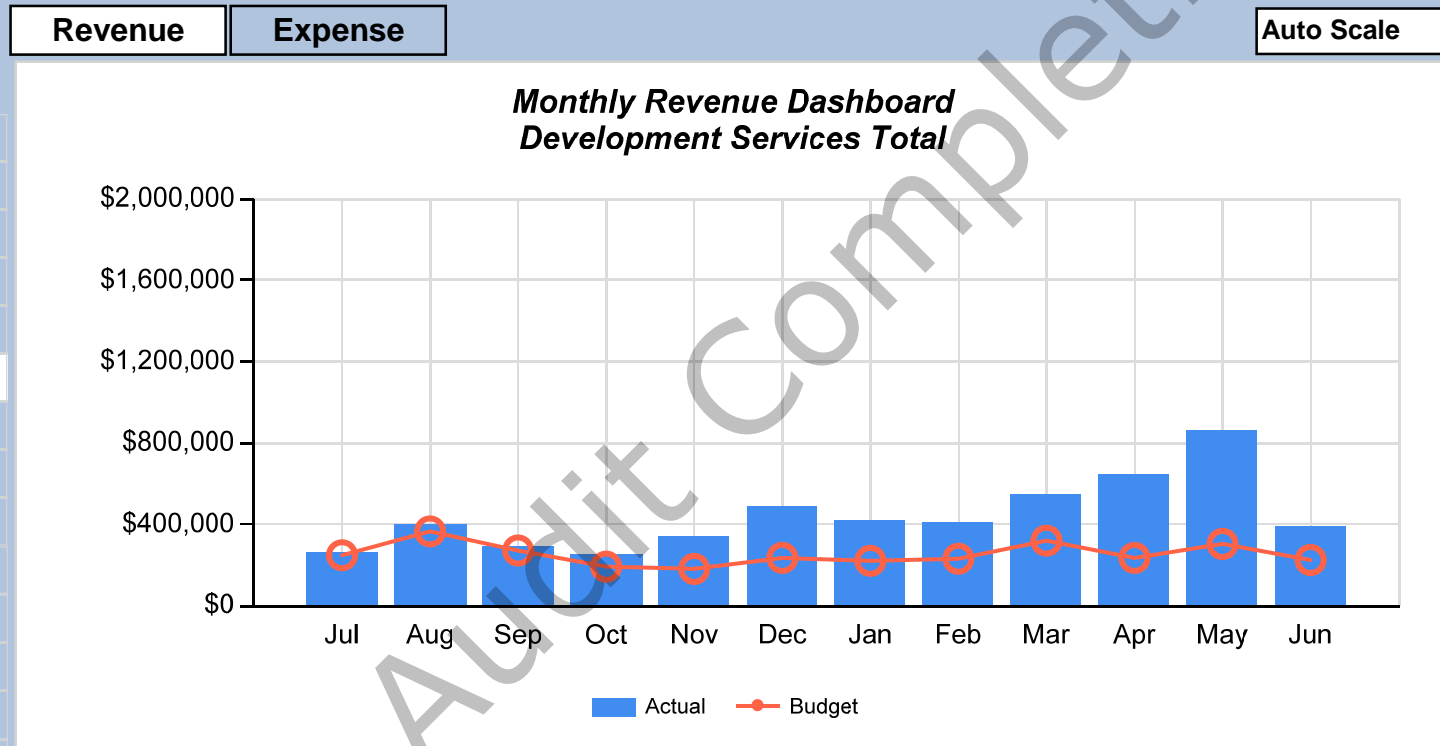
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 62 | 13 | 49 |

| Year to Date Revenue | | | |
|----------------------|-------------|---|-------------|
| Budget | Actual | | Difference |
| \$3,039,000 | \$5,353,000 |  | \$2,314,000 |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 340 | 11 | 329 |

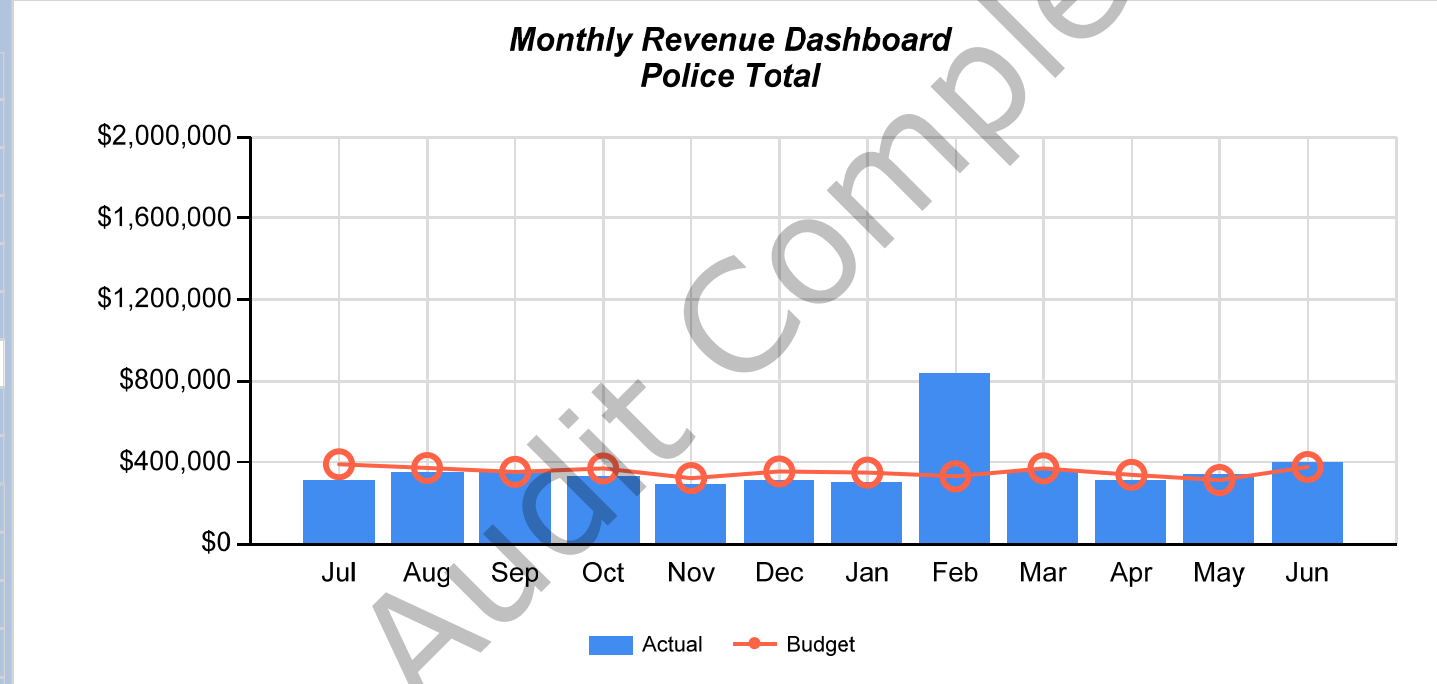
| Year to Date Revenue | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$4,254,000 | \$4,541,000 |  | \$287,000 |

Dashboard

| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police**
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 197 | 2 | 195 |

| Year to Date Revenue | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$1,300,000 | \$1,314,000 |  | \$14,000 |

Dashboard

Revenue

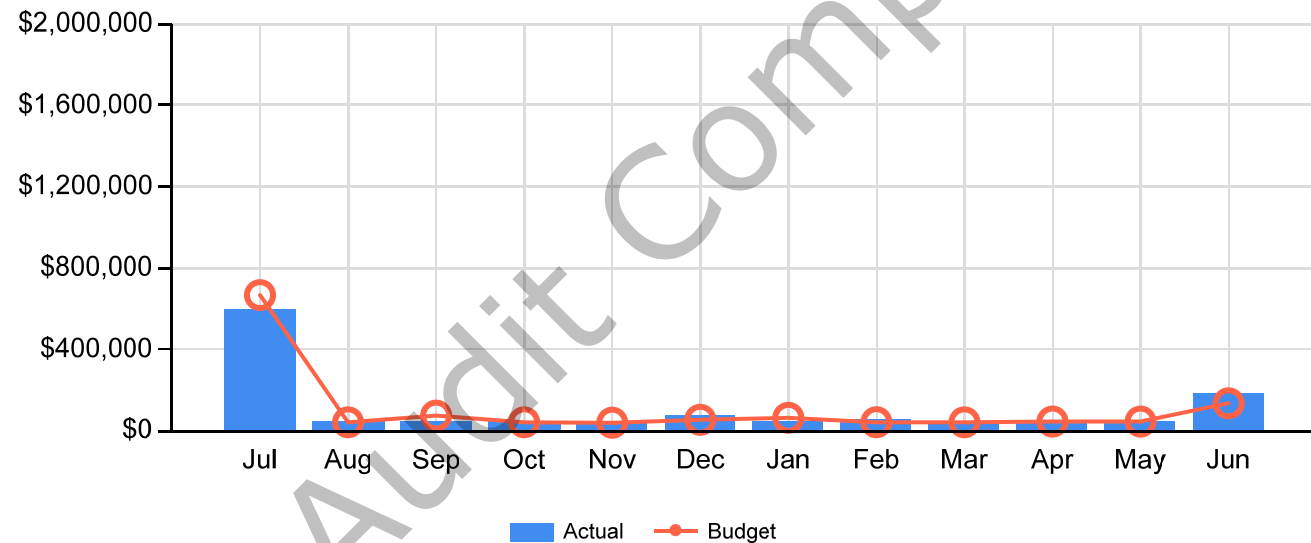
Expense

Auto Scale

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance

Monthly Revenue Dashboard Fire Total



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 50 | 2 | 48 |

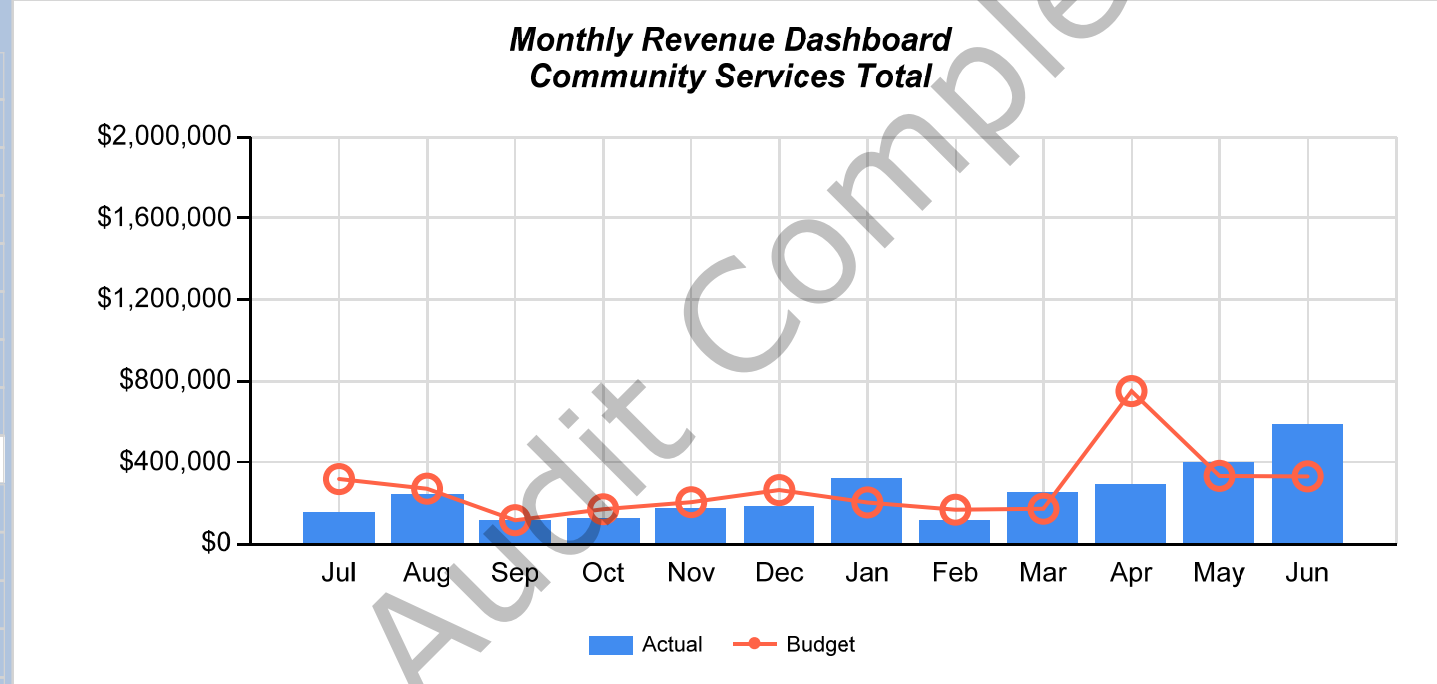
| Year to Date Revenue | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$3,310,000 | \$2,992,000 | (318,000) |

Dashboard


| Revenue | Expense | Auto Scale |
|---------|---------|------------|
|---------|---------|------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



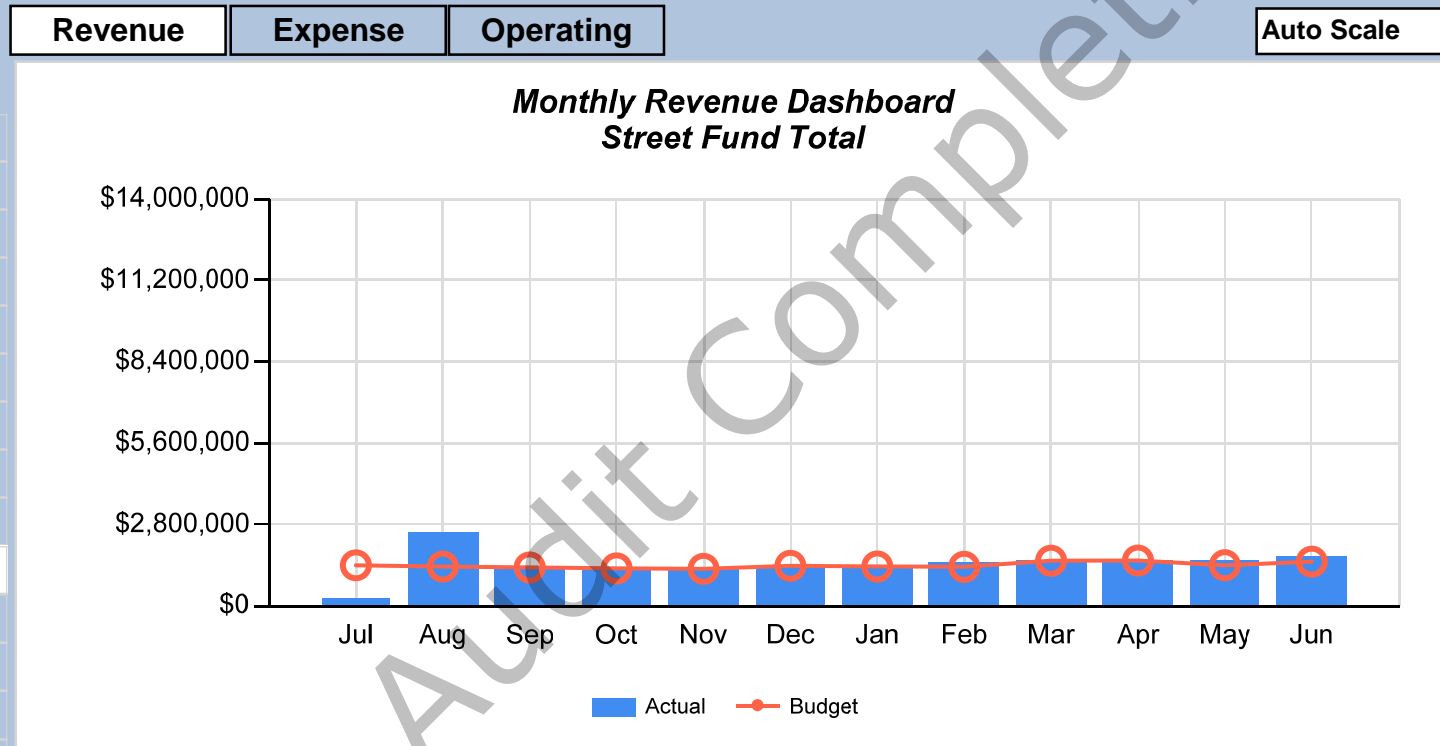
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 47 | 2 | 45 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|------------|
| Budget | Actual | | Difference |
| \$16,765,000 | \$17,483,000 |  | \$718,000 |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund**
- Water Fund**
- Wastewater Fund**
- Residential Solid Waste**
- Commercial Solid Waste**
- Fleet Maintenance**
- Health Self-Insurance**



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 117 | 11 | 106 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|-------------|
| Budget | Actual | | Difference |
| \$37,234,000 | \$38,495,000 |  | \$1,261,000 |

Dashboard

| Revenue | Expense | Operating | Auto Scale |
|---------|---------|-----------|------------|
|---------|---------|-----------|------------|

General Fund

| |
|-----------------------|
| Management and Policy |
| Support Services |
| Legal |
| Financial Services |
| Court |
| Development Services |
| Police |
| Fire |
| Community Services |

Street Fund

Water Fund

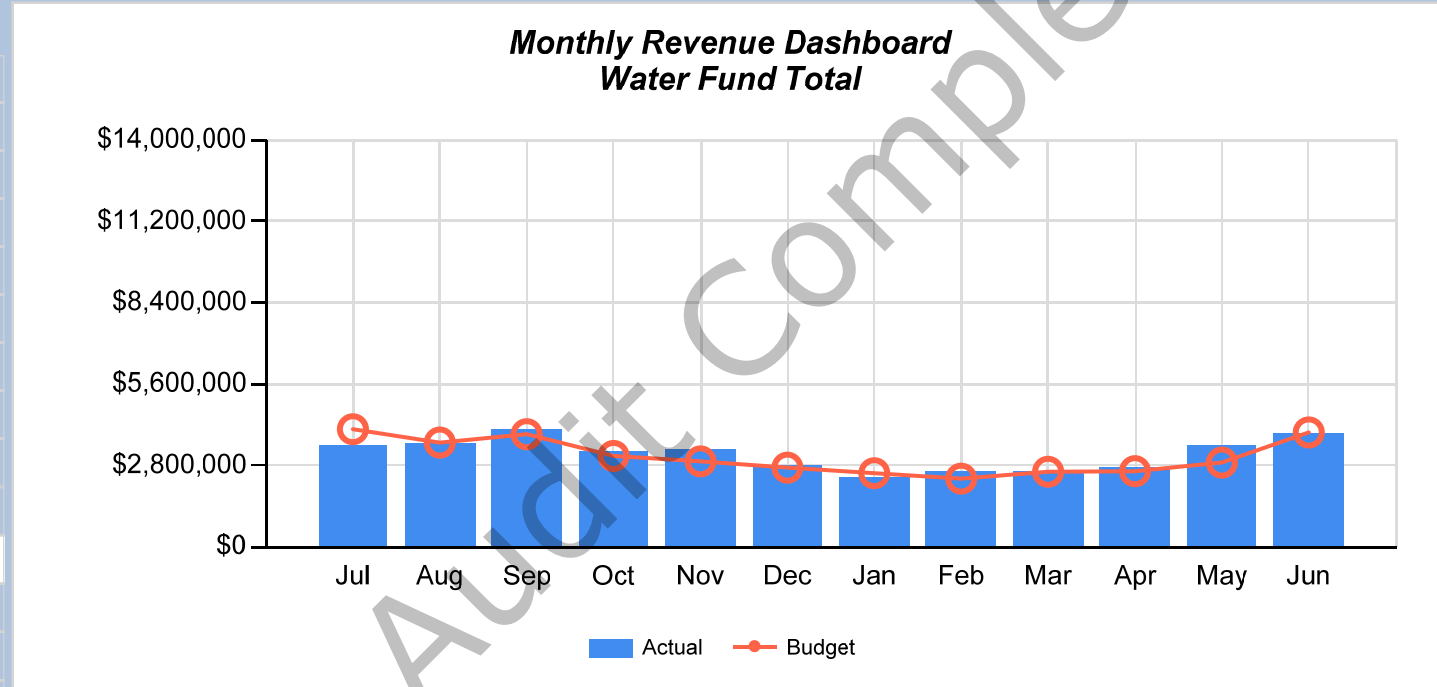
Wastewater Fund

Residential Solid Waste


Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



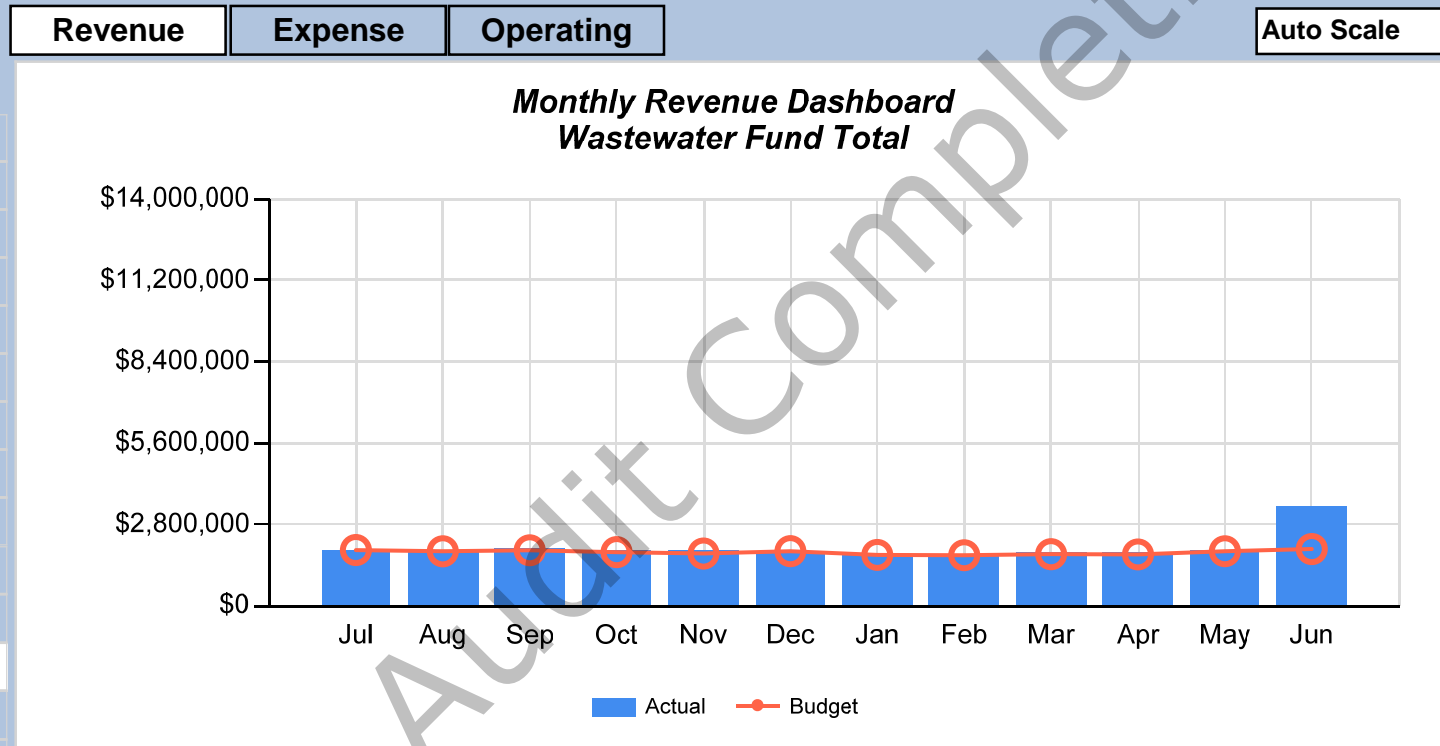
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 40 | 1 | 39 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|-------------|
| Budget | Actual | | Difference |
| \$22,142,000 | \$24,066,000 |  | \$1,924,000 |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



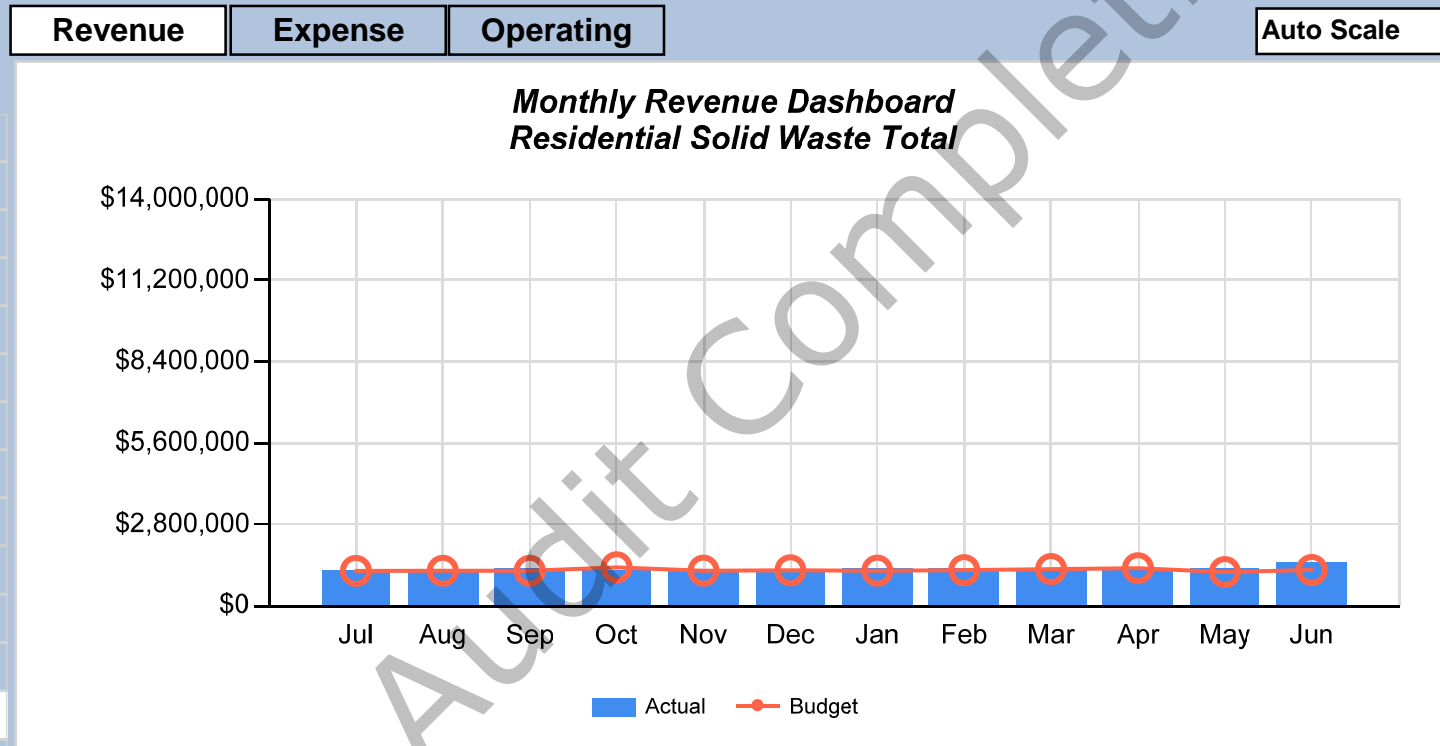
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 70 | 4 | 66 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|------------|
| Budget | Actual | | Difference |
| \$14,800,000 | \$15,471,000 |  | \$671,000 |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste**
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



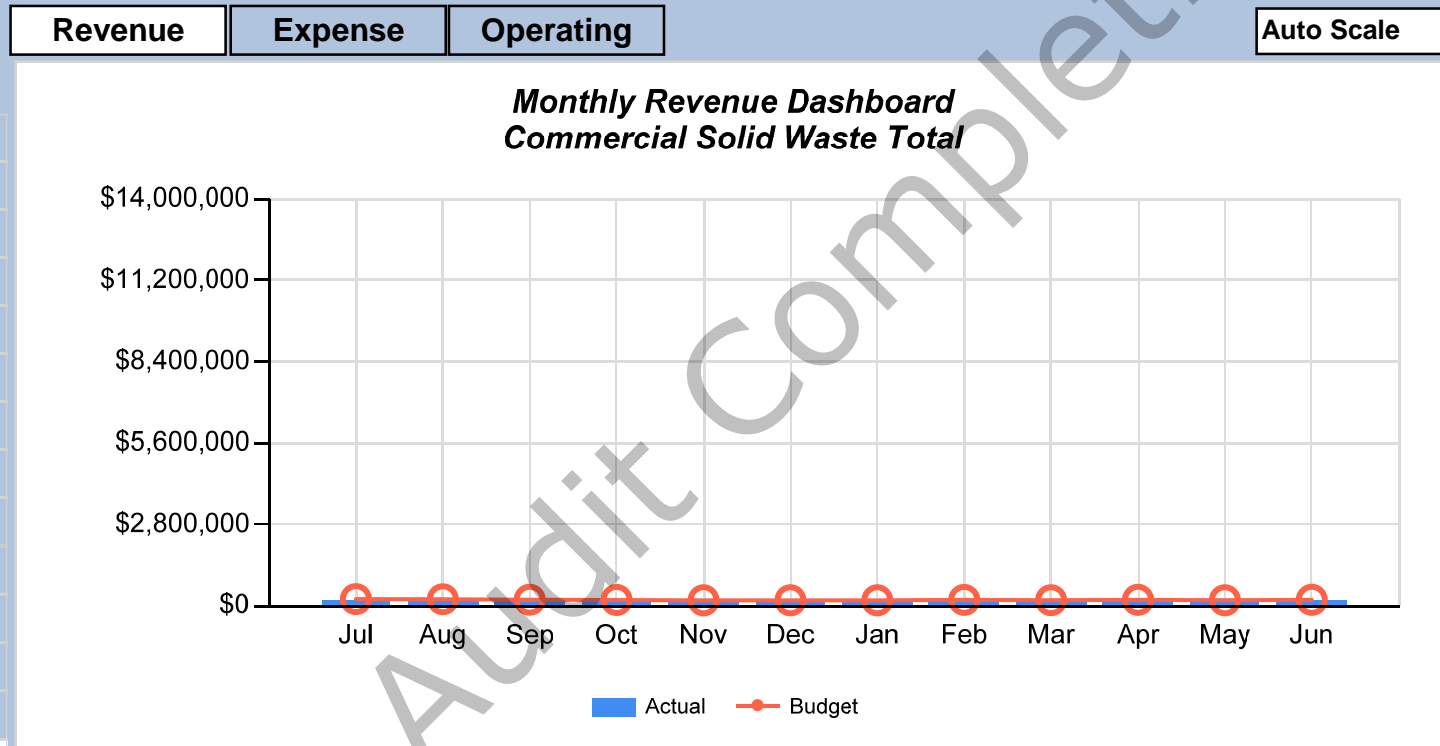
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 10 | 1 | 9 |

| Year to Date Revenue | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$2,492,000 | \$2,436,000 | (\$56,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



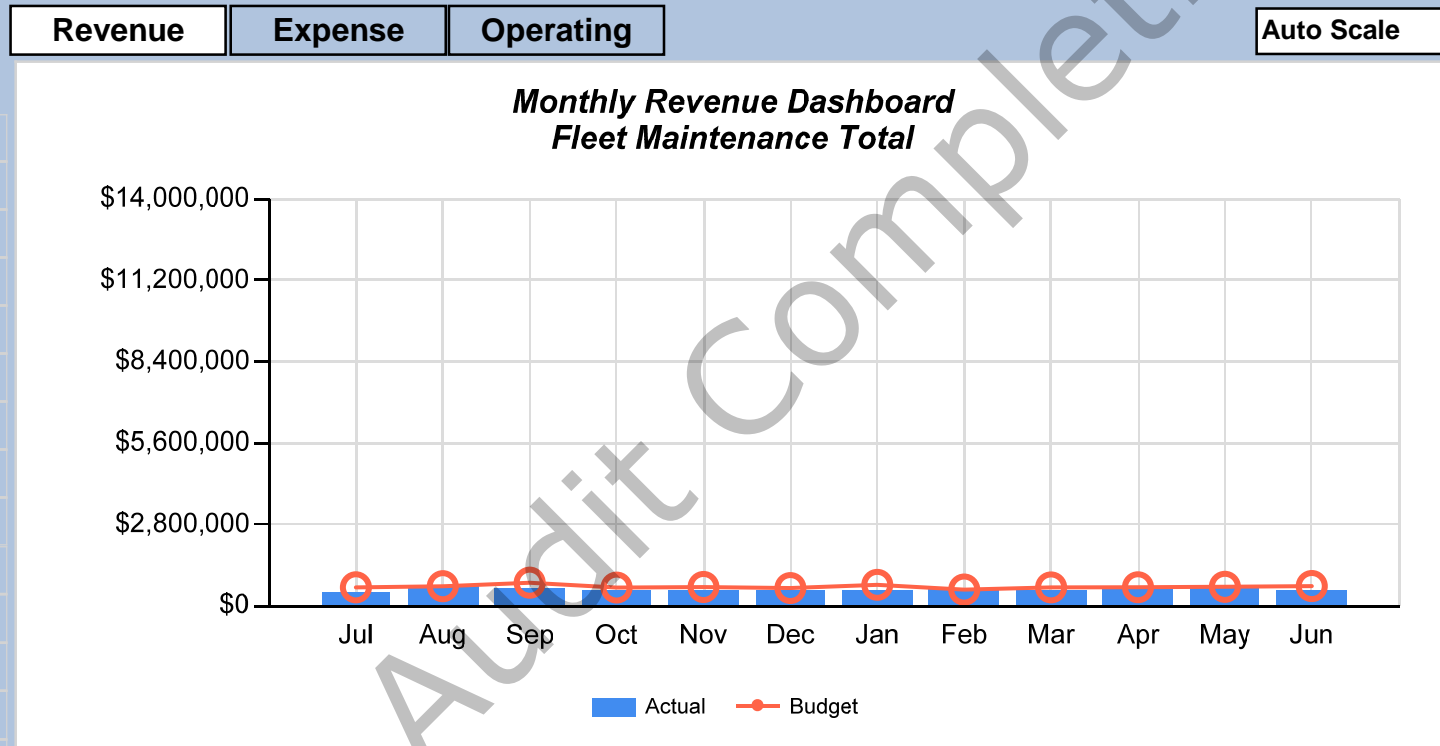
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 26 | 5 | 21 |

| Year to Date Revenue | | |
|----------------------|-------------|-------------|
| Budget | Actual | Difference |
| \$7,931,000 | \$6,964,000 | (\$967,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



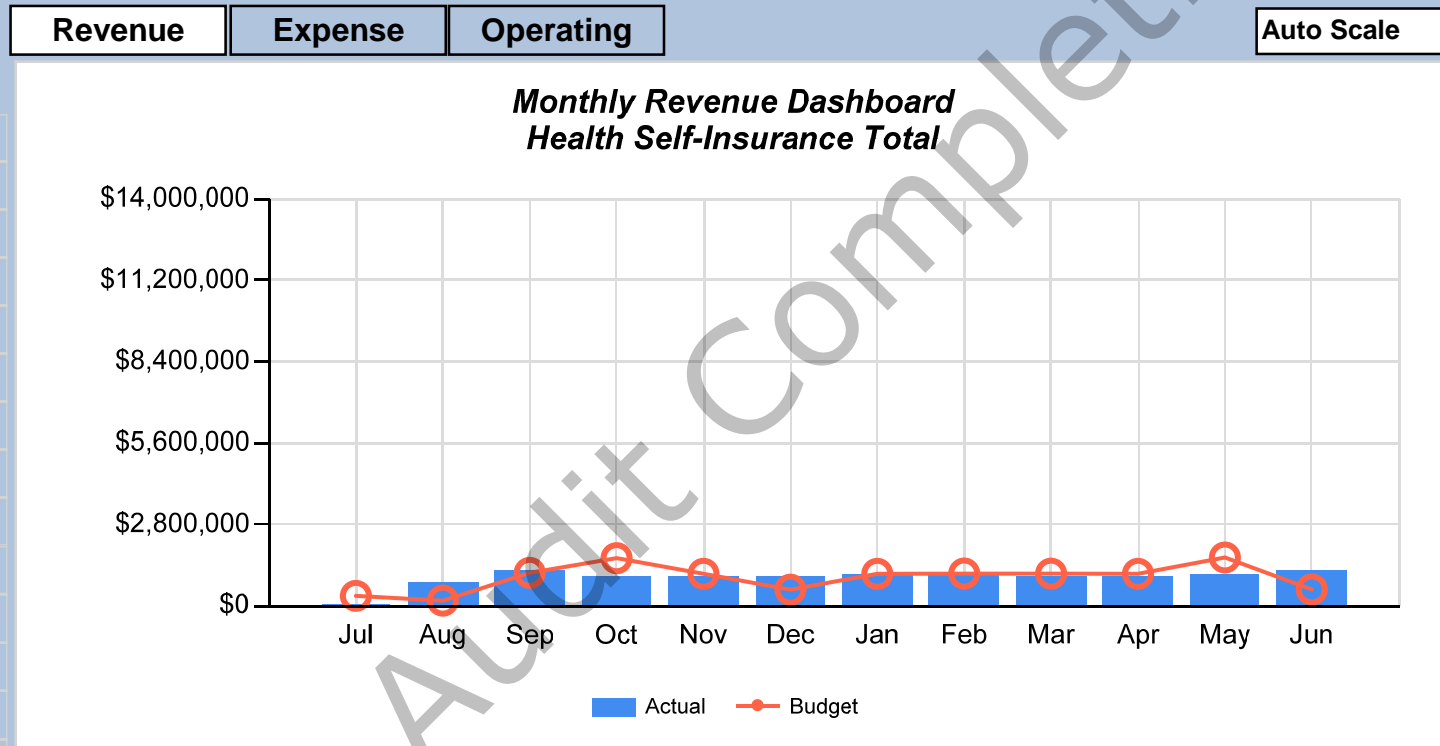
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 0 | 0 | 0 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|------------|
| Budget | Actual | | Difference |
| \$11,645,000 | \$11,842,000 |  | \$197,000 |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 802 | 39 | 763 |

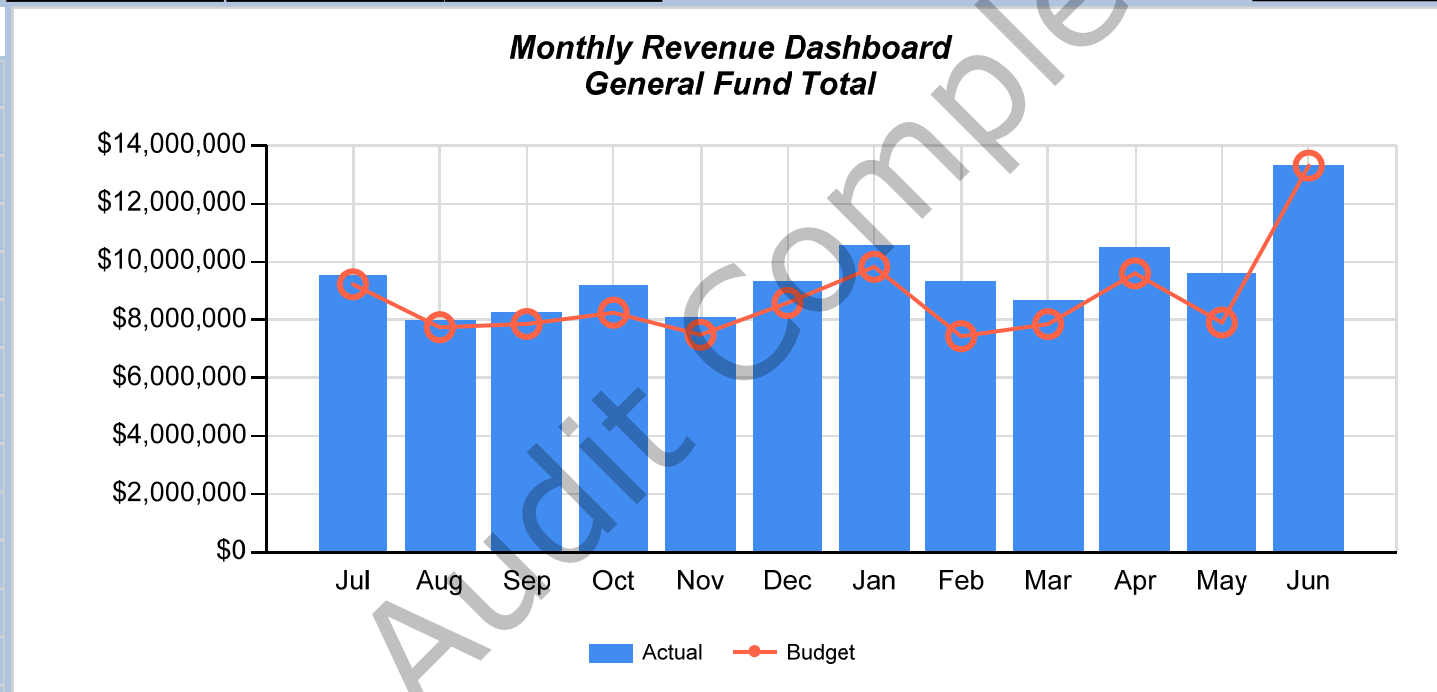
| Year to Date Revenue | | | |
|----------------------|---------------|---|-------------|
| Budget | Actual | | Difference |
| \$104,848,000 | \$114,086,000 |  | \$9,238,000 |

Dashboard


| Revenue | Expense | Operating | Fixed Scale |
|---------|---------|-----------|-------------|
|---------|---------|-----------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



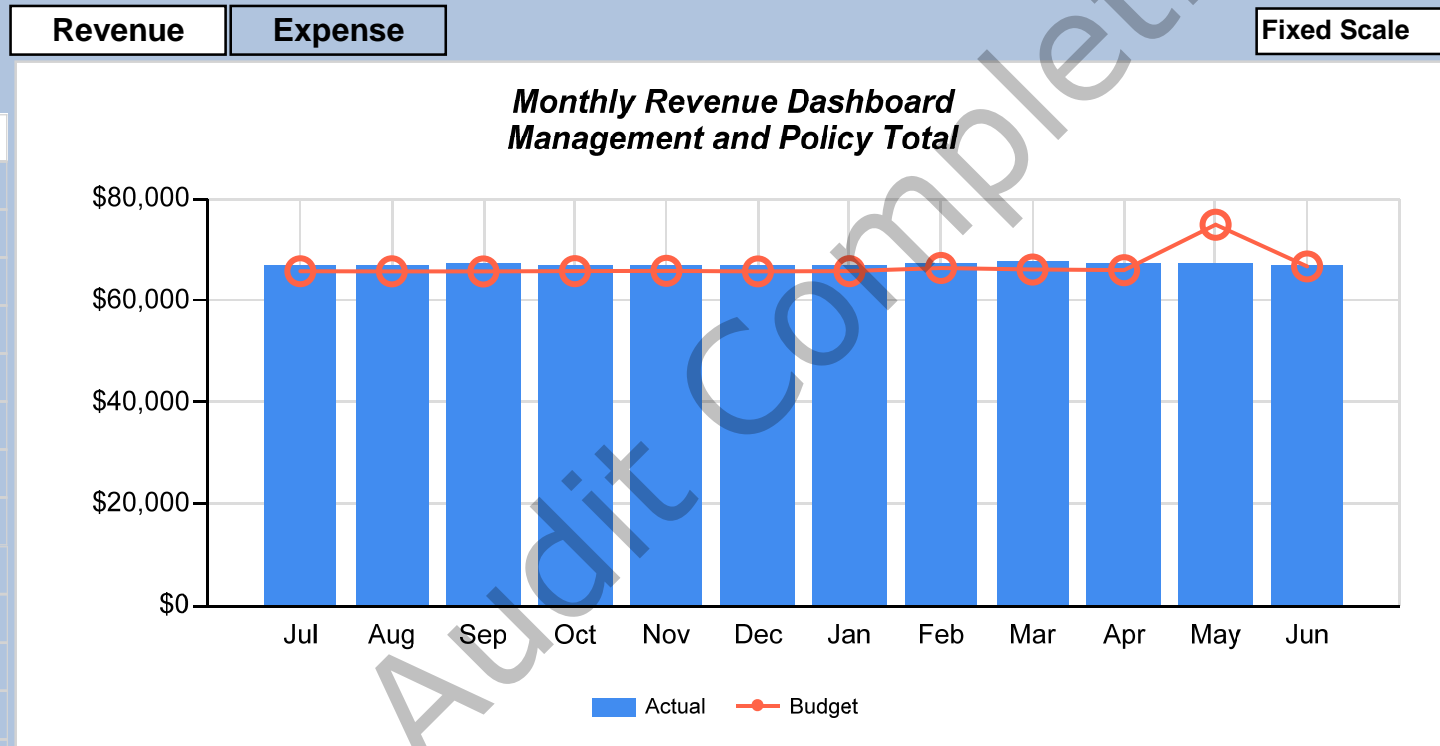
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 32 | 4 | 28 |

| Year to Date Revenue | | | |
|----------------------|-----------|---|------------|
| Budget | Actual | | Difference |
| \$801,000 | \$805,000 |  | \$4,000 |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



Pending Audit Completion

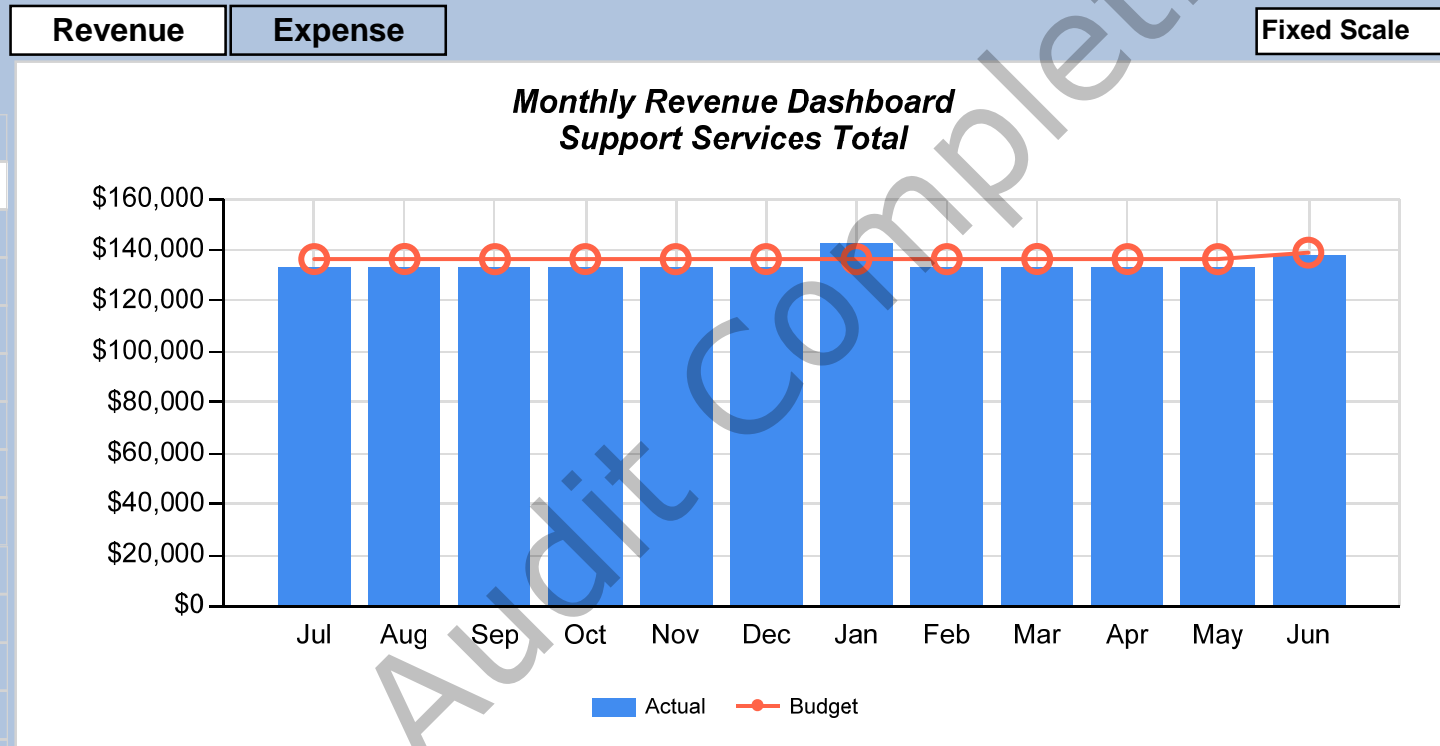
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 57 | 6 | 51 |

| Year to Date Revenue | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$1,638,000 | \$1,606,000 | (\$32,000) |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 18 | 0 | 18 |

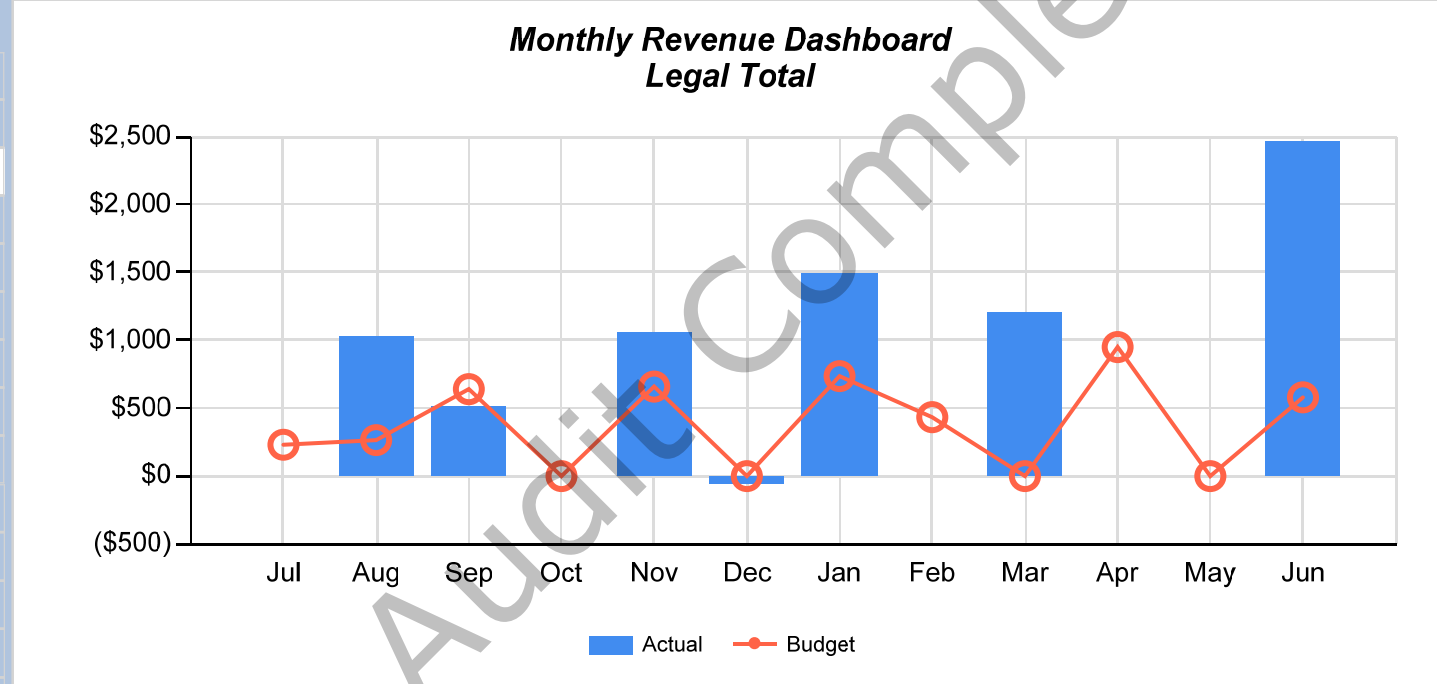
| Year to Date Revenue | | | |
|----------------------|---------|---|------------|
| Budget | Actual | | Difference |
| \$4,000 | \$8,000 |  | \$4,000 |

Dashboard


| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 21 | 0 | 21 |

| Year to Date Revenue | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$1,376,000 | \$1,518,000 |  | \$142,000 |

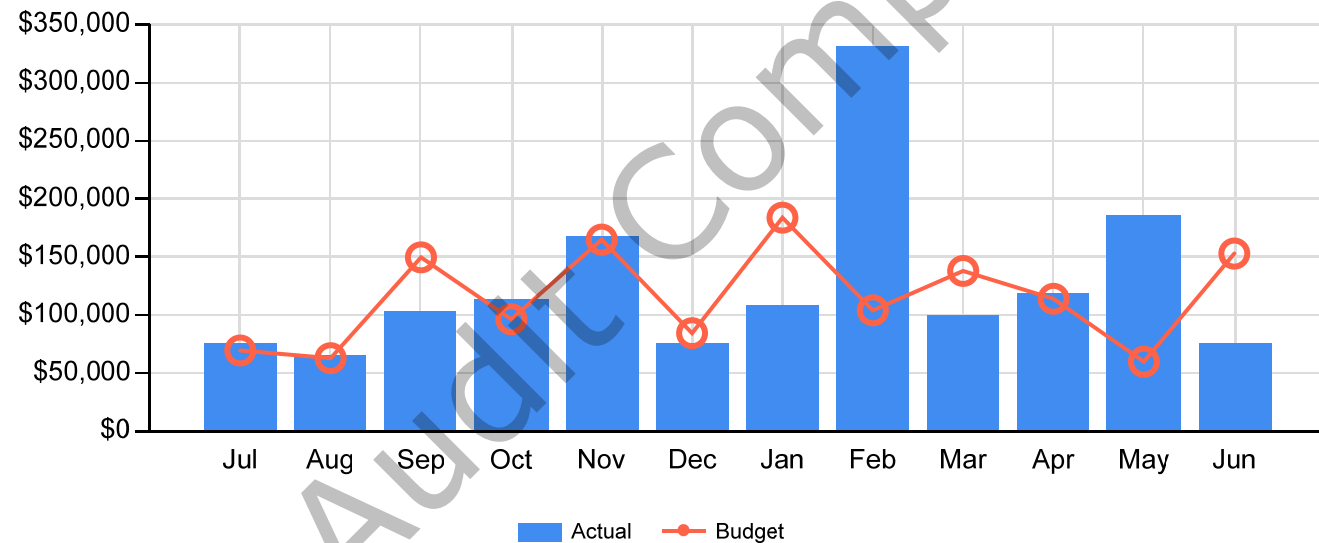
Dashboard

| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance

Monthly Revenue Dashboard
Financial Services Total



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 29 | 1 | 28 |

| Year to Date Revenue | | | |
|----------------------|-----------|---|------------|
| Budget | Actual | | Difference |
| \$197,000 | \$339,000 |  | \$142,000 |

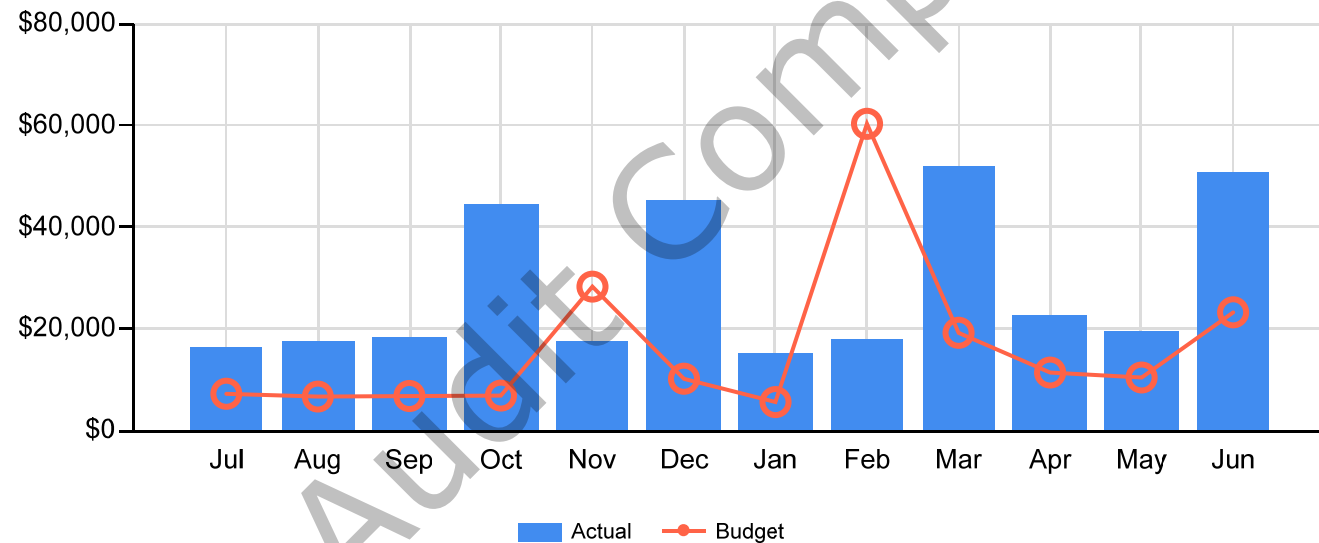
Dashboard

| | | |
|---------|---------|-------------|
| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court**
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance

**Monthly Revenue Dashboard
Court Total**



| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 62 | 13 | 49 |

| Year to Date Revenue | | | |
|----------------------|-------------|---|-------------|
| Budget | Actual | | Difference |
| \$3,039,000 | \$5,353,000 |  | \$2,314,000 |

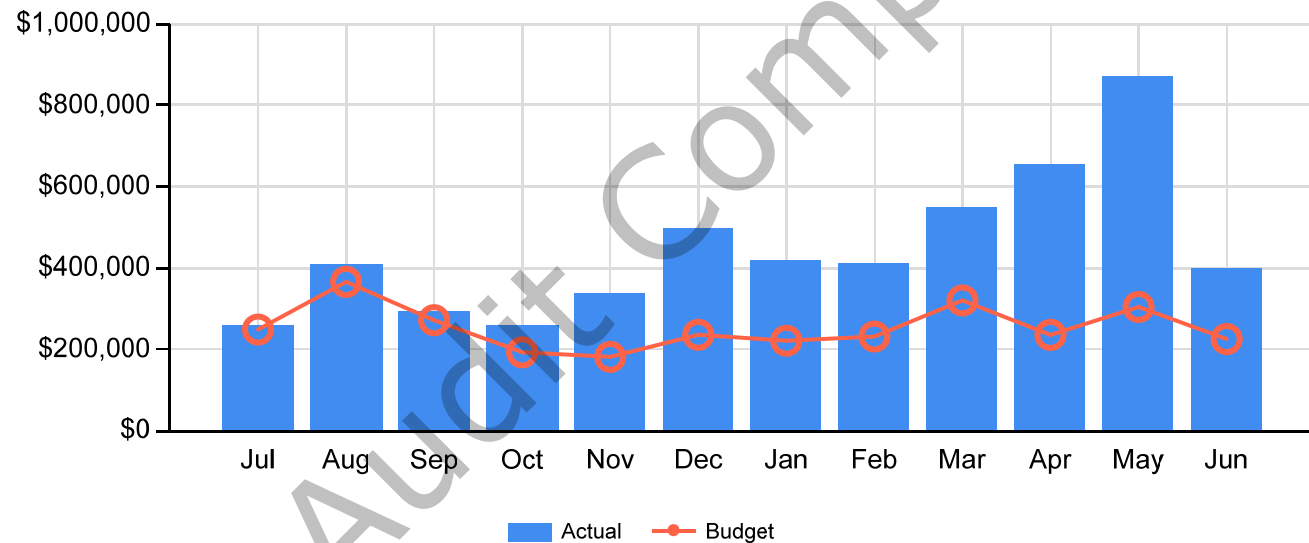
Dashboard

| | | |
|---------|---------|-------------|
| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance

Monthly Revenue Dashboard Development Services Total



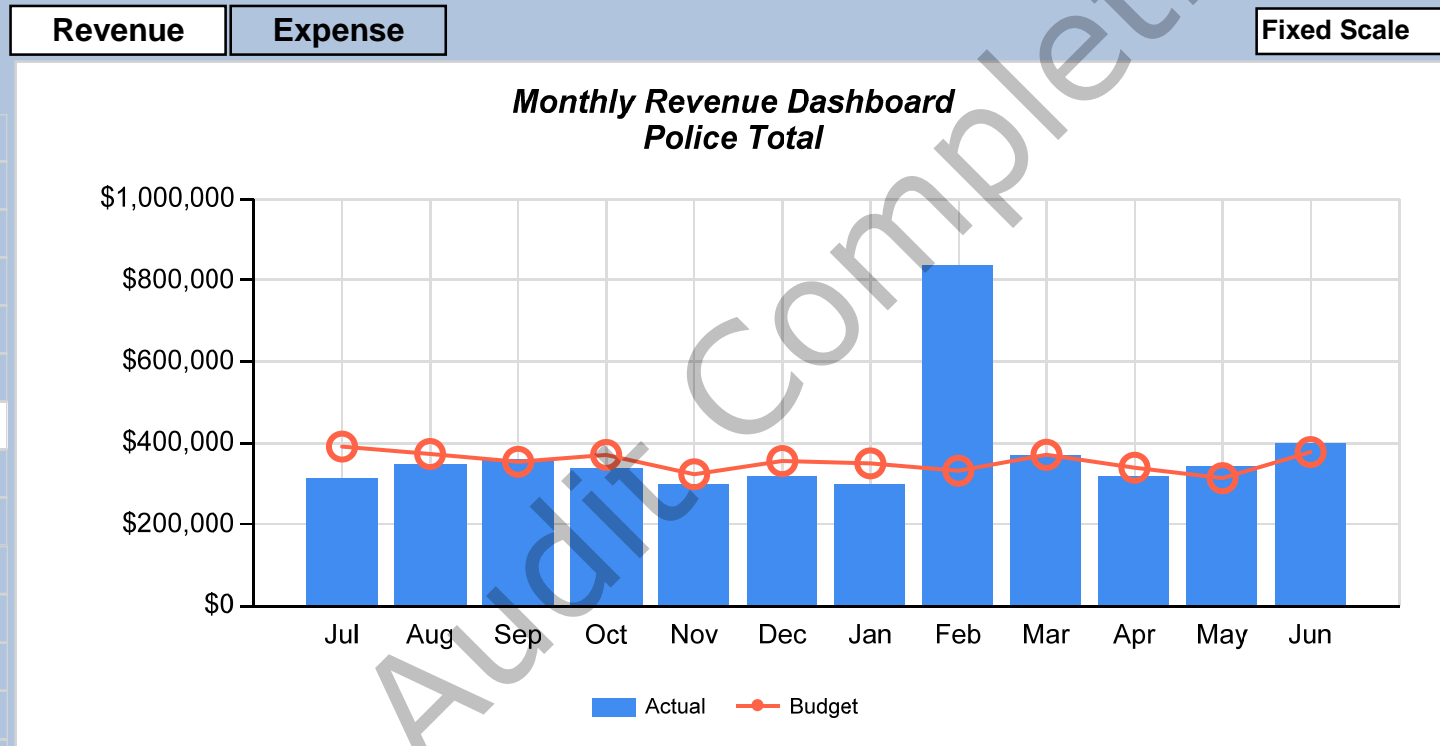
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 340 | 11 | 329 |

| Year to Date Revenue | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$4,254,000 | \$4,541,000 |  | \$287,000 |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police**
- Fire
- Community Services
- Street Fund**
- Water Fund**
- Wastewater Fund**
- Residential Solid Waste**
- Commercial Solid Waste**
- Fleet Maintenance**
- Health Self-Insurance**



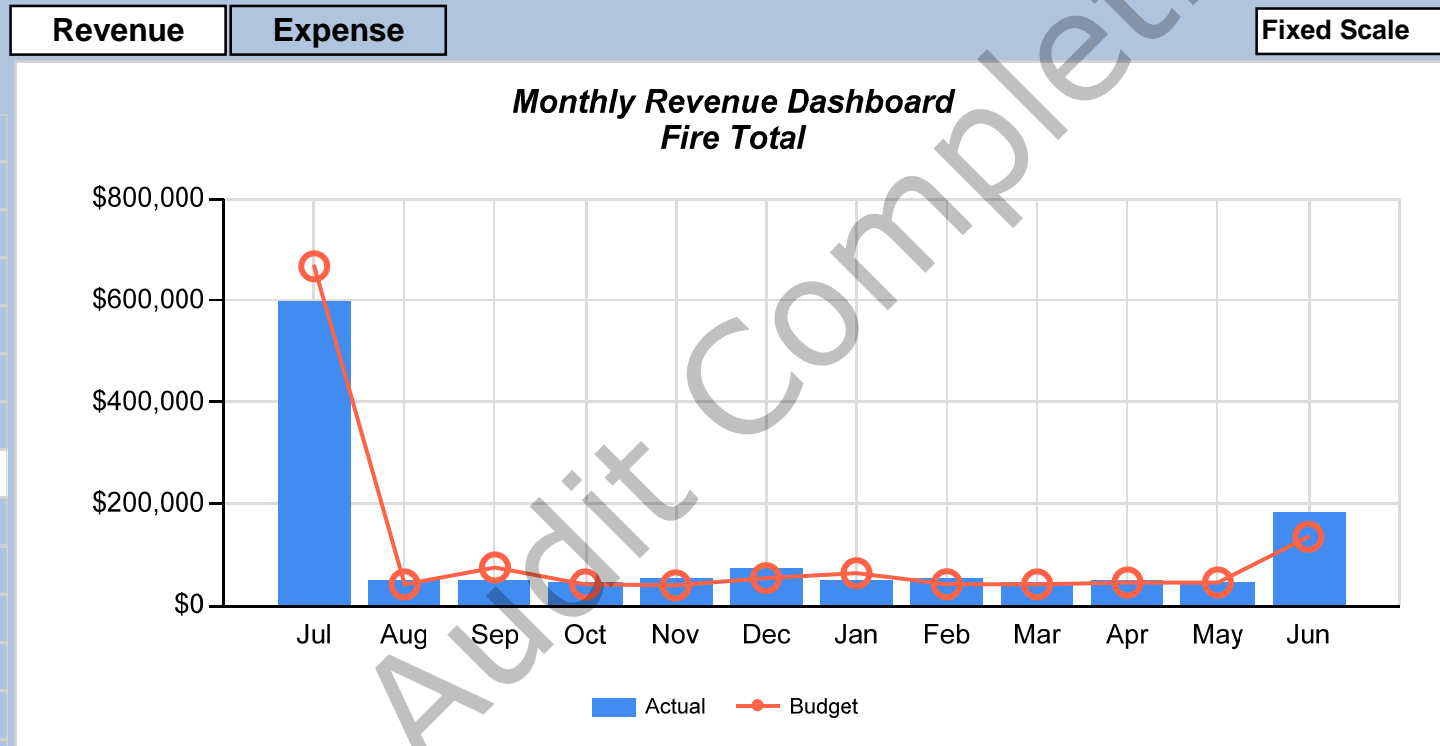
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 197 | 2 | 195 |

| Year to Date Revenue | | | |
|----------------------|-------------|---|------------|
| Budget | Actual | | Difference |
| \$1,300,000 | \$1,314,000 |  | \$14,000 |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire**
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



Pending Audit Completion

| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 50 | 2 | 48 |

| Year to Date Revenue | | |
|----------------------|-------------|-------------|
| Budget | Actual | Difference |
| \$3,310,000 | \$2,992,000 | (\$318,000) |

Dashboard

| Revenue | Expense | Fixed Scale |
|---------|---------|-------------|
|---------|---------|-------------|

General Fund

| |
|-----------------------|
| Management and Policy |
| Support Services |
| Legal |
| Financial Services |
| Court |
| Development Services |
| Police |
| Fire |
| Community Services |

Street Fund

Water Fund

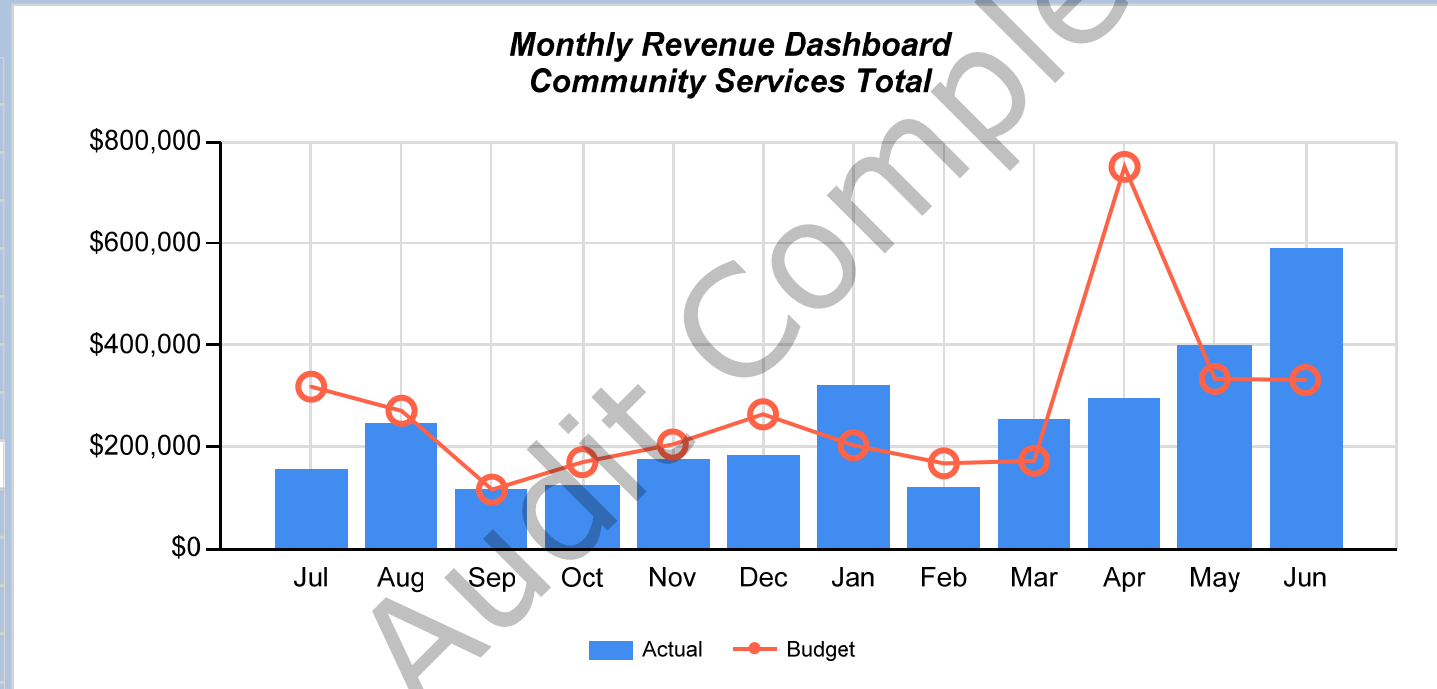
Wastewater Fund

Residential Solid Waste

Commercial Solid Waste

Fleet Maintenance

Health Self-Insurance



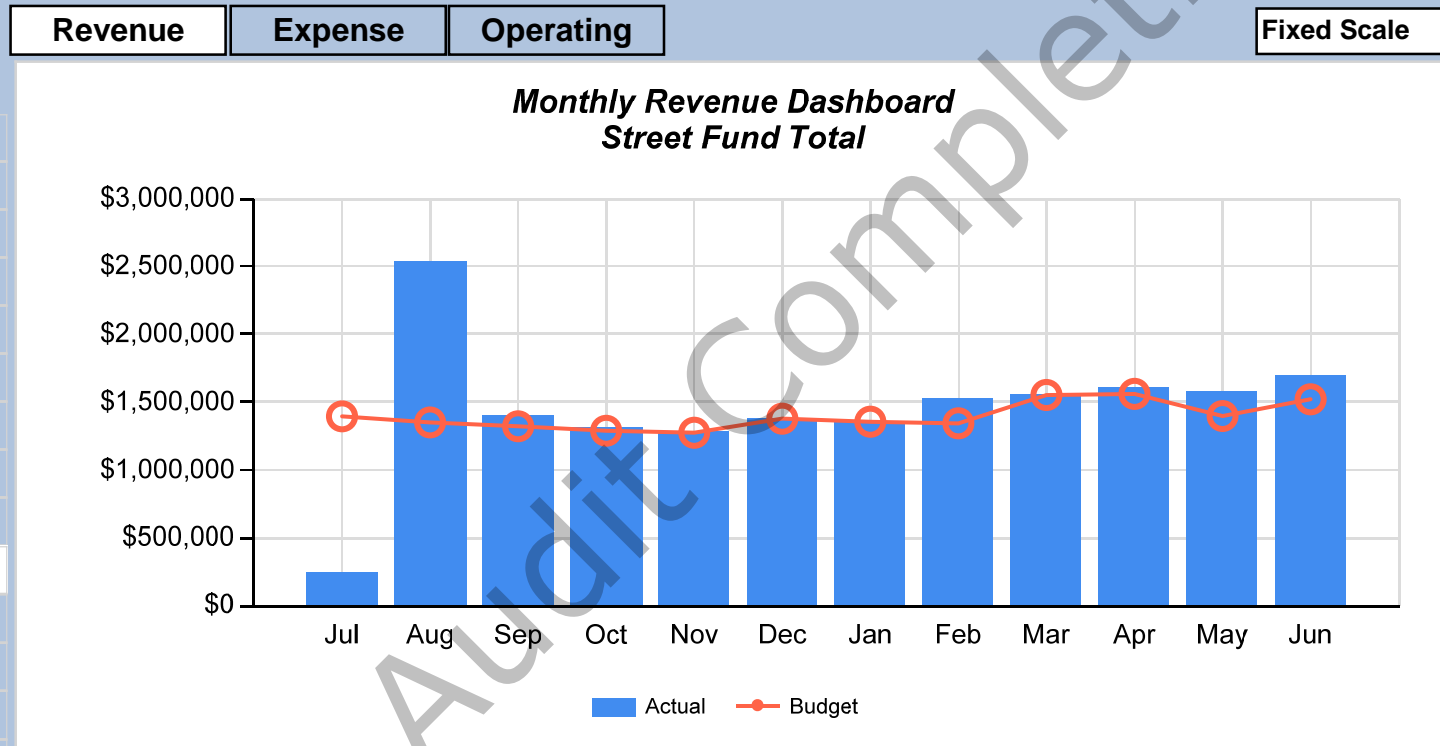
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 47 | 2 | 45 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|------------|
| Budget | Actual | | Difference |
| \$16,765,000 | \$17,483,000 |  | \$718,000 |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund**
- Water Fund**
- Wastewater Fund**
- Residential Solid Waste**
- Commercial Solid Waste**
- Fleet Maintenance**
- Health Self-Insurance**



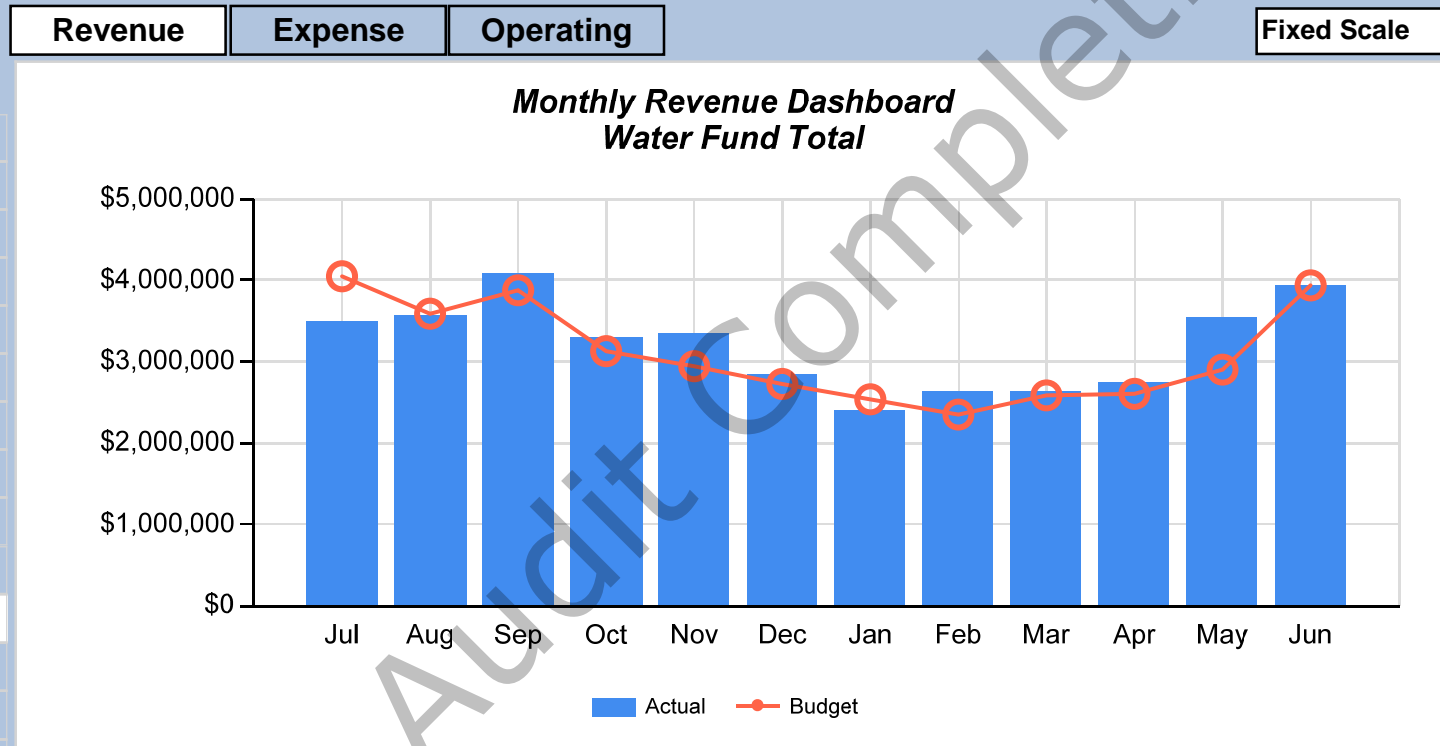
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 117 | 11 | 106 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|-------------|
| Budget | Actual | | Difference |
| \$37,234,000 | \$38,495,000 |  | \$1,261,000 |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund**
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



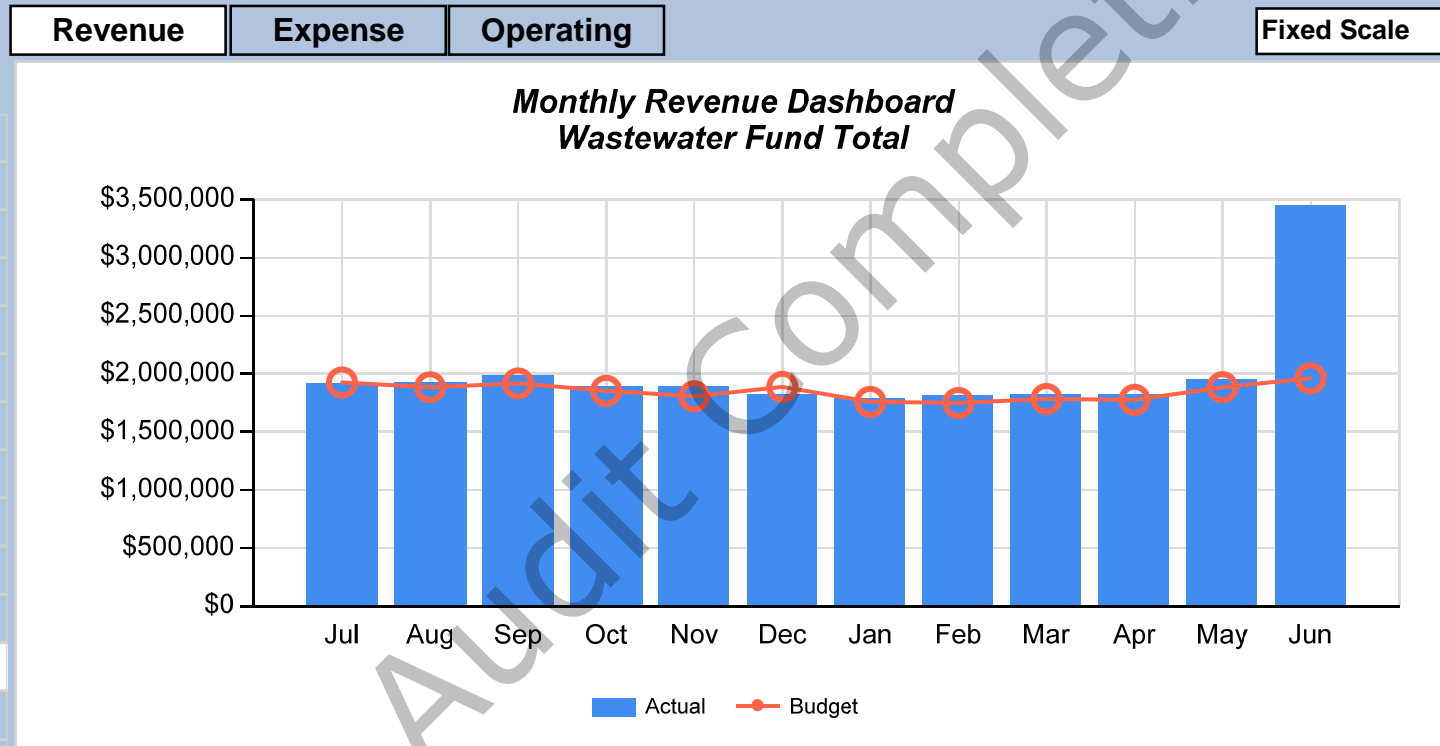
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 40 | 1 | 39 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|-------------|
| Budget | Actual | | Difference |
| \$22,142,000 | \$24,066,000 |  | \$1,924,000 |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund**
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



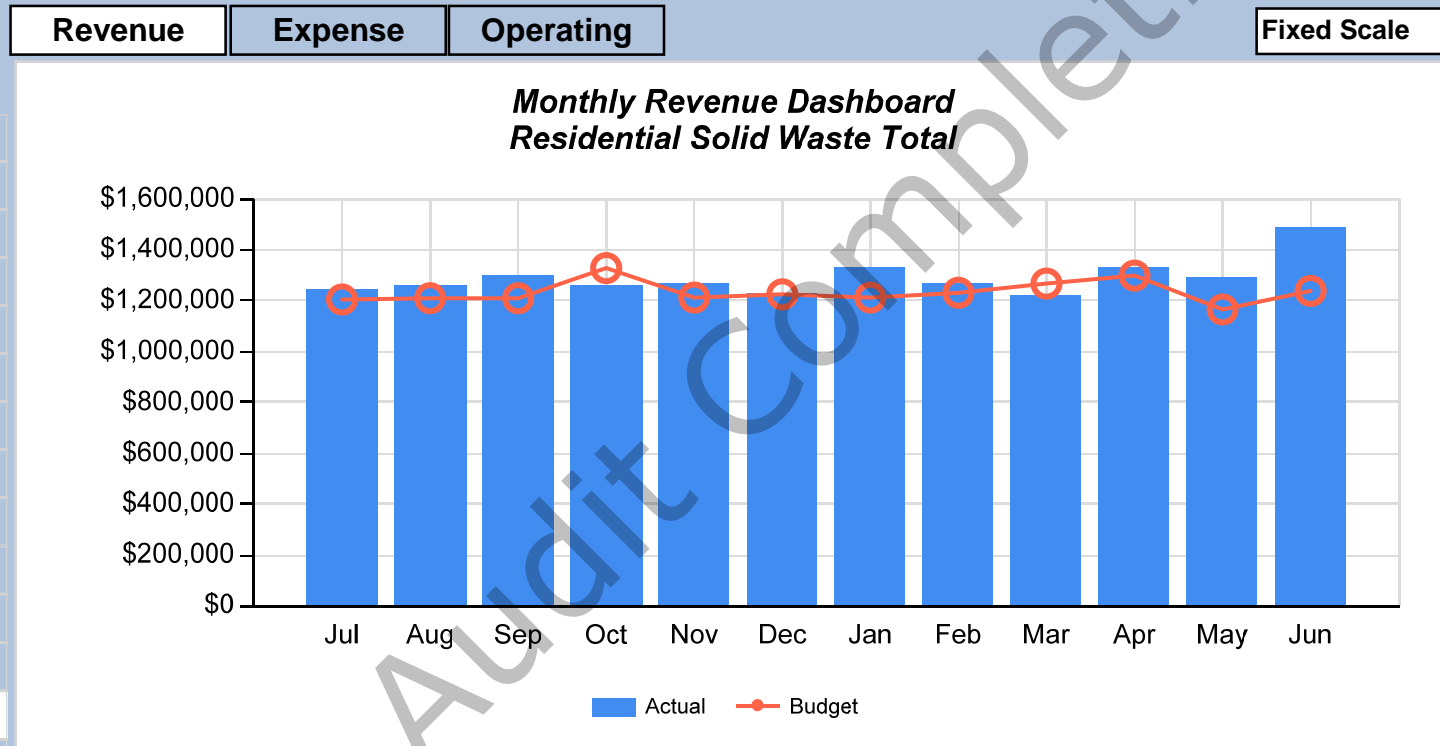
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 70 | 4 | 66 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|------------|
| Budget | Actual | | Difference |
| \$14,800,000 | \$15,471,000 |  | \$671,000 |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste**
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



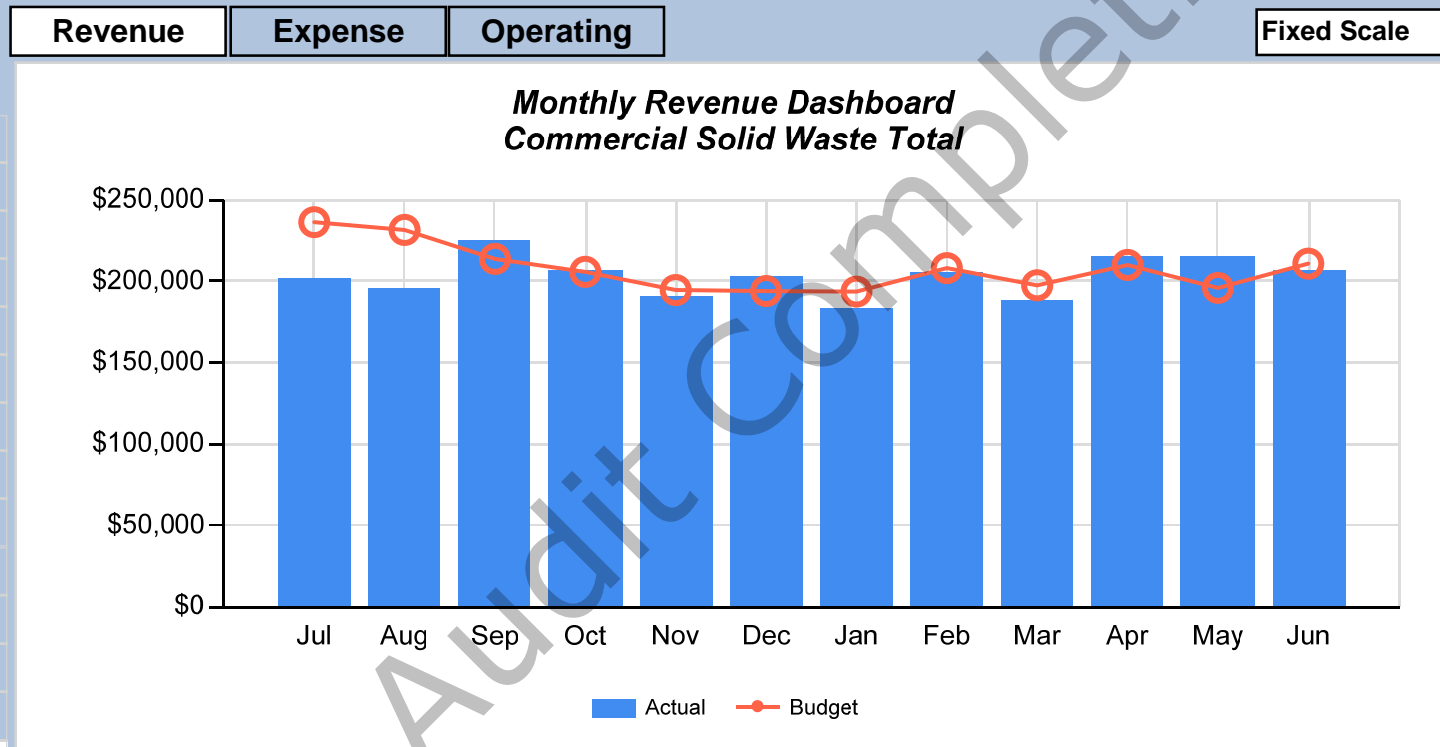
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 10 | 1 | 9 |

| Year to Date Revenue | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$2,492,000 | \$2,436,000 | (\$56,000) |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



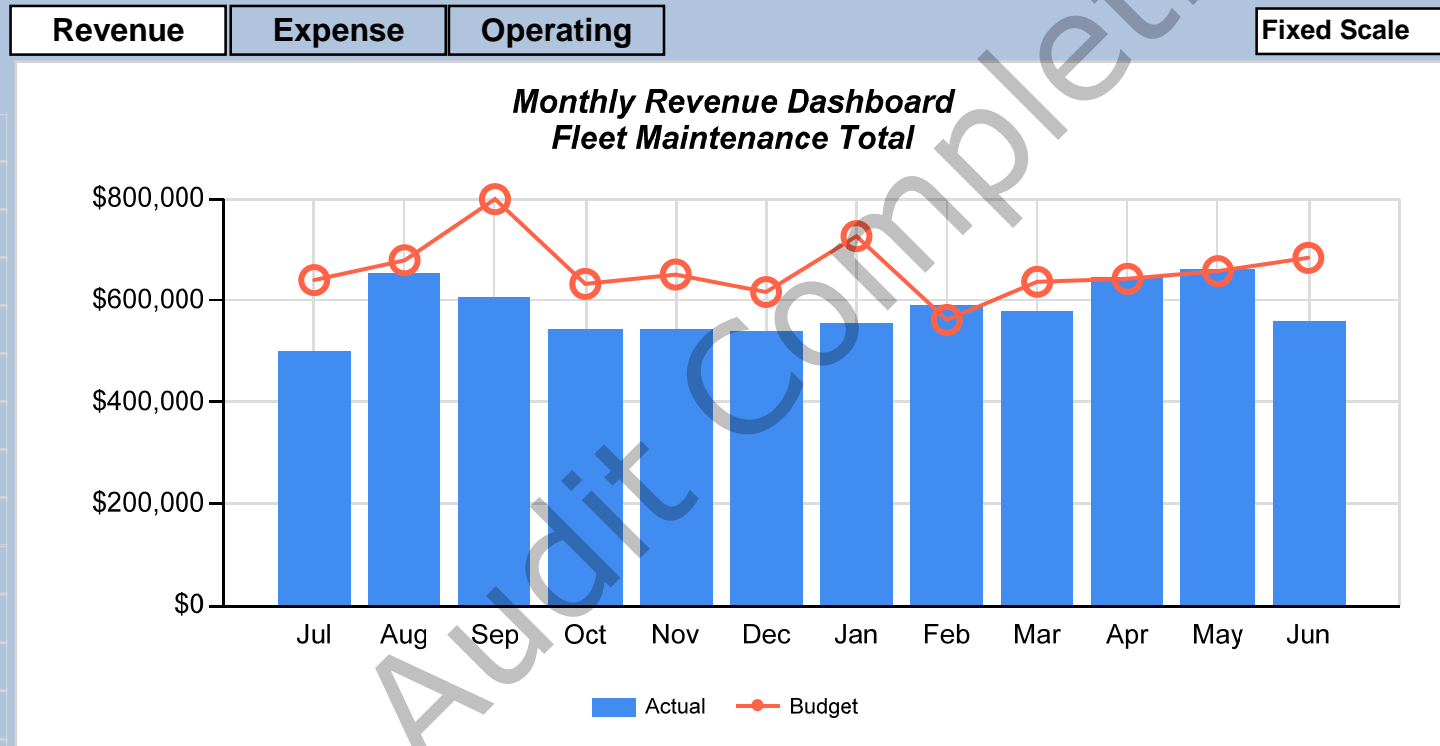
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 26 | 5 | 21 |

| Year to Date Revenue | | |
|----------------------|-------------|------------|
| Budget | Actual | Difference |
| \$7,931,000 | \$6,964,000 | (967,000) |


Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance**
- Health Self-Insurance



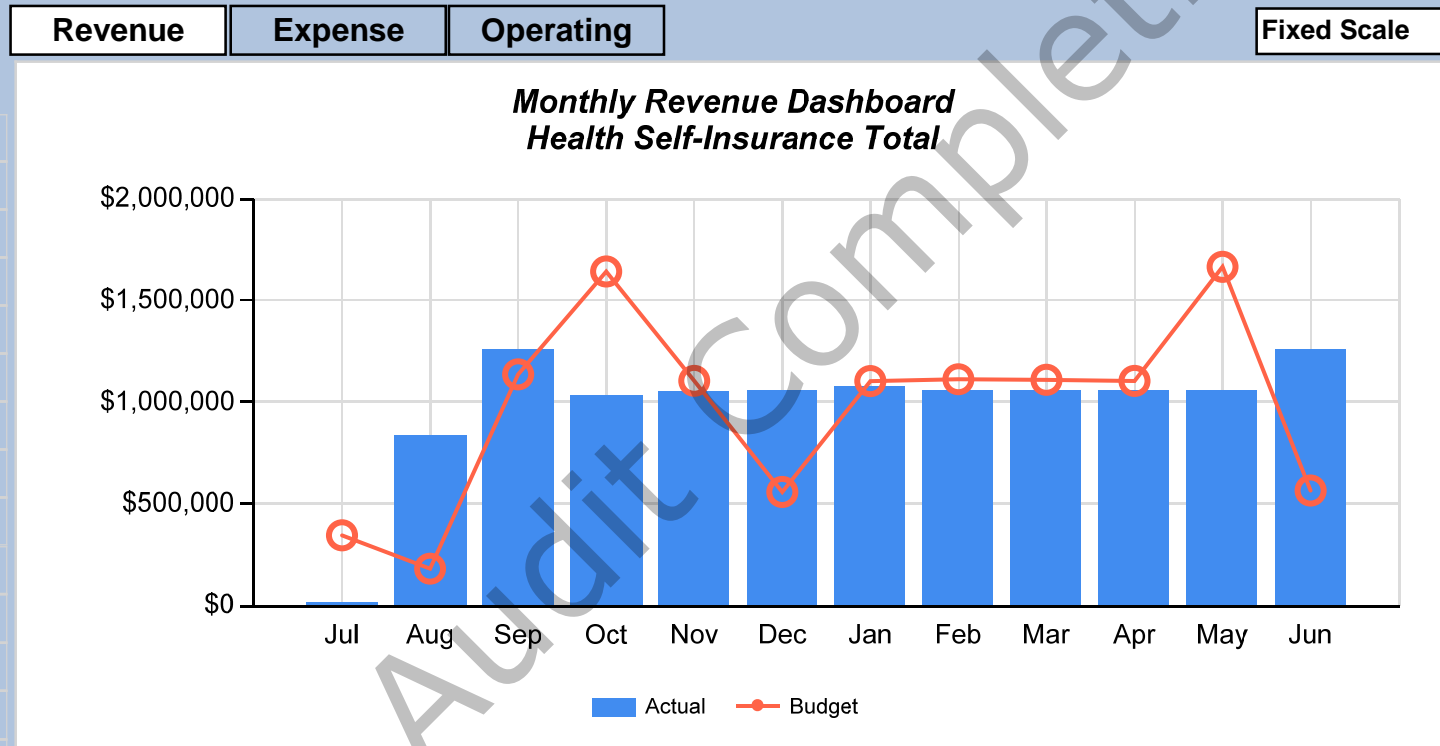
| Positions | Unfilled | Filled |
|-----------|----------|--------|
| 0 | 0 | 0 |

| Year to Date Revenue | | | |
|----------------------|--------------|---|------------|
| Budget | Actual | | Difference |
| \$11,645,000 | \$11,842,000 |  | \$197,000 |

Dashboard

General Fund

- Management and Policy
- Support Services
- Legal
- Financial Services
- Court
- Development Services
- Police
- Fire
- Community Services
- Street Fund
- Water Fund
- Wastewater Fund
- Residential Solid Waste
- Commercial Solid Waste
- Fleet Maintenance
- Health Self-Insurance



TOWN OF GILBERT, ARIZONA
DASHBOARD DEFINITIONS

As you review the dashboard, you may come across some new terms. We have compiled a list of definitions to make your review easier!

Fleet Maintenance – The fleet maintenance fund accounts for the annual budget for maintenance of all passenger vehicles in the Town of Gilbert's fleet.

General Fund - The general fund is the primary operating fund and is used to account for all financial resources except those required to be accounted for in another fund.

Health Self-Insurance – This fund provides financing for health insurance coverage provided through an Exclusive Provider Organization Network. This fund accounts for self insurance for health coverage under the direction of a Trust Board.

Operating – Operating refers to the annual operational budget (day-to-day types of expenses and revenues) of the Town. The operating budget includes items like salaries, monthly utility costs and other standard programmatic and personnel expenses. It does not include capital projects.

Solid Waste Fund – The solid waste fund accounts for the revenues and expenses of operating the solid waste collection system including both residential and commercial solid waste.

Streets Fund – The streets fund is a special revenue fund that accounts for Gilbert's portion of the Arizona Highway User Revenue Tax, Local Transportation Assistance Funds, and Vehicle License Taxes. The revenue is used exclusively for the maintenance and improvement of highways and streets.

Utility Administration – The Utility Administration fund accounts for all costs related to administration and support of utility functions and billing.

Wastewater Fund – The wastewater fund accounts for the revenues and expenses from the operation of the sanitary wastewater collection and treatment and reclaimed water distribution system.

Water Fund – The water fund accounts for the revenues and expenses from the operation and maintenance of the domestic water system.

TOWN OF GILBERT, ARIZONA
DASHBOARD FREQUENTLY ASKED QUESTIONS AND HELPFUL HINTS

Please review the following frequently asked questions and helpful hints to enhance your dashboard viewing experience!

Why is non-sustainable revenue as a percent of budget expense reported?

Non-sustainable revenue is comprised of one-time funding sources or unstable/unpredictable ongoing sources of revenues. Examples of non-sustainable revenues include construction sales tax or permit fees from new housing construction. It could also include one-time spikes from sales tax or reimbursements on projects. It is important to report this because it can sometimes indicate a structural deficit. A structural deficit is the gap between the reliable, ongoing sources of revenue and the reliable, ongoing expenses of the Town. Currently, Gilbert has identified the reported non-sustainable revenue as an area to be addressed in the coming year as the Town progresses towards a rolling 5-year balanced financial plan.

What does Year End Projected Rev – Exp (% of Budget Expense) mean?

This is the difference between what the Town projected to bring in for revenue versus what the Town is projecting to spend in expenses. Ideally, this number will remain even, meaning we project revenues to be equal to expenses, or a positive number, which means we are projecting more revenues than expenses.

What do the red, yellow, and green indicators mean throughout the dashboard?

Similar to a stoplight, these indicators are intended to signal to the reviewer an area of concern. Green means the numbers are positive or are very close to budget projections. Yellow means the area may turn into a concern depending on how the trends continue, and red signals an area needing attention.

Why are the numbers of total, unfilled, and filled positions reported?

We track and report these as indicators of staffing levels. This is important for a number of reasons. First, it can help identify gaps in service levels and capacity in departments that may have organizational or community impacts. High numbers of vacancies can also indicate why certain departments may be coming in under budget. This helps clarify the reasons for some of the financial performances for departments and also indicates areas of staffing that need attention.

HELPFUL HINTS

- If you want to change the scale on the graph to make it easier to read, just click on the auto scale or fixed scale button on the right hand side of the dashboard. We started with the graphs in a fixed scale setting to illustrate the comparisons in the size of the budgets between funds. You can adjust the graph to an auto scale setting to see the data more clearly.
- You don't have to scroll through every page of the dashboard if you only want to look at a particular section- use the Revenue, Expense, and Operating tabs at the top of the graphs to look at the different aspects of that particular fund
- If you want to return to the top of the dashboard, just click on the [Dashboard](#) link on the left-hand side of the page and you will go back to the main page.